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INDEX AND ABSTRACTS OF ARTICLES

ADMINISTRATIVE CENTRALISATION

ROWAT, DONALD C. (Carleton Univ. Ottawa). The centralizing effect of recent local government reorganizations. Planning and Administration, 10(2) Autumn 83, p. 64-7.

The article deals with a world-wide trend in government, i.e., centralization. While centralization is being justified on the basis of national integration and economic development there seems to be little attention given by legislators and decision makers to such alternatives as viable local governments and stronger regional ones. But as government becomes more remote from its citizens, its responsiveness diminishes and the chances that it may act less justly are increased.

ADMINISTRATIVE COURTS— JURISDICTION

MCINTOSH, WAYNE. Private use of a public forum: a long range view of the dispute processing role of courts. American Political Science Review, 77(4) Dec. 83, p. 991-1010.

ADMINISTRATIVE DECENTRALISATION

GIANARIS, NICHOLAS V. and STER-GIOS L. MOURGOS. Centralization and decentralization trends: the evidence for Greece and the EEC. Greek Review of Social Research, 12(41) Jan.-Apr. 81, p. 20-5.

KEATING, MICHAEL. (Univ. of Stra-

thelyde). Decentralization in Mitterrand's France. Public Administration, (U.K.), 61(3) Autumn 83, p. 237-51.

The French governmental system comprises a mixture of central and local power. The Socialist Government came to power pledged to decentralization. This is being achieved through a series of laws. Yet separating central and local affairs has raised major problems. There are contradictions within the Socialists' ideology with regard to decentralization and the implementation of the programme has been slowed down. The reform is likely to produce a redistribution of power within the system which is neither unambiguously centralist or decentralist but a mixture of the two.—Reproduced.

PAUL, ROBERT J. and RICHARD S. RUCH (Kansas State Univ. Manhattan): Effects of administrative decentralisation on perceived job characteristics: a naturally occurring quasi experiment. ASCI Journal of Management, 12(1&2) Sept. 82-Mar. 83, p. 88-99.

This empirical study examines the impact of decentralising the administrative control in an academic unit on the perception of job characteristics by members of the faculty. Naturally-occurring events enabled the use of an experimental design in the field setting. The results showed that the impact of decentralisation on individual satisfaction and motivation was generally favourable. However, the impact varied, when measured by job attribute and individual respondent. Further analysis of the interrelations of job and

personality variables is suggested.—Reproduced.

SHRESTHA, SURENDRA BAHADUR (Nepal Administrative Staff College Lalitpur). Development through decentralization. Prashasan, 15(2) Mar. 84, p. 23-33.

The author traces the history of decentralisation in Nepal. The present decentralisation plan has been designed to enlist maximum citizens participation in managing the resources and equitable distribution the fruits of development and to promote the welfare of the people for the establishment of an exploitationless society. The Decentralisation Act has provided delegation of authority as well as imposition of accountability and responsibility. The result is that the districts are engaged in development efforts ranging from formulation to the effective implementation of the plan. It is believed that the decentralisation scheme can succeed only provided it is promoted under the guidance and supervision of the centre.

ADMINISTRATIVE REORGANISATION

BEEM, LEE HAHN. Two critical combinations for successful administrative reform. Prashasan, 15(2) Mar. 84, p. 131-8 Presented at EROPA Tenth General Assembly and Conference on "Social Change and Administrative Reforms towards the year 2000". Seoul, Korea, October 16-22, 1983.

RO, CHUNG-HYUN. The keynote address on social change and administrative reform in Asia towards the year 2000. Prashasan, 15(2) Mar. 84, p. 115-27: Presented at EROPA Tenth General Assembly and Conference on "Social Change and Administrative Reforms towards the year 2000". Seoul, Korea, October 16-22, 1983.

AGRICULTURAL CREDIT IQBAL, FARRUKH. The demands

for funds by agricultural households: evidence from rural India. Journal of Development Studies, 20(1) Oct. 83, p. 68-86.

PADMANABHAN, K.P. Rural credit. Monthly Commentary on Indian Economic Conditions, 25(5) Dec. 83, p. 11-15.

AGRICULTURAL CREDIT, COOPERATIVE

CHITHELEN, IGNATIUS. Rich peasants, industry and accumulation: payment of cane price by Maharashtra's sugar cooperatives. Economic and Political Weekly, 18(52-53)24 Dec. 83, p. A.121-34.

AGRICULTURAL DEVELOPMENT

MOONEY, PAT ROY. North-South: inequalities in the seed philosophy. Monthly Commentary on Indian Economic Conditions, 25(5) Dec. 83, p. 61-7.

ROBINSON, WARREN and WAYNE SCHUTJER. Agricultural development and demographic change: a generalization of the Boserup model. Economic Development and Cultural Change, 32(2) Jan. 84, p. 355-66.

ZILI, LIN. On the distinctively Chinese path of socialist agricultural development. Social Sciences in China, 4(3) Sept. 83, p. 111-46.

AGRICULTURAL MARKETING

IYER, SHIV KUMAR. Production and marketing of pulses. Kurukshetra, 32(2) Nov. 83, p. 21-5.

AGRICULTURE

BHATIA, B.M. Now put agriculture in the lead! Yojana, 28(1-2) 26 Jan. 84, p. 22-5.

KURIEN, C.T. Agriculture in Tamil Nadu: 1950-1980. Madras Development Seminar Series Bulletin, 14(3) Mar. 84, p. 182-207.

MACKEL, C., J. MARSH and B. REVELL. The common agricultural

policy. Third World Quarterly, 6(1) Jan. 84, p. 131-44.

MOHAN RAM. Agriculture: green but not growing. Far Eastern Economic Review, 123 (1) 5 Jan. 84, p. 44-6.

OMVEDT, GAIL. Capitalist agriculture and rural classes in India. Bulletin, 15(3) July-Aug. 83, p. 30-54.

SCOTT, JAMES C. Everyday forms of class struggle between ex-patrons and exclients: the green revolution in Kedah, Malaysia. International political Science Review, 4(4) Oct. 83, p. 537.56.

VALDE'S, ALBERTO. Agricultural protectionism: the impact on LDCs. Monthly Commentary on Indian Economic Conditions, 25(5) Dec. 83, p. 95-8.

WELLS, RAYMOND J.G. British agriculture—a rare success story! Round Table, (289) Jan. 84, p. 86-92.

AGRICULTURE AND STATE

BAILEY, JOHN J. and DONNA H. ROBERTS. Mexican agricultural policy. Current History, 82 (488) Dec. 83, p. 420-4.

AGRICULTURE AND TECHNOLOGY

ABASIEKONG, EDET M. Adopting American agricultural technology for increased food production in developing countries: problems and prospects. Man and Development, 5(4) Dec. 83, p. 34-46.

SINGH, B.N. and R.K. PANDEY. Substitution of labour and non-labour inputs and technical change in Western Bihar. Manpower Journal, 17(2) July-Sept. 81, p. 57-64.

AIR POLLUTION

ROSENGRANZ, ARMIN. The control of air pollution and acid rain in Britain. Cochin University Law Review, 7(3) Sept. 83, p. 295-317.

SHETH, PRABODH R. Methods of air pollution control in industries. Bombay Civic Journal, 30(10) Dec. 83. p. 13-16.

ANTHROPOLOGY, SOCIAL

SABERWAL, SATISH. For a sociology of India: uncertain transplants: anthropology and sociology in India. Contributions to Indian Sociology, 17(2) July-Dec. 83, p. 301-15.

ARMY

MAYNE, N.K. Examinations and selection for promotion. U.S.I. Journal, 113 (473) July-Sept. 83, p. 241.9.

AUSTRALIA-GOVERNMENT

WELLER, PATRICK. Transition: taking over power in 1983. Australian Journal of Public Administration, 42(3) Sept. 83, p. 303-19.

AUTHORSHIP

MANKEKAR, D.R. Who cares about the author? India International Centre Quarterly, 10(4) Dec. 83, p. 473-83.

BANKS

AGARWAL, R.C. Frauds in banks: an analytical study. Chartered Accountant, 32(6) Dec. 83, p. 368-72.

ANSARI, M.V. and VIMAL SHANKAR SINGH. IDBI (Industrial Development Bank of India) and the Indian capital market. Capital, 192(4771) 5 Mar. 84, p. 47-50.

ASHER, MUKUL G. The MDB Multilateral Development Banks) of Asia: which direction? Economic and Political Weekly, 19(2) 14 Jan. 84, p. 86-94.

JOSHI, NAVIN CHANDRA. Revamping Indian banking structure. Lok Udyog, 17(12) Mar. 84, p. 33-8.

KOWALEWSKI, DAVID. Transnational banks and the Trilateral Commission. Journal of Contemporary Asia, 13(3) 83, p. 303-13.

MUKHERJEE, TAMAL. Nationalised banks: priority for profitability a must. Capital, 191(Annual No.) 83, p. 111-15.

SEN GUPTA, S.P. Banking: is nationalisation a disaster? Capital, 191(Annual No.) 83. p. 108-10.

BHARAT HEAVY PLATE AND VESSELS LTD.

BHASKAR RAO, V. (Kakatiya Univ. Warrangal), and T. NARASIMHA RAO S.R.G.J. College, Payakaraopeta). Industrial relations in Bharat Heavy Plate and Vessels: a case study. Asian Economic Review, 25(1&2) Apr. & Aug. 83, p. 74-95.

This paper attempts to analyse the industrial relations in Bharat Heavy Plate and Vessels, Visakhapatnam. This study touches various aspects of industrial relations, with an emphasis on organisational background, industrial disputes, workers participation in management, trade unionism and union-management relations.

BIOGAS

QURESHI, M.A. and V.P. KHAR-BANDA. Choice of technology in China and India—the case of biogas. Science and Society, 6(2) Apr.-June 83, p. 30-9.

TUCKER, JONATHAN B. Biogas systems in India: is the technology appropriate? Development Digest, 21(1) July 83, p. 41-7.

BIRTH CONTROL

CRIMMINS, EILEEN M. and others. New Perspectives on the demographic transition; a theoretical and empirical analysis of an Indian state, 1951-1975. Economic Development and Cultural Change, 32(2) Jan. 84, p. 227-53.

DA COSTA, E.P.W. The two challenges we have to face now. Yojana, 28 (1&2) 26 Jan. 84, p. 35-8.

LEE, B.S. and S.C. FARBER. Fertility adaptation by rural urban migrants in developing countries: the case of Korea. Population Studies, 38(1) Mar. 84, p. 141-55.

NAG, MONI. Fertility differential in Kerala and West Bengal: equity-fertility hypothesis as explanation. Economic and Political Weekly, 19(1) 7 Jan. 84, p. 33-41.

PATHAK, K.B. and P.K. MURTHY. On the acceptability of different methods of family planning in India: 1971-1980. Indian Journal of Social Work, 44(4) Jan. 84, p. 393-403.

BOARDS AND COMMISSIONS

DOLL, WILLIAM and MESBAH V. AHMAD. Tradeoffs in selecting an executive steering committee. Journal of Systems Management, 25(1) Jan. 84, p. 6-11.

PRITAM SINGH. Role and functions of Central Water Commission. Bhagirath, 30(4) Oct. 83, p. 157-60.

BUDGET

DATTA, BHABATOSH. Central budget and price pressures. Mainstream, 22(31) 31 Mar. 84, p. 7-8, 34.

PALKHIVALA, N.A. The oil-borne budget. Capital, 191 (4776) 19 Mar. 84, p. 18-19.

PROFILE of the union budget: 1984-85. Commerce, 148 (3799) 17 Mar. 84, p. 3-73.

Contents: Inevitability of widening the tax base, by D.T. Lakdawala; The crisis ahead, by P.R. Brahmananda; No innovation in expenditure pattern, by

Rakhal Datta; A sober budget, by B. Natarajan: The budget and the states, by Jitendra Dholakia; Union budget and balance of payments, by V.G. Pendharkar: Inflationary danger signals, by Nalni Ambegaokar; Taxation proposals; deceptive appearances, by M.P. Chitale: Colourless and unmeaningful proposals, by H.P. Ranina; The budget, capital market and non-resident investments, by Nalin I. Mehta: Economic survey: 1983-84: task of improving elasticity of tax system, by Pranab Kumar Mukherjee, Union budget: 1984-85, by Pranab Kumar Mukheriee.

RAO, V.K.R.V. Fear of continuing inflation. Capital, 191(4776) 19 Mar. 84, p. 15-17.

BUDGETARY CONTROL

KAMLET, MASK S. and DAVID C. MOWERY Budgetary side payments and government growth, 1953-1968. American Journal of Political Science, 27(4) Nov. 83, p. 636-64.

SPECIAL issue on budgetary decision-making and public policy. Policy Sciences, 16(4) Mar. 84, p. 297-427.

Contents: Budgetary research in transition, by George W. Downs; Games, Presidents do and do not play: Presidential circumvention of the executive branch budget process, by David C. Mowery and Mark S. Kamlet: Theories of budgetary decision-making and revenue decline, by George W. Downs and David M. Rocke; Public budgets and public capital in boom towns, by David Kiefer and Jan Miller, Waste, weapons, and resolve: defense budget, by William K. Domke: The expenditure and revenue effects of defense spending in the Federal Republic of Germany, by Richard C. Eichenberg; Towards more flexibility of government expenditure: some recent developments in the Netherlands, by D.J. Kraan.

BUREAUCRACY

LERNER, ALLAN W. and JOHN

WANAT. (Univ. of Illinois at Chicago) Fuzziness and bureaucracy. Public Administration Review, 43(6) Nov.-Dec. 83, p. 500-9.

Bureaucratic work and bureaucratic procedures often produce mismatches between legislative intent and bureaucratic outcomes. This occurs for reasons the public and some critics often misunderstand. Particularly when bureaucrats are the recipients of what we have called fuzzy charges, the criteria by which operations are judged are aften too severe to be a fair test, given the difficulties inherent in administering such vague marching orders. Furthermore we feel it is important to emphasize that the charges bureaucracies receive can range across a broad continuum anchored in very fuzzy and very crisp extremes. When charges to a bureaucracy repeatedly tend toward one or another of these extremes, signifleant changes in organizational practices and style should be expected. These changes affect not only the internal workings of the bureaucracy, but also the types of outcomes the bureaucracy will produce.

We have sought to suggest that as a consequence of these circumstances, genuine understanding of the pressures under which bureaucrats operate must include some appreciation of the conditions that can produce strategic as well as sincere misreading of communications between bureaucrats and legislators. Even strategic misunderstanding can sometimes be motivated by sincere commitment to faithful maximization of larger assigned values.—Reproduced.

PAE, SUNG M. Modernization and bureaucracy: Korean administrators' motivation for national modernization. Chinese Journal of Administration, (33) May 82, p. 117-36.

CHILD WELFARE

DAVIS, LEONARD F. Future trends in child care; a United Kingdom perspec-

tive. International Child Welfare Review, (59) Dec. 83, p. 35-46.

MCGEHEE, CHARLES L. Rethinking child abuse theory. Victimology, 8(1-2) 83, p. 113-30.

WOLFF, REINHART. Child abuse and neglect: dynamics and underlying pattern. Victimology, 8(1-2) 83, p. 105-12.

CITIES AND TOWNS-GROWTH

APTHORPE, RAYMOND. The context of policy: cities and development. Cities, 1(2) Nov. 83, p. 185-93.

MABOGUNJE, AKIN L. The case for big cities. Habitat International, 7(5-6) May-June 83, p. 21-31.

MISRA, R.P. and NGUYEN TRI DUNG. Large cities: growth dynamics and emerging problems. Habitat International, 7(5-6) May June 83, p. 47-65.

SUAREZ-VILLA, LUIS. Polarization reversal and the conflict between spatial needs and sectoral policies in Brazilian urban development; comments by Thompson A. Andrade, Andrew Hamer and Harry W. Richardson. Regional Development Dialogue, 4(2) Autumn 83, p. 1-20.

CITY PLANNING

KAMBO, DHARAM P. Urban design: an outlook. S.P.A., 3(3) July 81, p. 107-12.

SHAW, DENIS J.R. The Soviet urban general plan and recent advances in Soviet urban planning. Urban Studies, 20(4) Nov. 83, p. 393-403.

SPECIAL issue on planning and implementation of urban development. Nagar-lok, 15(4) Oct.-Dec. 83, p. 1-105.

Contents: Urhan planning for equity and efficiency: the tasks ahead, by Asok Mitra; planning of urban development: the basic policy issues, by Abhijit Datta; Financing of urban development: an assessment, by Gangadhar Jha; Management of urban development: the critical issues, by Asok Mukhopadhyay; Housing the urban poor: the policy perspectives, by D.D. Malhotra; Dominance pattern of size-classes of cities and its implications, by Bappaditya Chakravarty; The legal framework for planning and development control: alternative methods for the Madras Metropolitan Area, by J.P.W.B. McAuslen; Evaluation of lowincome urban shelter programmes; findings from the first World Bank project in Lusaka, Zambia, by Michael Bamberger.

CIVIL LIBERTIES

DONNELLY, JACK, Human rights and development: complementary or competing concerns? World Politics, 36 (2) Jan. 84, p. 255-83.

HUMAN rights. Daedalus, 112 (4) Fall 83, p. 1-277.

Contents: Are there any human rights?, by Maurice Cranston; Reaching for the most difficult : human rights as a foreign policy goal, by stanley Hoffmann; Capitalism and human rights by Gaston V. Rimlinger: Marxism and human rights, by Leszek Kolakowski; Human rights and the future international community, by John Gerard Ruggie: Human rights in the people's Republic of China, by Merle Goldman; Human rights and human welfare in Latin America, by Tom J. Farer: Human rights and development in Africa: dilemmas and options. by Warren Weinstein; Seeking a new civil rights consensus, by Drew S. Days, III; A less ideological way of deciding how much should be given to the poor, by Mancur Olson; Religion and human rights in the public realm, by David Tracy; The contexts of autonomy: some presuppositions of the comprehensibility of human rights, by Dieter Henrich and David S. Pacini.

HUMPHREY, JOHN P. Human rights

and the peace of nations. Review, (31) Dec. 83, p. 71-4.

MORRISS, PETER. How capitalism infringes property rights. Political Studies, 31 (4) Dec. 83, p. 656-61.

CIVIL-MILITARY RELATIONS

KOCHAR, K.L. Civil military relations. U.S.I. Journal, 113(473) July-Sept. 83, p. 221-9.

CIVIL SERVICE

BHAT, K.S. (P&T Board). Induction strategy to higher civil service: a viewpoint. Indian Journal of Training and Development, 13(4) Oct. Dec. 83, p. 133-6.

Every year hundreds of young graduates prefer to enter civil services hoping for a satisfying management career. The article is about young civil service recruits, their hopes and expectations which are out of line with the organisational realities. The purpose of new recruits to the higher civil service will be served only if creative individualism is fostered at the induction stage. At present training emphasis on theory, which gives them an ideal view of things. It should be strictly job related. The institutional training should not only provide necessary professional knowledge base, basic management skills, to make the process socialisation in the organisation smoother, conflict free and productive, but should also lay stress on the super ordinate goals to the new recruits. This training should also help them to understand the 'givens' of the environment. The objectives can be achieved through professionals working as trainers. The author opines that action research approach has not received due attention as a strategy for training in the past and this approach would convert their dreams into realities as far as possible.

CAMPBELL, DONALD J. Task perceptions of effective civil service managers:

assessment centre findings. Public Personnel Management, 12(2) Summer 83, p. 206-10.

PIATZKY, LEO. Mandarins, ministers and the management of Btitain. Political Quarterly, 55(1) Jan.-Mar. 84, p. 23-8.

The article is concerned with economic performance of Britain in the post-war era and suggests measures to improve the management of the British economy as well as management of the affairs of the government. But the author apprehends that only one or two straightforward changes of organisation or personnel would probably not be able to do the needful. It is suggested a package of policy steps to be taken or refurbish the existing civil service, planning system electoral system, House of Lords, machinery of the government and trade unions.

PROBINE, M.C. (State Service Commission). The public service and ministers? Public Sector 16 (3/4) Dec. 83, p. 21-4.

The constitutional links between the politician and the administrator have been discussed in some detail. It is clear that the relationship must be handled with some sensitivity, and with a good understanding on both sides, if it is to work well; further, it requires a high degree of trust between the political arm and the administrative arm of government.

The new official Information Act builds on, but does not undermine, the basis of the relationship that exists between the two arms of Government. The new Act comes into force on July 1, and because it articulates in statutory form some of the constitutional conventions that underlie the relationship between officials and ministers, it is timely to draw the attention of the public service to some of the broader aspects of the relationship, including the historical context in which it has developed.

The State Service Commission accepts the primary responsibility to ensure that high professional standards are preserved throughout the service; and the Commission will continue to ensure that these standards are indeed preserved.

Finally it is worth stressing again that in all circumstances the public servant's first and paramount loyalty is to the law, and his/her duty is to observe it.—Reproduced.

REINKEN, J. The public service and ministers—an appreciation. Public Sector, 16(3/4) Dec. 83, p. 20-1.

ROBERTS, J.L. The public service and ministers: comments. Public Sector, 16(3/4) Dec. 83, p. 25-8.

SAKOTA, PURUSOTTAM P. (Nepal Administrative Staff College). and SURENDRA P. DHAKAL. (Ministry of General Administration). Appraisal practice in Nepal civil service: a casestudy based on appraisers' view. Prashasan, 15(2) Mar. 84, p. 35-51.

The objective of the article is to improve the efficiency of the Civil Service Personnel in Nepal. The approach is, therefore, to seek those changes in policies, system and practices by means of appraisal scheme which will not only measure the output of the performance but also improve the effectiveness of the organisational operations. The following objectives were drafted to govern the study: (1) Examine the various factors which affect the value of appraisal forms No. 1 and 2. (2) Examine the appraisal system as a whole and how it currently functions. (3) Make recommendation an effective assessment measures in the appraisal practice. This study was conducted before the 20th amendment of the Nepal Civil Service Regulation.

CIVIL SERVICE AND LEGISLATORS

BHATTACHARYA, S.K. Managers' and technocrats' role in the political-adminis-

trative world: some current issues. Economic and Political Weekly, 19(8) 25 Feb. 84, p. M. 24-7.

COAL

GUPTA, A.B. Down bottomless pits: the coal story. Capital, 192(4770) 20 Feb. 84, p. 13-18,

COALITION GOVERNMENTS

HAMMOD, THOMAS H. and JANE M. FRASER. Null hypothesis models in legislative studies. Journal of Politics, 45 (3) Aug. 83, p. 672-4.

COLLECTIVE BARGAINING

SUSSKIND, LAWRENCE and CONNIE OZAWA. Mediated negotiation in the public sector. American Behavioral Scientist. 27 (2) Nov.-Dec. 83, p. 255-79.

COLLEGES AND UNIVERSITIES

DARJI, D.R. and D.K. SHARMA. Decision-making and university management. University News, 22(12) 23 Mar. 84, p. 5-8.

COMMONWEALTH OF NATIONS

HOWE, GEOFFREY. Britain and the Commonwealth today. Round Table, (289) Jan. 84, p. 7-16.

KIRTHISINGHE, BUDDHADASA P. The Commonwealth of Nations. Modern Review, 146(7,8) July, Aug. 82, p. 201-13.

COMMUNICATION IN MANAGEMENT

SCHALL, MARYAN S. A communication-rules approach to organizational culture. Administrative Science Quarterly 28 (4) Dec. 83, p. 557-81.

COMMUNICATIONS

RAGHAVAN, CHAKRAVARTHI. Media: reflections on Namedia. Mainstream, 22 (24) 11 Feb. 84, p. 15-19. RAJA MOHAN, C. Fight over radio waves. Mainstream, 22 (26) 25 Feb. 84, p. 9-14.

COMMUNITY DEVELOPMENT

BALDOCK, PETER. Community development and community care. Community Development Journal, 18 (3) Oct. 83, p. 231-7.

CARNIOL, BEN. Democracy and community development in Canada. Community Development Journal. 18 (3) Oct. 83, p. 247-50.

TRIPATHY, D. Needed: efficient planning and sincere execution. Kurukshetra, 32 (1) Oct. 83, p. 22-7.

COMMUNITY LIFE, RURAL

KRISHNAJI, N. Family size, levels of living and differential mortality in rural India: some paradoxes. Economic and Political Weekly, 19(6) 11 Feb. 84, p. 248-58.

SUBRAHMANIAN, M. Required: a people-oriented development set-up. Kurukshetra, 32 (1) Oct. 83, p. 13-14, 27.

COMPUTERS

AYRES, Q. WHITFIELD and WILLIAM J. KETTINGER. Information technology and models of governmental productivity. Public Administration Review, 43 (6) Nov.-Dec. 83, p. 561.6.

BOBDE, D.P., S. RAMAKRISHNAN and S. SARKAR. Computer communication via APPLE (Ariane Passenger Payload Experiment): an experimental study. Computer Science and Informatics, 13(2) 84, p. 11-17.

BROTCHIE, JOHN F. Computer use in urban planning. National Development, 24 (7) Sept. 83, p. 38-44.

BUSS, MARTIN D.J. and LYNN M. SALERNO. Common sense and computer

security. Harvard Business Review, 62 (2) Mar.-Apr. 84, p. 112-21.

CLAEYS, COR L. The impact of microelectronics on biomedical applications in developing countries. Computer Age, 2 (5) Feb 84, p. 37-42.

LOBEL, JEROME. Planning a secure system. Administrative Management, Oct.-Dec, 83, p. 22-30.

MOPES, JOHN. Personal computing and the management services department. Management Services, 28 (2) Feb. 84, p. 8-12.

RAGHAVAN, VIJAY. The future trends of computers in India. Computer Age. (Annual No.) 83, p. 12-13.

SHARMA, P.D. and MONICA SHARMA. An approach to health planning in India via computer simulation of epidemiological models: a case study of Tetanus. Health and Population, 5 (3) July-Sept. 82, p. 139-67.

SRINIVAS, SRIKANTH. Determinant attributes in computer selection. Computer Age, (Annual No.) 83, p. 42-7.

TENNER, EDWARD H. The computer and the educated person. American Review, 28 (2) Winter 84, p. 61-9.

COOPERATION

GOEL, BRIJ BUSHAN. Trends in cooperative administration: an Indian perspective. Review of International cooperation, 76 (4) 83, p. 43-51.

THORDARSON, BRUCE. Canada's cooperative sector—after 75 years of growth. Review of International Cooperation, 76 (4) 83, p. 5-10.

COPYRIGHT—LEGISLATION

ISRAEL, SAMUEL. The amended copyright Act. India International Centre Quarterly, 10 (4) Dec. 83, p. 497-505.

CORPORATIONS-FINANCE

AGRAWAL, H.L. Working capital policy-developing an analytical model. Management Accountant, 19 (2) Feb. 84, p. 68-9.

PANDEY, I.M. Financing decisions: a survey of management undertakings. Economic and Political Weekly, 19 (8) 25 Feb. 84, p. 28-31.

CORRUPTION

OFFIONG, DANIEL A. The prevalence and repercussions of corruption in Nigera. Indian Political Science Review, 18 (1) Jan. 84, p. 59-72.

WERNER, SINCHA B. The development of political corruption: a case study of Israel. Political Studies, 31 (4) Dec. 83, p. 620-39.

COST-BENEFIT ANALYSIS

HANNAN, EDWARD L., LINDA K. RYAN and RICHARD E. VAN ORDEN. A cost-benefit analysis of prior approvals for medicaid services in New York State. Socio-Economic Planning Sciences, 18(1) Jan.-Feb. 84, p. 45-51.

COUNSELLING

PADAKI, RUPANDE. Performance review and counselling. Indian Management, 23 (3) Mar. 84, p. 3-9.

CRIME

EDQVIST, BJORN and SUZANNE VENNBERG. Recent legislation and research on victims in Sweden. Victimology, 8 (1-2) 83, p. 310-27.

GULOTTA, GUGLIELMO and LUISEL-LA DE CATALDO NEUBERGER. A systemic and attributional approach to victimology. Victimology, 8 (1-2) 83, p. 5-16.

JEYASING, J. VISUVATHAS. Crime prevention. Police Research and Development, (3) July-Sept. 83, p. 1-4.

LOHMAN, JACQUELINE SOETEN-HORST-DE SAVORNIN. Fear of crime as a policy problem. Victimology, 8 (1-2) 83, p. 336-43.

MIERS, DAVID R. Compensation and conceptions of victims of crime. Victimology: 8 (1-2) 83, p. 204-12.

SINGH, D.R. and M.Z. KHAN. Crime—urbanisation linkage in India: an exploration. Indian Journal of Social Work, 44 (3) Oct. 83, p. 243-51.

VIANO, EMILIO. Victimology; the development of a new perspective. Victimology, 8 (1-2) 83. p. 17-30.

DATA PROCESSING SYSTEM

HOFFMAN, MICHAEL J. DP (data processing) cost allocation: a management perspective. Journal of Systems Management, 35 (1) Jan. 84, p. 16-19.

DECISION-MAKING

BARDIA, S.C. and M.K. BARDIA. Decision-making under conditions of uncertainty. Management Accountant, 19 (3) Mar. 84, p. 126-9.

GUPTA, JAUHARI LAL. Participation in decision-making: a survey of managers beliefs. Indian Management, 23 (2) Feb. 84, p. 9-12.

DEFENSE, NATIONAL

RAWAT, M.N. Concept and environment of national security. U.S.I. Journal, 63 (472) Apr.-June 83, p. 113-24.

DEMOCRACY

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Political Science Review, 4 (3) July 83, p. 375-83.

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DEVELOPMENT ADMINISTRATION

RONDINELLI, DENNIS A. (Syracuse University). Projects as instruments of development administration: a qualified defence and suggestions for improvement. Public Administration and Development, 3 (4) Oct.-Dec. 83, p. 307-27.

Projects have become an important instrument of international assistance and of development administration because they seem to offer major advantages over other forms of planning and management. But projects have also come under increasing criticism in recent years. The benefits they offer to various interests involved in development ensure, however, that they are unlikely to be abandoned or to diminish in importance in the near future. Thus, ways must be found to make them more flexible and responsive methods of planning and managing social and human development activities. This can be done by planning, appraising and implementing projects as policy experiments, making their design and administration more learning-oriented, and using them as instruments of strategic planning and management.—Reproduced.

TISDELL, CLEM (Univ. of New Castle) and T'EO IAN FAIRBAIRN (Univ. of the South Pacific). Development problem and planning in a resource—poor pacific country—the case of Tuvalu. Public Administration and Development, 3 (4) Oct.—Dec. 83, p. 341-59.

Tuvalu is an independent microstate and this account of its economic circumstances and prospects provides the context

for discussion of administrative problems. The paper outlines the economic structure of the country and examines its economic resources and their potential: demographic trends are given attention, and the country's heavy dependence on foreign aid is explained. These features carry implications for the forms of public administration and development planning and Tuva Pu's current development plan and aspects of its public administration are discussed with this in mind. The article serves as a case study of the economy of a micro-state and implications for administration in such a state.-Reproduced.

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KARTEZ, JACK D. Crisis response planning: toward a contingent analysis. Journal of the American Planning Association, 50 (1) Winter 84, p. 9-21.

DISTRICT ADMINISTRATION

DAS, B.C. and S.C. SAHOO. (Uthal Univ. Bhubaneswar). District administration in Orissa with special reference to Balasore district. Indian Political Science Review, 18 (1) Jan. 84, p. 21-34.

In this article the authors have analysed the provisions, practices and developments of district administration in Orissa. It has been dealt within historical perspective in order to concentrate attention on the district magistrate and collector in the present day administration in Orissa. The District Reorganisation Committee under the Chairmanship of Justice P.R. Dass has recommended for increasing the number of districts from 13 to 17 and subdivisions from 57 to 63. The report was submitted in September 1975 and its recommendations are yet to be accepted and implemented. The role of district collector has changed considerably and is responsible for the socioeconomic growth of the district development administration, but could not reach the target due to corruption, outmoded

attitudes and negative method of work. It is believed that this can be achieved by adopting these measures: (1) There should be people's participation in development programmes; (2) There should be decentralisation of power, so that each district and village becomes autonomous; (3) The civil servants should be impartial and free from corruption and should have adequate knowledge of the requirements of the people; (4) There should be proper coordination at different levels.

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ECONOMIC ASSISTANCE

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ECONOMIC DEVELOPMENT

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ADISESHIAH, MALCOLM S. Tamil Nadu economy—a review particularly for 1982-83. Madras Development Seminar Series Bulletin, 14(2) Feb. 84, p. 101-32.

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CLAUSEN, A.W. Priority issues for 1984. Monthly Commentary on Indian

Economic Conditions, 25(5) Dec. 83, p. 131-4.

JONES, GARTH N. Boundary spanning and organizational structure in national development programs: Indonesian office of junior minister. Chinese Journal of Administration, (33) May 82, p. 75-116.

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MEHTA, BALRAJ, First act to revive the Mahalanobis spirit! Yojana, 28(1&2) 26 Jan. 84, p. 31-4,

MEHTA, PRAYAG. Political efficacy and participation in socio-economic development. Journal of Rural Development, 2(6) Nov. 83, p. 563-70.

REDDAWAY, W.B. Problems and prospects for the UK economy. Economic Record, 59(166) Sept. 83, p. 220-31.

SATHE, VASANT. Economic democracy: a model for India. Mainstream,

22(Republic Day No. 22) 84, p. 16-17, 55-60.

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SURI, SURINDAR. Japanese developmental experience: some lessons for India. Capital, 191 (Annual No.) 83, p. 39-41.

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EFFICIENCY, ADMINISTRATION

DEMPSEY, CHARLES L. (U.S. Department of Housing and Urban Development). Managerial accountability and responsibility. Bureaucrat, 12(4) Winter 83-84, p. 17-23.

This article discusses the reasons for the reemergence of accountability. responsibility and internal controls management concepts and suggests how they can be used most efficiently and Inrernal controls effectively. accounting systems can benefit management and are an essential management tool, they are useless if the findings and recommendations are ignored. suggested that the managers both political and career must continue to take a prompt corrective action on findings and recommendations if government waste and inefficiency are to be addressed and they must be held responsible and accountable for its success or failures. The Institution of Inspector General was established in 1978 and it is hoped that this will advice agency head with respect to all matters relating to the promotion of economy, efficiency and effectiveness in the administration of departmental programmes and operations and in the prevention and detection of frauds. bribery favouritism. and embezzlement.

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Social into being in April 1981 and is a productive. resource management computerised system which provides management information mseful . national, state, district and county offices for such purposes as budget formulation and fund allocation; personnel projections and allocations; decisions on opening, closing, and staffing field offices; identification of needed improvements; and measurement of performance against objectives. It is believed that the RMS demonstrates the practicability of a work measurement system based on work standard and an earned time approach to measuring productivity. The author opines that this concept and techniques can be applied to a great many case processing and other programmes of the country.

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The article briefly describes management and organisation of the management services (MS) in Central Government U.K. The author reveals a number of historical issues these might be summarised as the origin of MS; its scope; role; authority and accountability; assessments of its performance; and its staffing. A critical view is taken of its shortcomings. These are: (1) It has not made enough impact on civil service management and has not brought sufficient change; (2) It has not produced adequate measures of civil service performance: (3) It is confused between its different roles as efficiency auditor, resource controller, and internal consultant to line managers; (4) It has not secured enough ministerial support; (5) It has not achieved the standing of management consultants; (6) It is not organised on a service-wide basis, and has no effective 'Head of Profession'; (7) It lacks standards and performance indicators; (8) It fits too low within the organisation of government departments, and lacks direct contact with Ministers; (9) It has changed little in response to the report of the post Fulton review of MS; (10) It lacks authoritative guidance on its management and organisation; (11) It is inadequately staffed; (12) It lacks consulting skills; (13) It conducts insufficient communication; (14) It has not been subjected to the Fulton recommendations that it be efficiency audited itself. It is concluded that no systematic or professional assessment of its performance has been published, therefore, it is difficult to draw sound conclusions.

EFFICIENCY, INDUSTRIAL

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KRASHNISKY, MICHAEL and WILLIAM J. MILNE. Some evidence on the effect of incumbency in Ontario provincial elections. Canadian Journal of Political Science, 16(3) Sept. 83, p. 489-500.

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The Orissa Municipal Act 1950 provides the Councillors to be directly elected by the voters and the election of the Chairman and the Vice Chairman was to be conducted from amongst the

councillors elected. This system made them dependent upon the support of the councillors and they had to act according to the whims and caprices of the coun-To eradicate this malady, the cillors. act was amended in 1978. The amendment also could not deliver the goods because of constant conflicts and frictions amongst the Chairman the Chairman and Councillors. The purpose of this paper is to suggest the pattern of election of the Chairman of the urban local bodies in Orissa as provided in Maharashtra Municipal Act, 1965. The author opines that this system deliver the goods and will ensure team spirit amongst the Chairman, the Vice Chairman and the Councillors and will be conducive for the smooth functioning of the urban local bodies in the State.

TILLY, CHARLES. Speaking your mind without elections surveys, or social movements; comments by James R. Beniger and Leo Bogart. Public Opinion Quarterly, 47(4) Winter 83, p. 461-89.

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making.-Reproduced.

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FEDERAL AID

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RANJANA. (South Gujarat Univ., Surat). Inter-governmental fiscal transfers: a new

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The purpose of this paper is to describe and analyse the grant flow from the Centre to the states in India by types of grant. The first section of the article develops a conceptual framework and methodology. The second section tests the above framework with empirical data from India covering a period of 25 years from 1952-1977. The concluding section consists of summary and recommendations.

FEDERAL-MUNICIPAL RELATIONS

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FEDERAL-STATE RELATIONS

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Centre-state relations is a subject that has come into great prominence on the Indian political scene ever since single party domination in states came to an end. According to the Constitution of India the balance of power is in favour of the Centre and it is generally complained that the centre uses these powers with political motives and bring the state governments to knees. The author opines that India's unity would be strengthened by the devolution and greater autonomy and initiative of the states. The author has suggested these measures to meet the legitimate objectives of harmonious centre-state relationship. (1) The power to dismiss state governments under article 356 should be exercised only in exceptional cases; (2) There should be a greater effort to depoliticise the interstate or centre-state disputes by referring them to professional or expert bodies; (3) An Inter-state council should be set up

at the earliest for looking after inter-state or centre-state disputes; (4) The constitutional provisions should be observed in letter and spirit.

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GOVERNMENT ENTERPRISE

AYYAR, J.M. (Bureau of Public Enterprises, New Delhi). Pricing policy in public enterprises. Lok Udyog, 17(12) Mar. 84, p. 39-42.

The financial performance of public sector undertakings is to a great extent dependent upon the pricing imposed on them by the Government. Nearly 70 per cent of the products (valuewise) manufactured by public sector undertakings are subjected to some form of price control or the other. Till the Sixth Plan, the emphasis was on generating internal resources and with the formulation of the Sixth Plan, an open policy has been advocated so that the public sector undertakings may generate not internal resources but also profit, thus giving an incentive to them to operate efficiently. The profitability of public sector undertakings assumes greater importance in the context of almost a saturation point in raising resources through taxation-direct or indirect-through loans. The return from the public sector undertakings should be a source of

revenue to the Government for economic development.—Reproduced.

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Within the overall frame of national plans, there should be corporate planning in each public enterprise, as planning, says the author, is "central to the success of organizational activity". In this article he examines various aspects of corporate planning, including rationale, time horizons, targets and other relevant factors. He also analyses the findings of a study of a select group of 50 public sector undertakings of the Government of India in regard to corporate planning practices, and concludes that corporate planning is necessary not merely for survival but for growth and productivity as well.—Reproduced.

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The public sector occupies a pivotal place in the Indian economy accounting as it does for over 50 per cent of the total investment in the economy. This fact brings to the fore the need for attracting to this sector, senior managers who besides being professionally competent are highly dedicated and fully committed to the ethos of public enterprise. The article examines the various factors that bear on the efficient performance of public sector managers, and sets out certain constraints that tend to dampen

their sense of commitment to the organisation.

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The managers play a very important role in the economic and industrial development of a country, particularly in a developing country like ours. The quantity and quality of managers, keeping in view the economic, social, technological and organisational requirements, are important factors. In this paper the author deals with some of the important issues with regard to the managerial manpower availability and utilization such as the present position of managerial manpower in India; the behavioural and differences in growth oriented obsolescence oriented managers;

organisational and job design factors that contribute to managerial obsolescence; the programmes that could be initiated towards the growth tendencies in our future managers, at the individual and institutional level.—Reproduced.

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This paper makes a critical analysis into the two main forms of public enterprise in the centrally planned economics on the basis of the U.S.S.R. experience. It then looks into the logic of planning in socialist countries. It notes such principles of planning as its scientific justification, complex approach, proportionality, democratic centralism, etc. The paper then delves into the various methods of planning in the U.S.S.R. like the balance method, normative method, statistical methods, etc. Later, a qualitative assessment of the mechanism of human resource planning in the U.S.S.R. is made. The U.S.S.R. experience in this field has a lot of implications because that country has solved the unemployment problem in a short span of 15 years. This has relevance to India since we have substantial unemployment and are attempting to use the planning mechanism and public enterprises to ensure the full employment and development of human resource in our vast country. In this lies the raison d'etre of this paper.—Reproduced.

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PROJECT MANAGEMENT

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Development, 3 (4) Oct..Dec. 83, p. 299-305.

The project approach to development assistance has been attacked for its inability to make results self-sustaining. This has been attributed to a short time horizon, an inability to pick up recurrent costs, and a tendency to either by-pass or fragment local institutions and therefore to neglect the need for local capacity building. At the same time, claims have been made that projects are politically advantageous due to quick high visibility results and they are useful instruments for experimentation, social learning and capacity building. This article examines both arguments and concludes that there is a need for radical changes in project development processes, but that there should not be a sush to abandon the project as an instrument for development.—Reproduced.

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This paper takes a broad critical posture towards the project as an instrument of development. It addresses the multidimensional features of what has become the project orthodoxy in development management, and some of the attending effects. It suggests that some of the virtues of the project have been offset by a number of negative consequences as it has become institutionalized in the procedures of both donor agencies and national governments in developing countries. An attempt is made to between those kinds of distinguish activities in which the project mode is most useful, and those for which its basic features and attendant trappings have great limitations. The argument concludes with a reassertion of the need for better linkages with programme management and the sources of policy.

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PUBLIC ADMINISTRATION

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BLEDSOE, RALPH C. Technology and government management. Bureaucrat, 12 (4) Winter 83-84, p. 29-34.

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Today public administrators, as many others, desire to be known as professionals or those knowledgeable enough to carry out their tasks without outside interference. By examining their claims to have expertise to carry out their public tasks, we provide a critical evaluation of the professionalism of public administrators. Our argument is that public administrators may not have sufficient knowledge to carry out their public tasks without the knowledge (help) of others. Suggesting that public administrators need to have more 'public' knowledge of the public interest, we suggest ways that they can become more knowledgeable and more compatible with the tenets of political democracy.—Reproduced

ISHWAR DAYAL (International Management Institute. New Delhi). Public administration: major tasks ahead. Indian Management, 23 (1) Jan. 84, p. 11-16, 60.

In this article the author lays emphasis on the several circumstances and changes in administrative tasks that will come up in the future to change the management practices for what they are now. He charts a course of action, some basic changes in the approach and conduct of management in government, some things more than mere change in procedures and revision of administrative practices.

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JONES, GARTH N. and Fulbright-Hays. Rise and fall of a professional ideal: particulars concering American Public Administration. Chinese Journal of Administration, (34) Dec. 82, p. 1-32.

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Administrative weaknesses in post colonial Africa have not commonly been assessed against notions of responsibility. Regarded as involving both institutionalized controls and moral obligations, responsibility provides a useful means of assessing the limitations and weaknesses of administration. Having elucidated the ideal of responsibility, the article takes Zambia as illustrating a situation present in different third world countries where administration is unsatis-

factory judged against the ideal. Weaknesses are elaborated and the reasons for failures discussed. Emphasis is placed on the overcentralization of control in the person of the President and the failure in staff development and training to recognize the importance of encouraging a sense of moral obligation and the undue emphasis on management techniques.—Reproduced.

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The City of South Barwon in Geelong, Australia has operated a recreation voucher scheme for six years. This case study was developed from personal interviews with South Barwon officials, citizens of the city, and city documents. The case describes the operating procedures adopted to implement the recreation vouchers; the expectations of city officials when the voucher scheme was introduced; the scheme's limitations; and the lessons which have emerged. The potential problems and opportunities associated with introducing a similar scheme into North American jurisdictions are discussed,-Reproduced.

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RURAL DEVELOPMENT

ADEWUMI, J.B. (Ahmadu Bellow University, Zaria). Strategies for rural development in Nigeria: problems and prospects. Planning and Administration, 10(2) Autumn 83, p. 54-63.

The level of development between rural and urban areas in Nigeria is widening. Social justice demands rural transformation through programmes developed with and for local people. Some of the barriers to this process and prospects for the future are analysed. The focus of this paper is to highlight not only the strategies adopted by the governments, communities and individuals in transforming rural areas, showing the input and output factors, but also to indicate the modest achievements that have resulted from isolated and perhaps uncoordinated actions of the various participants. In addition, the demonstration effects on the rural areas of the glittering capitals which have continued to enjoy the concentration of modern amenities have also been examined. It is concluded that purposeful and dedicated leadership coupled with a high sense of patriotism, and committment to programmes will be able to improve horrible and miserable conditions of the rural poor.

CHATURVEDI, YOGANAND SASTRY. (NIRD, Hyderabad). A second look at IRDP implementation. Kurukshetra, 32(3) Dec. 83, p. 19-21.

The present paper deals with the perceptions of officials involved in plann-

ing, implementation and other aspects of Rural Development Integrated Programme. The officials emphasis was on: (a) identification and selection of beneficiaries; (b) political interference; (c) Corruption at different levels; (d) limited scope for participation; (e) problems of project officials in selection process; (f) inadequacy of personnel: (g) information gaps; (h) scope people's participation; (i) need for educational component; and (i) alternative strategies. The officials expressed the view that IRDP should be substituted by rural industrialisation and DRDA and DIC should coordinate their activities and establish preferably agro-base industries in each block. Under TRYSEM training programmes should be organised on the feasibility of the industry to be set up.

FRASER, COLIN. Adapting communication technology for rural development. Ceres, 16(5) Sept.-Oct. 83, p. 23-7.

HOOJA, RAKESH. (D.M. Rajasthan). Project formulation for rural development: the gap between ideal and real. Vikalpa, 8(3) July-Sept. 83, p. 189 97.

The purpose of this article is to review some of the existing rural development projects in Rajasthan and see how the investment decision is made, i.e., what sort of project formulation, if any take place. It is also intended to see whether the present project analysis is adequate. It is then intended to discuss what is this author's view is the future of project formulation and investment planning in our governments' rural development efforts in India.

MEHTA, PRAYAG. (National Labour Institute, New Delhi). People's participation in development: interface between rural communities and development agencies. National Labour Institute Bulletin, 9(2) Apr.-June 83, p. 97-102.

Despite three decades of planning, the conditions of rural poor have not improved. The gap between the rich and the poor would not be reduced unless the poor are enabled to actively participate in development efforts. The author believes that the project entitled 'Peoples' Self Action for Development' will enable the villagers to develop initiative, motivation, moral readiness for collective action, promotion of communication between the people and officials, efficacy and assertion.

NANJUNDAPPA, D.M. (Karnatak Univ. Dharwad). Let's plan now without this urban bias. Yojana, 28(1 & 2) 26 Jan. 84, p. 26-30, 34.

The gap of development between urban and rural areas has widened since the First Plan and has only been marginally reduced during the Fifth and Sixth Five Year Plans. It is due to that the urbanities are organised and are in the centre of the power struggle in the government who can steer the decisions in their favour. The result is that the resources are poured into cities and the rural masses are deprived of minimum basic needs. It is suggested that allocations of resources and of social inputs should be tilted in favour of the rural sector so that the basic minimum needs are provided elementary education, rural health, rural housing, rural water supply, rural sanitation, rural roads, rural storages and nutrition, etc.

OKOTH-OGENDO, H.W.O. Development and the legal process in Kenya: an analysis of the role of law in rural development administration. International Journal of the Sociology of Law, 12(1) Feb. 84, p. 59-83. Revised version of a paper, first presented at a seminar on Law and Rural Development held at the Sunset Hotel, Kisumu, Kenya, 18-22 July, 1977.

PATEL, A.R, Poverty alleviation is a multi-level endeavour. Kurukshetra, 32(1) Oct. 83, p. 28-35.

RAJULA DEVI, A.K. (NIRD,

Hyderabad). I.R.D. Programme is still the best bet. Kurukshetra, 32(3) Dec. 83, p. 4-8, 12.

Inspite of various rural development programmes, the poverty, unemployment and underemployment have increased tremendously. I.R.D.P. has been initiated to remedy the situation. For its success quite a lot has to be done for instancemotivating the beneficiary, improving the skills, transferring technology, providing marketing support, involving local people in idetifying target group, enlisting the active participation of financial institutions reducing the time lag in the delivery of benefits and creating special cells for effective coordination and monitoring. It is suggested that an adequate and timely loans should be provided to the needy and the present practice of scruity oriented lending should be substituted to scheme-oriented performance and lending.

RAO, M.B. Rural manager: the new professional. Kurukshetra, 32(6) Mar. 84, p. 8-10.

Institute of Rural Management, Anand, was established in 1979 to cater to the needs of the rural sector in India. The Institute offers a two-years course which leads to the award of Post Graduate Diploma in Rural Management. first year consists of forty weeks and second year thirty five weeks. It is the first institute to produce professional rural managers to work for the benefit of The author farmers' organisation. opines that rural managers will assist the bureaucracy for effective implement ation of rural development programmes in the country.

SAH, BHUWAN LAL. Social welfare and integrated rural development in Kumaun (U.P.). Civic Affairs, 31(5) Dec. 83, p. 27-32.

SATYANARAYAN, T.V. I.R.D.P.: harbinger of better life. Kurukshetra, 32(2) Nov. 83, p, 31-3.

The Integrated Rural Development Programme came into being in 1978-79 and has been extended to all the blocks in the country but the progress tardy. For efficient implementation of programme the rural development at the block level should be strengthened. There should be a well planned specialised course for Block Development Officers and Village Levels Workers so that every rupee invested gives the maximum benefits to each beneficiary. Every economic activity should be properly backed up with adequate infrastructure facilities like marketing, processing and storage.

SEN, CHANDRA. A new approach for multiobjective rural development planning. Indian Economic Journal, 30(4) Apr.-June 83, p. 91-6.

SOOD, P. (Shyamlal College, Shahdara). Economic imbalance in the Third World: a study of rural India. Man and Development, 5(4) Dec. 83, p. 69-89.

The basic objective of this article is to suggest ways to tackle ticklish problem of rural poverty in India. It discusses in detail the consequences and shortcomings of different strategies adopted since independence in dealing with development. The benefit of various programmes have fallen short of target. The article outlines new strategies for revival of rural development policy. (1) The Government should have clear developmental programmes for the future, not only in terms of goals and objectives. but also in terms of a civil systems, as would implement those policies and enable the government to achieve developmental goals; (2) There should be a harmony between the political arm and the administrative arm of the government; (3) Monitoring cells should be established at the State and District Headquarters; (4) Voluntary agencies should be actively involved in these programmes; (5) There should personnel contact between the planners

and the people; (6) Trained personnel should be employed for development work; (7) The opposition parties should develop a code of ethic and conduct for constructive work for the socio-economic development of the country; (8) Judiciary should adopt a sociological approach in interpreting socio-economic legislation; (9) The people should associate themselves not only in planning for development, but also participate in implementation; (10) Educational institutions should also help in the fulfilment of the programme; (11) A committee should be appointed at different levels of the administrative structure to diagnose the basic necessary reforms and the Indian Institute of Public Administration could be associated with this process.

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Cattle and buffalo development in Rajasthan: present and future scenario, by M.M. Jain; Water resources: problems and prospects in Western Rajasthan, by Vinod Jain; Water management problems in Chambal area, by Yogeshwar Sharma.

VERMA, SUSHIL. How successful are our rural development programmes? Kurukshetra, 32(2) Nov. 83, p. 15-16.

VISHNOI, S.P. (Union Ministry of Rural Development, New Delhi). Rural development policies: and overview. Kurukshetra, 32(6) Mar. 84, p. 4-7.

Although the key objective economic planning has been to remove poverty, the pace has been every slow and there have occurred many shortfalls in the targets of the Five Year Plans. During these years of plans the policies and programmes adopted have been basically correct and the fault has been, perhaps with delivery system and the implementation efforts. There is need for strengthening the infrastructure, improving the delivery system rationalising the implementation processes, The monitoring and evaluation efforts in respect of rural development programmes need to be strengthened. The overall involvement of the target group has to be increased. They must be motivated to play more active participatory role in the entire process and to develop a greater degree of self reliance and initiative. This is an edited and revised version of a paper presented by the author recently at the National Seminar on Rural Poverty, organised by the Indian Economics Association.

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SENGUPTA, RAMPRASAD, Technical change in public sector steel industry. Economic and Political Weekly, 19 (5) 4 Feb. 84, p. 206-15.

Many factors have been held to be responsible for the sorry state of the country's public sector steel industry which completed its twenty-fifth year last month: the constraint of market on account of industrial recession, infrastructural bottlenecks of non-availability of power, problems of raw material quality and supply, the state of industrial relations and organisational inefficiency of public sector managers. This is, however, far from being the whole story.

The dynamic character of technology and industrial leadership are in fact more fundamental for the long run development of an industry. Capacity utilisation and profit performance are not the only, or even most important indicators of such dynamism: more basic is the growth of factor productivity through technical change, innovation of new products and expansion of capacities as warranted by the growth of the market. The deficiency of public sector organisation of production in a heavy industry like steel lies fundamentally in the lack of this dynamism.

This paper discusses some of the interrelated problems of technical change and industrial organisation in the sphere of public sector production in this country, with special reference to the public sector steel industry.—Reproduced.

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The purpose of this article is to assisting Nepal Administrative Staff College an appropriate strategy for public enterprise training. It is believed that the implementation of these recommendations will help National Staff College to be effective by providing training. The main recommendations are: (1) It should recognise a series of model training programmes: (2) It should start infrastructural development for making needs assessment practice more realistic and linking training with career development; (3, The priority sector should be identified in terms of functional areas: (4) Training curricula should be designed into contextual, specialisation and organisational behavioural modules; (5) It should have a trainee-selection system to ensure that suitable candidates are participating in the training; (6) There should be system of performance evaluation of participants; (7) The training methods should be planned in relation to the curricula; (8) It should make a plan for the production of training materials, (9) It should incorporate a programme for training evaluation; (10) There should be a staff development programme; (11) There should be proper utilisation of training in the real job situation; (12) It should play the role as a change agent and coordinators of public enterprise training at local level.

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The paramount importance of human resources management in industry is amply borne out from our experience of running industrial organisations since the dawn of planned development in the country. This paper brings to the fore some salient features of managing human resources in the light of the expereiences gained by Hindustan Organic Chemicals, a public sector undertakings. The workers of the company feel that they belong to one family. All the institutions like the consumer cooperative society, cooperative credit society, club and canteen are com mon to workers and officers and jointly manned by them. The labour union is a part and parcel of the organisation. There are a number of agencies through participative management is practiced. It should not be taken for granted that industrial relations in the company are problem free areas, but the important fact is that there is willingness to resolve various issues by a process of continual dialogue and discussion. The paper was presented in the "National Seminar on Public Sector" organised by the forum of Asian Managers in Bombay, December 1983.

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This paper is based on an all-India survey. With the help of a questionnaire, data has been collected from 3754 Indian supervisors belonging to 50 manufacturing organizations, including 23 public enterprises located in 15 states.

Information was collected on nine dimensions of organizational climate and the state of employer-employee relations. The most striking feature of the findings is the consistently lower rating given to the public sector, compared to the private sector, for each of the 10 variables selected for this study. Another noteworthy finding is, paradoxically, the similarity between the two sectors insofar as their corporate philosophy of man-management is concerned. Managements in both cases seem to be more vigilant in catering to the material well-being of their employees than they are looking after their social and psychological well-being.

A search for the determinants of good or bad supervisory management relations revealed that what works in one sector also works in the other to a very large extent. Of the six factors found critical within each sector, five are common to both, such as grievance handling, recognition and appreciation, scope for advancement, monetary benefits and safety/security. Based on these and other findings, the author concludes that the observed differences between the two sectors are quite superficial, and that the two are similar in more significant ways. —Reproduced.

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BOOK NOTES

AHMAD, IMTIAZ. ed. Modernization and social change among Muslims in India. New Delhi, Manohar, 1983. 281 p. Rs. 150.00.

This book is a shortened version of the seminar on Modernization and Social Change among Muslims in India, organised by the Jawaharlal Nehru University in January 24-26, 1976. This volume is the fourth and the last of the four-volume series dealing with the social and cultural life of the Muslims in India. The work provides information and offers insights for a realistic appraisal of Muslim responses to the phenomenon of modernization and social change in India. The format of the publication as follows: After brief introduction, the first paper is concerned with the conceptual and methodological problems involved in the study of modernization and social change among Muslims in India. The second paper deals with an analysis of why, despite similarities between Bengali Hindus and Muslims, Muslims want to maintain the distinctiveness of their social divisions and to observe certain elements of life-style which are particular to them as Muslims. The third paper focuses on the progressive role certain reactionary institutions can play in modernizing situations. Mines' paper focuses on the persistence of kin centres among Tamil Muslims. Good friend's paper discusses the changing concepts of caste and personnal status among Muslims in Old Delhi. Shahida Lateef and Niesha Haniff focus on changes in the status of Muslim women. The papers by Minault and Chitnis deal with the education of Muslim women. Khan's paper presents an analysis of Muslim attitudes to family planning.

ALEX, ALEXANDER V. Human capital approach to economic development. New Delhi, Metropolitan, 1983. 248p. Rs. 125.00.

The book explores briefly a whole range of very important issues in the economics of education. It consist of four parts. Part I deals with concept of human investment and the historical treatment of the concept in economic literature. The scope of human resource development activities, the relevance of the human capital concept to economic analysis and the importance of health for educational investment—are analyzed. Human capital formation is analyzed in some detail in the second part. The analysis deals primarily with the capital formation processes, functions of human capital and some of the problems faced in the estimate of the stock of human capital. In the third part, the development benefits of human capital are discussed, followed by a brief analysis of the earnings on human capital. The concluding part begins with a survey of the relevance of many theories of economic growth to less developed countries. An attempt is made to explain the nature and process of economic development through investment in education and health. The right to education and health is discussed in the context of a human resource development policy. The problems of attaining equity and efficiency in and through human investment activities are discussed followed by a brief analysis of economic security vis-a-vis human investments. There is a sevenpage bibliography.

ANAND, SUDHIR. Inequality and poverty in Malaysia: measurement and decomposition: New York, Oxford Univ. Press, 1983. Published for the World Bank. 371p.

This book analyzes primary data on income distribution in Malaysia collected in the 1970 Post-Enumeration Survey. It documents the state and nature of income inequality and of poverty, and develops a methodology for this purpose. The statistical and descriptive analysis of Malaysian income distribution is presented in the context of the concern expressed by the Malaysian government in its new economic policy of 1971. The book consists of eight chapters. Chapter 1, which coutains a general introduction to and perspective on Malaysia, traces the development and importance of ethnic pluralism in the country. Chapter 2 presents a detailed description and evaluation of Post-Enumeration Survey, including its survey design, sampling, procedure, and income definition. Chapter 3 examines inequality in levels of living. Chapter 4 and 5 explore the extent and nature of poverty in Malaysia, so that policy measures for its alleviation can be better informed. Chapter 6 decomposes personal income inequality in terms of such viriables as race, religion location, employment status, etc. etc. Chapter 7 attempts to explain income inequality in terms of age and education. Final chapter gives conclusions and notes on policy. It includes appendices. Also gives a ten-page bibliography.

AWASTHI, S.K. Economic development and planning in retrospect. New Delhi, Vikas, 1983. 585p. Rs. 125.00.

This book is a critical appraisal of the manifold problems which arise in the course of planned economic development in India and offers solutions to some of these problems. The book consists of twenty-six chapters. It defines the concept of underdevelopment, development, the problems of industry, agriculture, population, trade and economic policy of the Government of India. It also discusses on foreign aid, UNCTAD and the new international economic order and multinational corporations.

AYRES, ROBERT L. Banking on the poor: the World Bank and world poverty. Cambridge, MIT, 1983. 282p. \$ 20.13.

This book traces the history of World Bank, its policies and their implementation. The author recounts the Banks' operations during Robert McNamara's presidency he and his staff implemented a policy of aid in a more direct fashion the poorest people in the poorest countries. When A.W. Clausen succeeded McNamara in 1981, many thought that he would follow Reagan's domestic emphasis on private sector initiatives. The author presents evidence and arguments that the Bank will continue its activist role in world-wide poverty alleviation, inspite of some rhetorical lip-service in support of "hard-nosed" attitudes. This study is based on approximately 300 interviews with Bank staff and officials and generally on confidential and unavailable materials organisation of the World Bank under McNamara, largest recipients, rural and urban poverty projects' with documentary are presented in appendices.

BALOGUN, M.J. Public Administration in Nigeria, Nigeria, Macmillan, 1983. 308p. £ 5.95.

This is a comprehensive and lucid introduction to the key concepts and practices

of public administration in Nigeria, The book is divided into four parts. Part I provides conceptual framework. Part II focuses attention on the ecology of public administration in Nigeria. Part III examines specific themes in Nigerian public administration. The final part is devoted to conclusions and attempts to suggest a philosophy of development administration. Bibliographical references are presented at the end of the text.

BEHARI, BEPIN. Unemployment, technology and rural poverty. New Delhi, Vikas, 1983. 453p. Rs. 125.00.

The basic objective of this study is to suggest ways to tackle ticklish problem of rural poverty and unemployment in India. It discusses in detail the consequences and shortcomings of different strategies adopted since independence in dealing with poverty, the difficulties encoutered in employment generation and the failure of rural technological reorientation. The role of planning efforts for rural development, small scale industries and the encouragement of khadi and village industries are analysed. The author suggests one must produce what is going to be consumed and the level of consumption must be commensurate with the human efforts necessary for procducing the same. A careful study of consumption and the appropriate production organisation aimed at meeting the requirements may be able to tackle the problem. Also includes a three page bibliography.

BHARADWAJ, SHYAMA. Planned urban development and administration. New Delhi, National, 1983. 365p. Rs. 140.00.

The study deals with certain aspects of the administrative structure and processes of the planned city Chandigarh. The work aims to analyse: (i) administrative structure: (ii) administration in action, as reflected in two case studies; and (iii) performance evaluation. The volume has been divided into five parts. Part I deals with the introduction of the problems in three chapters. Part II discusses the administrative structure of the Union Territory, Chandigarh in four chapters. Part III relates to the administration in action. The decision-making and environment, and the inter-departmental functioning of the administration are analysed through two case studies. Part IV evaluates the performance of Chandigarh administration. The analysis is done with regard to each individual department or office, arranged in four categories according to the standard practice followed by the Government of India for economic and functional elassification of expenditure in the Central and State Governments. Part V gives the summary, conclusions, policy implications and the suggestions of the researcher with regards to the whole of the study. Five appendices contain charts, diagrams, questionnaire. action taken on the minutes of the meetings of the Local Advisory Committee. maps, etc., and thereafter a nine page-selected bibliography are presented at the end of text.

BRODY, NATHAN. Human motivation: commentary on goal-directed action. New York, Academic Press, 1983. 231p. \$ 25.00.

This book deals with theoretical issues in human motivation. The work consists of five chapters. In the first chapter, the author has attempted to sketch a simplistic model of a goal-directed action sequence that is derived from the usual layman's conception of a goal-directed action. Chapter two, which deals with the Hullian tradition in motivation, argues that there is a body of evidence that requires an

analysis of motivational phenomena in nonpurposive term. Chapter three, examinan emerging conception of action that requires one to extend the analysis of goal-directed action beyond a consideration of particular action sequences and to a consideration of the relationships among disparate action sequences. Chapter four deals with a theory of affective dynamics and recent applications of certain economic principles to human behaviour. The last chapter attempts to present a synthesis of research on cognitive influences on motivation. Bibliographical references are presented at the end.

BURNHAM, DAVID. The rise of the computer state. New York, Random House, 1983. 273p. \$ 17.95.

Computers enormously enhance the ability of organisations to collect, store, collate and distribute all kinds of information about virtually all of the 232 million people of the United States. Though they bring benefits to mankind and their information is being put to unexpected, even sinister use. On scrutiny of large and small organisations, the author points out that the information is a threat to privacy, freedom, legal procedures, ethics and democratic process. Also cone tains a four page selected bibliography.

CHEN, PETER S. ed. Singapore: development policies and trends. Singapore, Oxford University Press, 1983. 384p. £ 25.00.

This book is an attempt to analyse the trends and policies of Singapore's social, economic and political developments; to highlight the dynamics of its development strategies; and to examine the problems and difficulties faced in the process of its national development. All fifteen chapters were written by local scholars with specialised knowledge. This volume was sponsored by the Institute of Asian Affairs in Hamburg. Also contains a bibliography.

DESAI, VASANT. A study of rural economics: a systems approach. Bombay, Himalaya Publishing House, 1983. 712p. Rs. 125.00.

This study is an attempt in viewing the rural economy as a significant segment of India's total economic structure. It analyses the varied problems of rural economy, agriculture and forestry. The book is divided into three sections. Section one consists of seventeen chapters and deals with agricultural production, productivity, development strategy, employment, unemployment, prices, marketing of agricultural produce, role of exports, forests, social forestry, forest produce and their development. Section two consists of eleven chapters and appraises rural credit, rural finance, institutional support, block level planning, method of lending, recovery of loans, and rural industrialisation. Section three consists of four chapters covering the programmes and strategy for rural development. The role of the Government in accelerating rural development has been comprehensively and critically analysed in the final chapter. At the end a select bibliography is provided.

D'LIMA, HAZEL. Women in local government: a study of Maharashtra. New Delhi, Concept, 1983. 211p. Rs. 80.00.

The book is based on interviews with 143 women members of the Panchayat Samitis and Zila Parishads. The objectives of the study are: (1) To find out the

different social and political groups; (2) To study their outlook and the extent of their awareness of their special role as women representatives; (3) To examine the scope and the actual degree of participation of these members in the local government bodies and in the rural community; and (4) To identify the factors that might facilitate or impede the effective participation of women representatives. The book has been divided into six chapters. The first chapter traces the social emergence of women in the country. The second chapter explains the methodology of the study. In the next three chapters, the author analyse the data bearing on the socio-economic background, social outlook and participatory pattern of the women members. The concluding chapter draw the profile of women in panchayati raj. The author makes practical suggestions of interest to voluntary and government based organisations with a view to promoting the development of women both at the grass roots and administrative levels of action. Also gives a seven-page bibliography.

FELDMAN, DANIEL C. Managing individual and group behaviour in organizations, by Daniel C. Feldman and Hugh J. Arnold. New York, McGraw-Hill, 1983. 613p. \$ 31.50.

The book covers the major topics in the areas of individual and group behaviour in organisations and the authors have tried to give readers some well reasoned guidelines on how to manage them more effectively. The work consists of twenty chapters, divided into eight sections: Introduction; Integrating the individual and the organisation; Motivation; Satisfaction and performance; The Design of Work: Leadership in organisations: Managerial Processes: Groups in organisations; and conclusions. The text also devotes chapters to topics like socialisation and careers. designing reward systems, job satisfaction. quality of working life, communication, managerial decision-making, and performance appraisal. The authors also try to point out how groups influence what is traditionally thought of as "individual behaviour in organisations". The authors have included in each chapter a section titled 'Managerial Implications'. Each chapter concludes with a summary; a series of review questions about the major topics covered and bibliographical references.

GHOSH, S. K. The outery of police brutality (an analytical study). New Delhi, Ashish Publishing House, 1983. 80p. Rs. 50.00.

The book discusses in depth the causes of police brutality in India since independence. They can be attributed to: (1) Police are pressurised by the public as well as the Government to control crime by adopting harsh measures because of the failure of administration of justice in fulfilling the elementary end of any legal order; (2) Politicians harbour criminals and unsocials to fight their political battles with the support and connivance of the police; (3) Political interference in the legal decisions and management of the force; (4) Breakdown of criminal justice system; (5) Demoralisation of the police down the line. The author has proposed these steps to eliminate police brutality: (a) It should be free from political patronage and partisan politics; (b) Indisciplined policemen sheltering behind political patron should be weeded out; (c) Law should be made brief and simple; (d) Courts should ensure protection of the innocent and convict the guilty without delay; (e) There should be appropriate training, high pay, social status and most of all full democratic participation of the police in community.

HAMMERGREN, LINN A. Development and the politics of administrative reform:

lessons from Latin America. Boulder, Colorado, Westview Press, 1983. 213p. \$ 25,00.

This book addresses the problems of administrative reform in third world countries by examining recent reform efforts in Peru, Colombia, and Venezuela. The author discusses the politics of administrative change and the interaction of the political and technical dimensions of reform in the three countries. The author explores the sources of programme content in the case studies and the notion of reform success or failure and examines alternative strategies for designing reform programmes. Also includes a ten-page select bibliography.

HOENACK, STEPHEN A. Economic behaviour with organizations. Cambridge, Cambridge University Press, 1983, 290p. £19.50.

This book is an attempt to extend economic theory to the resource allocation choices that are made within a firm or other organization. The work consists of ten chapters. Chapter 1 presents an overview of the main concept of the theory. Chapter 2 is on definitions and determinants of employees' discretion over an organization's resources and production. Chapter 3 analyses how employers impose constraints on employees to limit their costs of employees' contributions to out put. Chapter 4 presents the analysis of the short run and the economic behaviour of individual employees under the artifical assumption that there are no technological spillover among different employees' productive activities. In chapter 5, the outhor derives hypotheses about the short-run supply behaviour of private corporations and private non-profit organizations from the supply behaviour of their individual employees. Chapter 6 analyzes the short-run supply behaviour of public organizations. Chapter 7 explores employees' investments and analyses their effects on employees' supply behaviour. Chapter 8 and 9 analyze the effects of employees' investments on long-run resource allocation. The final chapter summarizes some of the hypotheses presented. Bibliographical references and definitions of core terms are presented at the end of the text.

HUMANA, CHARLES, Comp. World human rights guide. London, Hutchinson, 1983. 224p. £5.95.

The main purpose of the 'World human rights guide' is to make comparisons between human rights in different countries of the world. It is a concise 'everyman's' hand book on the rights and freedoms, repressions and state powers of the different countries of the world. The scope of the reference book is limited to the International convenant on Civil and Political Rights. The information in this guide covers the period to April 1983.

INDIAN ASSOCIATION OF EDUCATIONAL PLANNING AND ADMINISTRATION. Towards improved educational planning and administration with an introduction, by M. V. Mathur. New Delhi, Dialogue, 1983. 79p. Rs. 60.00.

This monograph contains the proceedings of the First National Conference of Indian Association of Educational Planning and Administration held in New Delhi on June 12 and 13, 1982, It also contains key-note papers and abstracts of papers received from some of the members of IAEPA along with inaugural address by then Lt. Governor of Delhi and Presidential address by Prof. M. V. Mathur. The papers focus upon the three themes of the conference: 'Administra-

tive leadership in schools; 'Management of higher education' and 'Towards improved educational planning.'

INDIAN INSTITUTE OF MANAGEMENT. CENTRE FOR MANAGEMENT IN AGRICULTURE. Serving small farmers: a study of the Farmers' Service Cooperative Society, Bidadi, by V. R. Gaikwad and D. S. Parmar. Ahmedabad, IIM., CMA, 1983. 175p. Rs. 66.00.

This book is a case study of the first Farmers' Service Cooperative Society (FSCS) set up at Bidadi in Karnataka in 1973. It starts with the problems of small farm agriculture in India, reviews the cooperative organizational strategy to help small farmers through credit and leads to the recommendations of the National Commission on Agriculture to establish FSCS to conduct viable business which will include not only credit but commercial and non-commercial activities. The authors have given a detailed account of the recommendations and observations of the NCA and the Dantwala committee and also have given their implementation of the recommendations. The authors pointed out how the FSCS failed to achieve the goals set for them owing to overdependence on government. After looking various problems and processes involved in the planning and implementation of the comprehensive and integrated approach, the study highlights the need for change in orientation in looking at rural problems as well as the need for appropriate policy directives without which the concept of integrated cooperatives cannot be effectively implemented.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Project planning in India, by Mridula Krishna. New Delhi, I.I.P.A., 1983. 80p. Rs. 70.00.

This monograph deals with the problems and issues of national sector and project planning in India since 1951. It discusses the issues and problems in two parts, viz., (1) national planning in India, and (2) project planning in India. The first part deals with: (a) approach to planning, (b) planning machinery, (c) organisational set up of Central Planning Commission, (d) plan framework, (e) formulation process, and (f) objectives, issues and nature of five year plans. The second part deals with project planning in private and public sector and various stages of 'project cycle'—identification, formulation, appraisal and approval at the preinvestment stage. It also attempts to discuss the functions and composition of the Public Investment Board. The monograph is being brought out with the financial support from the Union Department of Personnel and Administrative Reforms. Also gives a bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Public services in a democratic contex, ed., by R. B. Jain. New Delhi, I.I.P.A., 1983. 339p. Rs. 120.00.

This book consists of papers presented at the Seminar on Role and Relevance of Public Services in a Democratic context organised by the Indian Institute of Public Administration in March 1982. The primary purpose of the seminar was to examine afresh certain fundamental issues concerning the role and relevance of public services in the context of a developing and a democratic society, where the administrators shared power with their political ministers in the governance of the country. With this objective, the various issues involved in the main theme of the Seminar, the book is divided in three sections: (a) The limits of political control; (b) The issue of public interest; and (c) The moral dilemma of

administrators. Summaries of the proceedings of the Seminar, and the welcome, the inaugural and valedictory addresses, form a part of this volume. There is an attempt to discuss some conflicting view points on these issues as expressed by some top level administrators, eminent academics and outstanding public men. There is a thirteen page bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Small industry development programme, by Ram K. Vepa. New Delhi, I.I.P.A., 1983. 119p. Rs. 80.00.

The present monograph covers growth of small scale industries in India since 1951. It focuses issues relating to policy, organisational structure, and international cooperation in addition to providing details about various programmes of small industrial development in the country and their linkages with other development programmes. It also suggests guidelines for appraisal of these programmes. This monograph is being brought out with financial assistance from the Union Department of Personnel and Administrative Reforms.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR URBAN STUDIES. Integrated development of small and medium towns: problems and strategic policy issues, ed., R. K. Wishwakarma and Gangadhar Jha. New Delhi., I.I.P.A., Centre for Urban Studies, 1983. 358 p. Rs. 120.00.

This book is an outcome of work and deliberations connected with a seminar on "Integrated Development of Small and Medium Towns" conducted at the Indian Institute of Public Administration, Centre for Urban Studies, New Delhi, during March 18-19, 1982. It contains papers contributed at the Seminar alongwith the proceedings, reports of the working groups and conclusions of the Seminar. The volume closely examines the concept, mechanics and the strategy of integrated development, project financing, management of informal sector, management of solid wastes and environmental sanitation and politics of urban development.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR URBAN STUDIES. Unit cost of creating a job in Central Government and allied undertakings: its employment multiplier effects and implications, by R. K. Wishwakarma. New Delhi, I.I.P.A., C.U.S., 1983. 212p.

The objectives of the research project are: (1) To study the relationship between the growth of population and total employment; (2) To study the relationship between total employment in Central Government and allied public undertakings; (3) To measure the impact of population growth on urban space requirement for the physical growth of the city; and (4) To estimate the unit cost of creating a job in Central Government and public undertakings in Delhi and three towns, i.e., F aridabad-Ballabgarh complex, Gurgaon and Ghaziabad. Public sector employment also includes nationalised bank and it does not include the employees of state administration and other local bodies in the selected towns. The project was sponsored by the Town and Country Planning Organisation, Government of India, Ministry of Works and Housing. Also contains a four-page bibliography.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT.

The book of CHAC: programming studies for Mexican agriculture, ed., by Roger
D. Norton and Leopoldo Solis M. Baltimore, Hopkins Univ. Press, 1983.

Published for World Bank. 602 p.

The central mission of this book is the economic structure of Mexican agriculture and how that structure responds to different kinds of policy initiatives. The volume grew out of a collaborative research project on Mexican agriculture sponsored jointly by the Mexican government and the World Bank. This book is organised in four parts: Part one is devoted to sector-wide studies: descriptions of the elements of CHAC and its applications. Part two is devoted to the issue of producer's risk, an area in which the original CHAC was weak. It goes beyond linear programming models and attempts to measure farmers' attitudes toward risk and to develop for projects screening procedures that effectively account for the stochastic element in farmers' incomes. Part three contains the district level models. They are applied to a variety of concerns, including: employment generation, export supply responsiveness, rates of farmers participation in extension programmes, evaluation of irrigation investment, management of livestock herds, and the social tradeoffs arising from agrochemical pollution of rivers. The study concludes with part four, on data management and computation. It attempts to make the economist aware of the importance of systematizing data management and computation and it discusses some critical steps in this process. Bibliographical references are presented at the end of each chapter.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Experiences with the monitoring and evaluation of training and visit extension in India, by Gershon Feder and Roger H. Slade. Washington, D.C., World Bank, 1983. 37p.

The monograph describes the recent experiences of implementing, monitoring and evaluation system in Training and Visit extension projects in India. The structure of the monograph as follows: the first section presents short introduction; the next section provides background on the implementation of monitoring and evaluation systems of extension projects in India. It is followed by a discussion of operational and methodological problems affecting the establishment of a functioning monitoring and evaluation system in the context of Indian extension projects. An in-depth study of extension impact is described in a subsequent section, and preliminary results are presented. The paper concludes with some suggested lessons from experience gained so far. This is World Bank Staff Working Paper No. 595.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Mauritius: economic memorandum: recent developments and prospects, by Michael J. C. Devaux. Washington, D. C., World Bank, 1983. 122p.

This report is an outcome of a joint economic mission which visited Mauritius from November 11 to December 15, 1981. The report deals with the following topics: a short introduction to present Mauritius' principal characteristics; a review of recent economic developments and adjustment efforts undertaken by the government since the end of 1979; a brief discussion on some of the key sectoral issues and policies necessary to ensure Mauritius' creditworthiness and a discussion of balance of payment prospects and Government's ability to finance its public sector investment programmes. It also includes tables and annexas.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVFLOPMENT.
Price distortions and growth in developing countries, by Ramgopal Agarwala.
Washington D. C., World Bank, 1983. 62p.

This paper attempts to assess the impact of distortions in prices of goods and factors on growth performance of developing countries. The paper is divided into three main parts: First part begins by noting the degree of price distortions in the 1970s for thirty-one countries insofar as these are related to the pricing of foreign exchange factors, and nontradables, and by considering the association between individual price distortions and growth performance. In the next part, alternative approaches are discussed for combing these price distortions into a composite distortion index and classifying the panel countries by degree of price distortion. Also taken up is the question of whether the degree of distortion is associated with factors such as the level of development or the regional background or resource endowments. Finally, the paper reviews the association between the distortion index and performance with regard to growth and equity. The basic conclusion of the paper is that prices matter for growth, though not only prices, and that high price distortions hurt growth without helping income distribution, also contain a fivepage bibliography. This is World Bank Staff Working Paper No. 575.

INTERNATIONAL LABOUR OFFICE. Labour management relations in public enterprises in Africa. Geneva, I.L.O., 1983. 84p. Rs. 62-50.

The present issue of the Labour Management Relations series represents the outcome of the research conducted in Africa. The monograph has been divided ino two parts. Part I deals with labour management relations in public enterprises in Africa: comparative study written by Mesfin Gabre Michael. Part 2 on Nigeria, prepared by Professor T. M. Yesufu and the other on Tunisia, prepared by N. Ladhari. It attempts to suggest that it would be in better confirmity with democratic principles to associate workers' representatives to an increasing extent in the management of public enterprises. This would be a better guarantee for peaceful and construction labour management relations and also a guarantee for efficiency in production.

INTERNATIONAL LABOUR OFFICE. Review of ILO rural development activities since 1979. Geneva, I.L.O., 1983. 61p. Rs. 62.50.

The ILO activities since 1979 described in the monograph have covered a wide spectrum of subjects in many different parts of the Third World and from a variety of angles. The Central objective is to improve the lot of the poorest section of the rural population. This evaluation study confirms the general impression of the personnel involved in rural development projects referred to in this report that the work undertaken is proving more effective and is in line with various guidelines set for the ILO's Rural Development Programme, the conclusions of the World Conference on Agrarian Reform and the recommendations of the Advisory Committee on Rural Development.

JAI BHAGWAN. Municipal finance in the metropolitan cities of India: a case study of Delhi Municipal Corporation. New Delhi, Concept, 1983. 249p. Rs. 100.00.

The present study aims at analysing the finances of the Delhi Municipal Corporation with emphasis on financial administration, for a period of twenty one years and compares them with Municipal Corporations of Calcutta, Bombay and Madras. The author examines a large number of cases reported by the Municipal Chief Auditor in his annual reports. The study has been divided into ten

chapters. Chapter I outlines the concept of local self-government and history of local self-government in Delhi. Chapter 2 provides the theoretical framework of local finance. Chapter 3 examines the finances of local bodies during a period of ten years. Chapter 4 studies the pattern of and trends in the expenditure of the corporation. Chapter 5 analyses the different heads of expenditure to assess the impact of expenditure on the quantity and quality of social services and civic amenities available to the people. Chapter 6 examines the trends in and system of revenue and the chapter 7 analyses various components of revenue of the corporation under two broad heads—tax revenue and non-tax revenue. Chapter 8 covers local government borrow funds. The succeeding chapter examines the efficiency and effectiveness of the financial administration and the concluding chapter reviews the important findings and outlines some suggestions and recommendations for putting the finances of the Corporation on an even keel. This is a reproduction of thesis that has been approved by the University of Delhi in 1981. 'Also contains a nine-page bibloigraphy.

JOHNSON, ELMER H., ed. International handbook of contemporary developments in criminology. Westport, Connecticut, Greenwood Press, 1983. 2 Vols. \$ 59.00.

The central mission of the work is to report on the nature of criminology in each of a sizable number of countries. The work is a collection of "single and unique" societies that collectively constitute an inventory of the variations in the conceptions and work of criminologists around the globe. Part I deals with the feminist movement and radical criminology in some of the developing nations. Special attention is also given to international organisations devoted to criminological activities on an international plane, like the United Nations and the International Society for Criminology. Volume 2 comprise two Americas, Europe, Africa, the Middle East, and Asia. The chapters of this book demonstrate the variety of answers given to the question "What is criminology"? as reflection of basic issues. Does "criminology" refer to exclusively researchoriented activities, or does it also include administrative and professional practice within the agencies of criminal justice? Is criminology an autonomous branch of learning or only a meeting place for criminological specialists drawn from various established disciplines? If the later, what is the relative importance of law, biology and physical anthropology, and the several social and behavioural disciplines? Bibliographical references are presented at the end of each chapter.

JONES, WILLIAM A., JR., ed. Criminal justice administration: linking practice and research. New York, Marcel Dekker, 1983. 145p. \$ 28.00.

This book is an outcome of the annals of public administration series. In the opening article the authors assess the role and the impact of the criminal justice literature. In the second article, the author is concerned with the use of assessment centres as a vehicle for improved personnel decisions. In the third article, Dorothy H. Bracey, assesses the role and status of women in criminal justice. In the next article there are searches for a comparative justice model. The concluding part is a review essay on criminal justice literature including eight important books as a base for examining the questions of a policy making and administration in criminal justice organisations. Also includes bibliographical references.

KNAPP, MARK L. Interpersonal communication and human relationships. Boston, Allyn and Bacon, 1984. 366p. \$ 21.95.

The book is about the way people communicate in developing and deteriorating relationships. The work is divided into five parts: The first part has two objectives: to identify several important patterns of communication manifest themselves at different stages of a relationship. Part II examines how the characteritics of each individual and the characteristics of the environment where the relationship develops can affect the way we communicate. Part III discusses various communication patterns in the context of relationships that are moving toward increased intimacy or closeness. Part IV takes a look at communication patterns in the context of relationships that are moving toward less intimacy. The last part explicitly examines the subject. In 1978 the first edition of this book was published with the title, Social Intercourse: From Greeting to Goodbye. Summary and bibliographical references are presented at the end of each chapter.

LOUP, JACQUES. Can the Third World survive? Baltimore, Hopkins Univ. Press, 1983,244p. \$11.65.

This book on the development of the Third World is mainly concerned with the economic strategies of the developing countries. During the three decades, these countries have experienced unprecedented economic growth—the average income per capita has more than doubled, their food production has been multiplied by two and a half and in the areas of health education and housing exceptional results have also been obtained. Inspite of various programmes, poverty, disease, hunger and ignorance could not be eliminated, the author suggests the following measures or policies aiming to increase the productivity and incomes of the poorest: (1) Efforts to reduce demographic growth should be intensified, (2) The development of commercial and traditional energy resources should be given priority attention, (3) The growth of agricultural production should also be considerably accelerated, (4) They should try to increase their exports in order to obtain the foreign exchange for import requirements. In the areas of education, health or water supply government policies and especially public expenditures should be reoriented towards social categories. The work was originally published in French in 1980 as Le Tiers Monde Pent-il survire? Bibliographical references are presented at the end of the text.

MADAN, G.R. India's developing villages. Lucknow, Print House, 1983. 593p. Rs. 175.00.

This work makes a comprehensive and critical survey of rural development programmes in India. The book has been divided into eight parts. Part I discusses the history of rural development in India. Part 2 deals with programmes of agricultural development which include the production of various crops credit, supplies and marketing, land reforms, land holding and management irrigation and power, animal husbandary, transport and communication. Part 3 examines the problems of rural workers and rural industries, poverty, unemployment and Minimum Needs Programme. Part 4 highlights rural institutions including the cooperative movement, panchayati raj, religious institutions, caste system, joint family system, rural leadership. Part 5 outlines rural welfare services including education, health and family planning, housing and social welfare, services for the weaker sections such as children, women, youth, backward classes, scheduled

castes and tribes. Part 6 deals with the relations between rural reconstruction and planning and discusses in brief the Five Year Plans. Part 7 makes a critical survey of rural development programmes in the country since October 1952. The concluding part deals with rural development and sixth Five Year Plan. The author points out that inspite of various programmes introduced under the Five Year Plans for the weaker groups to remove poverty and give them social justice have not been very successful due to their imperfect implementation and corruption in the society. It is pointed out that some minimum social security should be provided to each family to give them economic justice if not the social one which would require reinterpretation of religious teachings and honesty among leaders.

MADAN, G.R. Village development in India: a sociological approach, by G.R. Madan and Tara Madan, New Delhi, Allied, 1983. 390p. Rs. 90.00.

An attempt has been made in this study to approach the problem of village development from a sociological point of view. This work is based on a survey conducted by the authors in certain villages of a community development block in Lucknow district of Uttar Pradesh. It is a comparative study of the development of two villages with population of about 400 to 500. One is designed as a "progressive" or more developed village and the other a "backward" or less developed one. The study is divided into 2 parts. Ten chapters, part 1 of the book, present the "first survey" and two chapters comprise the "block revisited". The 10 chapters treat in detail institutions, organizations and problems with emphasis on comparing the two villages. Among topics treated in detail are agriculture, credit supplies and marketing, village workers and industries, welfare services and levels of living, leadership, organizations and project accomplishments, village panchayats and block administration. Part II presents changes at the block level and at the village level. Some measures are suggested to reorganize the rural development programme to achieve the objectives. Some of the steps suggested include changes in land reform legislation, adequate farm supplies through co-operatives, planning of irrigation facilities, improvement of communication system, building up of community assets, proper training of local leaders, public recognition of those who do community work and recreanization of religious institutions to remove caste tensions and social barriers which hinder social mobility and proper social and economic development. Also contains a select bibliography.

MALYAROV, O.V. The role of the state in the socio-economic structure of India. New Delhi, Vikas, 1983. 463p. Rs. 195.00.

The present work is limited to considering the socio-economic nature of state property and state enterprises in India, their position in the socio-economic structure of the country and their role in the evolution of this structure. The study examines also socio-political and administrative factors which contain the economic activity of the state within capitalist way of development. The study discusses that internal dynamics within the system and its interaction with precapitalist structures slow down growth of the state sector and gradually reduce its role to infrastructural and servicing one, though the sphere of its service remains mostly confined to the private capitalist structure. The author argues that acceleration of further socio-economic progress calls for much greater role of the state in the economy and wider extension of the sphere of its servicing to rural and urban poor. The author concludes that state capitalism plays a progressive role and he has used a yast amount of official data to substantiate his theoretica

formulations. This is an enlarged English version of an original Russian study under the auspices of the University Grants Commission.

MASSER, JAN, ed. Evaluating urban planning efforts: approaches to policy analysis. Aldershot, Hampshire, Gower House, 1983. 268p. 331.00.

This volume contains a selection of papers presented in their original versions at the Workshop on Procedural Planning Methodology held at the University of Sheffield in September 1982. The publication has been divided into five groups. The first group of papers by Bolan, Darke, and McDougall present a variety of theoretical perspectives on the evaluation debate. The second group of papers by Van Harn, Smith, Hambleton and Gilling water deal with the findings from implementation research. These are followed by a group of papers that tackle two specific aspects of empirical research in this field. The contributions of Howells, Carter, Mastop and Baty examine some key aspects of the relationships between those involved in planning processes while those by Masser and Reade concentrate on the learning dimension of planning activities, Finally, Bryson's paper rounds of the volume as a whole with a discussion of possible strategies for future research. Bibliographical references are presented at the end of each paper.

MISRA, B.B. District administration and rural development in India: policy objectives and administrative change in historical perspective. Delhi, Oxford University Press, 1983. 431p. Rs. 150.00.

This study is designed to serve in the field of public administration in India. volume provides a comprehensive study of district administration and rural development in India from the last quarter of the eighteenth century, when the East India company had established its control over Bengal, to the end of the 1970's. It examines community development programme in 1952, panchayati raj in 1959 and social schemes in 1970-71. The author places tremendous confidence on the institution of the district collector. The study makes it clear that no development was possible without the active involvement of Government of India in administrative and financial terms. The book is divided into seven chapters, Chapter 1 describes evolution of district administration upto 1858. Chapter 2 focuses attention on the recurrent famines and rural development 1858-1905. Chapter 3 examines the administrative and democratic decentralisation. Chapter 4 deals with local bodies and rural development. Chapter 5 studies the alternatives to local bodies and rural development. Chapter 6 examines the personnel qualities and resources and the concluding chapter reviews the important findings and outlines some suggestions. There is a six-page bibliography.

MOLNAR, JOSEPH J., ed. Transferring food production technology to developing nations: economic and social dimensions; ed. by Joseph J. Molnar and Hoaward A. Clonts. Boulder, Colorado, Westview, 1983. 175p. \$ 25.50.

This book explores the social, economic, and policy problems associated with introducing new agriculture and aquaculture technology to developing nations as a means for expanding food supplies and increasing well-being. The contributors examine three facts of planning for technology transfer and consider methodologies that enable effective integration of a social and economic factors. The book

consists of four parts. The first part of the work covers problems of planning at the national and regional level, emphasizing methods and models for macro planning under conditions when resources are limited. The second and third parts, focus our planning at the local level and on constraints on the technology transfer process, cover a broad range of topics, among them production and marketing decisions by small farmers, conflicting objectives of planners and producers, limitations of resource allocation within the production unit, and strategies for training extension workers, researchers and project planners. The principal point in the concluding part is that social structures internal and external to the Third World are experiencing rapid changes with implications that have only incompletely been incorporated into the practice of technology transfer and agricultural development. Bibliographical references are presented at the end of each chapter.

NADLER, LEONARD. Designing training programs: the critical events model. Reading, Mass., Addison-Wesley, 1982, 252p. £13.25.

This book is concerned with learning or more specifically, with the design of learning experiences provided by organisations presents a unique model—the Critical Events Model (CEM). The CEM is not just another theoretical approach to training programmes—it is a practical working concept that continously involves managers and supervisors in the design process. The author briefly discusses open and closed models. The model is presented in a series of events. After, each, there is a specific element for evaluation and feedback. The book also provides an important chapter on why everyone in an organisation from top to bottom-should understand the importance of the productivity benefits of training programmes.

NEKTARIOS, MILTIADIS. Public pensions, capital formation, and economic growth. Boulder, Westview Press, 1982. 181p. \$ 27-50.

The study examines the principles and criteria of public pension programmes and assesses the effect of these programmes on general economic growth. The book consists of three parts. In Part 1, the author develops the economic theory of public pensions. Part 2 deals with the influence of the social and economic environment on the cost of public pensions. Part 3 analyzes the influence of public pensions on the economy. It is suggested that the social security wealth (SSW) variable which has been constructed by Martin Feldstein overestimates the amount of wealth generated by the public pension system. A new social security wealth variable is constructed, and it is used to estimate the effect of the U.S. Old-Age and Survivors Insurance (OASI) programme on capital formation and economic growth in the American economy. The results of his econometric analysis suggest that operation of the Old-Age and Survivors Insurance programme has reduced capital formation by 10 to 14 per cent. This work, with minor change, is doctoral dissertation thesis which was approved by Temple University in 1980. There is an eleven-page bibliography.

OM PARKASH. The finances of the Punjab State. Amritsar, Guru Nanak Dev University, 1983. 160p. Rs. 70.00.

This book is virtually a reproduction of doctoral thesis is approved by Guru Nanak Dev University, Amritsar in May, 1979. The study attempts to examine the public

finance operations of the Punjab Government. The study covers the period 1967 to 1976 in the main text of the book. The budgetary position for the period 1976-77 to 1978-79 and the recommendations of the Seventh Finance Commission have been discussed in the post-script. This study consists of eleven chapters. The study aims at the following objectives: (1) To examine the importance of different categories of revenue in States' finances; (2) To examine 'tax structure' of the state to find out the relative importance of different taxes for the mobilisation of resources; (3) To estimate the income elasticity and buoyancy of individual taxes and state tax revence to find out how far these satisfy the general characteristics of a sound tax system like productivity and buoyancy; (4) To compare the tax effort of the State with other States of the Indian Union to determine its capacity in meeting the ever-growing needs of social and economic development; (5) To study the role of central devolution in State's finances; (6) To examine the trend and pattern of state's expenditure and the changes thereof to see how for this has been geared to the goals of social and economic development; (7) To study the financing of State plans to examine the extent of adequacy of State's own resources for financing the evergrowing plan outlays. (8) To study the incidence and affect of public debt on State's finances. There is also a nine-page bibliography.

PANDEY, B.N., ed. Role of science and technology in rural and economic development in India. New Delhi, S. Chand, 1983. 220p. Rs. 75.00.

This book arose out of papers presented at the First National Convention of Young Scientists held at Magadh University. Bodh Gaya in the first week of May 1982. The main aim of the convention was to devise ways and means to carry the fruits of scientific achievements to villager and discuss in what way science and technology can solve the problems of our country, such as unemployment through self-employment, self-sufficiency in food production, energy and fuel economy, quick-communication media for rural population, human health disorders, and environmental pollution, etc. The papers presented at the convention also cover many items of the new 20-point economic programme. Abstracts are also presented at the beginning of each paper.

PARKINSON, J.R., ed. Poverty and aid. Oxford, Basil Balckwell. 1983. 264p. £ 19.50.

This book consists of papers presented at the symposim on Poverty and Aid, organised by Chr. Michelson Institute, Bergen in January 1982. This book explores alternative objectives and criteria for aid policy, and discusses the impact of aid on development. The causes of poverty, including population growth, are examined, and the contributors discuss the contribution that aid donors might be able to make to the elimination of poverty. Many development economists have suspected that trade has worked to the detriment of underdeveloped countries who receive little for their raw material exports and pay high prices for imported manufactured goods but the evidence in this book points out that it is extremely difficult to measure the advantages and disadvantages of trade. Developed countries are holding back on their already small commitments to foreign aid and that the adoption of new ideas for the use of aid could make a significant contribution to helping the poor.

PITT, DOUGLAS C. Government departments: an organizational perspective, by D.C. Pitt and B.C. Smith. London, Routledge and Kegan Paul, 1981. 149p. £ 6.50.

This book attempts to apply concepts from the organizational analysis literature to a group of administrative bodies which are at the heart of the system of government. The central claim of the book is that such an approach can enrich the understanding of the administrative process. The organizational studies of the government department are virtually non-existent. The authors argue that managerial problems are better understood from an organization theory perspective. The book is divided into 7 chapters. The first chapter introduces organisation theory. Chapter 2 examines one of the elements in the system model, the environment but more from the point of view of the conflicting demands placed upon organizations by their environments than the possibilities of adjustment to some system equilibrium by way of homeostatic mechnisms. The chapter 3 discusses the utility of goal analysis, the question of informal goals and the place in organization theory for the possibility of goal conflict arising between the formal goals of the organization and the private goals of the individual and groups within it. Chapter 4 deals with the issue of structure and concentrates on the question of the relationship, if any, between the structure and the successful performance of organizational tasks. Chapter 5 focuses on management in government departments. The authors examine the impact of a 'managerialistic' philosophy in British central government which emerged through a growing interest in the applicability to departments of managerial techniques. Chapter 6 discusses a case study of the Post Office, an organization that was formerly a department and has latterly become a semi-autonomous organization. The concluding chapter considers the demise of consensus politics and of the managerialism associated with it. The authors examine some of the alternatives which have been proposed to bureaucrutic organizations: reducing the functions of government; strengthening the moral purpose of public administration; and abandoning bureaucracy or even organizations generally. There is a four-page bibliography.

RABIN, JACK, ed. Handbook on public budgeting and financial management, ed. by Jack Rabin and Thomas D. Lynch. New York, Marcel Dekker, 1983. 623p. \$ 119-50.

This encyclopedic monograph—written by 25 leading authorities in the field—provide in-depth essays describing all the methods and procedures of budgeting and finance as well as philosophical approaches to, and arguments on, subjects discussed. The outstanding guide has been divided into 19 chapters. The chapters are: Theoretical debates applicable to budgeting; Budgeting as an expression of power; Budgeting reforms in perspective; National development through budgeting; Comparative government budgeting; Analyzing the pedagogic deficit in budgeting: Expenditure forecasting; Revenue forecasting; an administrative perspective; Governmental accounting; Administering revenue systems; Government financial reporting and auditing; Budgeting and public management; Legislative budgeting; Risk management and pension systems; Budgets and computers in government; Corruption and budgeting; Productivity measurement and studies; Capital impact of budgeting and capital improvement programming. Bibliographical references are presented at the end of each chapter.

RABIN, JACK, ed. Handbook on public personnel administration and labour relations, ed. by Jack Rabin, Thomas Vocino, W. Bartley Hildreth and Gerald J. Miller. New York, Marcel Dekker, 1983. 671p, \$ 119.50.

In this comprehensive handbook 30 leading authorities utilize an encyclopedic approach to public personnel administration and labour relations/collective

bargaining. The book is divided into two component units—general personnel administration and labour relations/collective bargaining. The experts describe the historical, philosophical and conceptual setting of each field, as well as chapter that relate to current issues. All chapters also cover the broadest area possible within the confines of the subfield. Bibliographical references are presented at the end of each chapter.

ROBINSON, AUSTIN, eds. Employment policy in a developing country: a case study of India, ed. by Austin Robinson, P.R. Brahmananda and L.K. Deshpande, London, Macmillan, 1983. 2 Vols. Rs. 95.00.

The book consists of proceedings of a joint conference of the International Economic Association and the Indian Economic Association held in Pune. The primary purpose of the conference was to throw light on the development policies of the less developed world, particularly India. The work consists of two volumes. Volume I begins with papers by P.R. Brahmananda and N. Rath, the dimensions of Indian underemployment. It goes on, with papers, by A. Vasudevan, C. Rangarajan, Uma Choudhury, V.R. Panchamukhi, T.V.S. Ramamohan Rao and H.K. Manmohan Singh to look at the constraints on any policy of expansion and job creation arising from shortage of savings, of foreign exchange, of appropriate technologies, and other sources. There follows a section on the objectives of development with papers by Gautam Mathur and V.M. Rao. A further group of papers deal with incentives for development; the contributors include N.J. Jhayeria and M. Ahluwalia, D.R. Pendse and A.P. Gupta. The papers in volume 2 describe and criticise the attempts of successive Five-Year Plans to deal with the problems of employment; authors include Brahmananda Prasad and D.T. Lakdawala. A number of papers deal with the conflict of poverty and unemployment and whether the cure for one is the cure for other. The concluding group of papers look at the differences between different Indian states; K.S. Gill writes about the success of the Punjab; Mrs. Dandeker describes the Maharashtra Employment Guarantee Scheme; other papers look at the different problems of Karnataka. Tamil Nadu and Kerala. Finally P.R. Brahmananda gives an account of Indian academic thinking regarding employment policy and P.D. Hajela and John Toye attempt to sum up the lessons of the conference. The book is being brought out with the financial support from the United Nations Development Programme.

ROSENBLOOM, DAVID H. Public administration and law: bench V. bureau in the United States. New York, Marcel Dekker, 1983. 236p. \$ 33.00.

The book considers the impact of law upon public administration from four perspectives of an individual's interaction with public agencies: as client, public employee, "captive", and litigant'. The volume consists of seven chapters. Chapter I analyzes the rise of the administrative state, its impact on government in the United States, and its effect on the quality of democratic citizenship. Chapter 2 considers the federal judiciary, its place in the separation of powers, and its initial reactions to the emergence of the full-fledged administrative state. Chapter 3-6 analyze the rights of clients, public employees, captives and antagonists of the contemporary administrative state and the final chapter concludes the study with a broad consideration of the impact of the judicial response to the rise of the administrative state upon constitutional government and public administration. Conclusions and bibliographical references are presented at the end of each chapter.

ROTH, HANS-DIETER. Indian moneylanders at work: case studies of the traditional rural credit market in Dhanbad district, Bihar. New Delhi, Manohar, 1983. 112p. Rs. 100.00.

The present study is an enlarged reproduction of a section from the thesis, titled "Institutional Agricultural Credit and Traditional Debt Relations" which was published in German in 1978 by the South Asia Institute of the University of Heidelberg under the South Asia Series. This is South Asia Series 14. This work is based on a detailed study of selected villages in Dhanbad district in Bihar enquires into traditional money lenders and the resulting debt relations between them and the debtor-farmers. The author points out that the traditional credit market is dominated by large scale farmers cum-money lenders and also occupy high positions in rural administrative bodies. The exorbitant interest rates usually charged by them only create debt obligations but are also meant to establish dependency relations of a long term nature. A description of actual form of debt relations is presented with samples of interest siphoning mechanism practiced by money lenders. The last part discusses the various traditional forms of property rights, which frequently are the inevitable outcome of previous debt commitments, and their detrimental socio-economic effects on small farmers. Also includes bibliography.

SCHUCK, PETER H. Suing government: citizen remedies for official wrongs. New Haven, Yale Univ. Press., 1983. 262p. \$25.00.

This book focuses upon civil remedies under federal law. The volume consists of three parts and nine chapters. In part I, the author presents conceptual and historical frameworks for thinking about how to control official misconduct through tort remedies. Part II argues that reliance upon official liability for damages to fill that void is unsound remedial policy and urge that a much broadened regime of governmental liability consistent with private law principles supplant it except in the most unusual circumstances. Part III analyzes the conditions under which it might need to be augmented by other modes of deterrence involving specific interventions into the low level decisions processes and proposes how government ought to go about this. It includes three appendices. Appendix 1 shows the volume of federal court litigation against governments and public afficials. Appendix 2 is concerned with governmental and official liability-immunity doctrine in the federal courts and the concluding appendix deals with sovereign immunity and the states. Bibliographical references are presented at the end of the text.

SHARMA, B.A.V, ed. Research methods in social sciences, ed. by B.A.V. Sharma, D. Ravindra Prasad and P. Satyanarayana. New Delhi, Sterling, 1983. 272p. Rs. 100.00.

This is an introductory book on research methods in social sciences and it covers many aspects of research methodology from formulation of research problem to the report writing. Varied techniques of data collection, processing and analysis of data are described in detail. Besides research techniques, the wider issues of role and functions of social sciences research, traditional and scientific approaches, objectivity, research design, etc., are critically analysed. Some papers are also included in this volume which were originally presented to the foundation courses on research methods organised by the ICSSR Southern Regional Centre. There is also a six-page bibliography.

SINGH, SURENDRA. Regionalisation for rural development and planning, by Surendra Singh and V.S. Chauhan. Meerut, Independent Publications, 1984. 160p. Rs. 150.00.

The book suggests concrete ways and means on resource development and planning of a neglected area of Rohilkhand. The various resources are studied from the view point of nature, distributional pattern, problems associated with their use, infrastructural balances, input-output relationship and spatial homogeneity in the process of regionalisation. The land-use problems are analysed with the help of eight sample villages chosen from various planning regions. The study is divided into nine chapters. Chapter I described conceptual background. Chapter II is devoted to area, objectives and design of the study. Chapter III displays the geographical personality and regional identity of Rohilkhand. Chapter IV comprises resource utilisation and potentials. Chapter V contains delimitation of planning regions. Chapter VI discusses the growth of population and agricultural planning. Chapter VII examines local planning. Chapter VIII highlights transport planning and the last chapter deals with conclusion, and suggestions. Also contains bibliographical references at the end.

SOGANI, MEENA. The chief Secretary in India: a study of his role in state administration in Rajasthan. New Delhi, Associated Publishing House, 1984. 199p. Rs. 95.00.

This book is virtually a reproduction of doctoral thesis approved by the University of Rajasthan. This is perhaps the first study on the structural and behavioural aspects of the Chief Secretary which is the king-pin of the entire state administrative system in India. The author critically examines the role of the Chief Secretary as a symbol of continuity and change, the nexus point of the politico-administrative system, the prime policy maker, the chief planner, catalyst of goal oriented change, the guardian of civil services, initiator and sustainer of administrative development, the prime mover of general administration, the principal integrator, the astute equilibrist and as the guardian of public trust. Eighteen pages are devoted to bibliographical references.

SWAMINATHAN, M.S. Science and the conquest of hunger. New Delhi, Concept, 1983. 508p. Rs. 160.00

This book is based on the text of lectures and addresses by the author during the last ten years. The work considers the role of science and technology in the amelioration of hunger and malnutrition in developing countries. This collection of articles deals specifically with the building of a national food security system, the conservation of plant and animal genetic resources, plant breeding approaches, research on crop improvement which includes wheat, rice, potato, oilseeds and fibres, and the role of nuclear techniques in agricultural research. The author also makes a survey of trends in agriculture in the tropics and agricultural evolution in India. It is argued that self-reliance in food production implies only half the battle won against hunger. The famine of jobs and consequently of purchasing power which prevails largely in the rural areas of developing countries like India can be countered effectively by an appropriate blend of traditional, modern and emerging technologies. The author opines that the future lies in converting such theoretical opportunities into practical achievements. The volume contains data relating to crops, cropping patterns and rotation, nuclear techniques in agricul-

ture, and conservation of plant and animal genetic resources. Bibliographical references are presented at the end of each chapter.

TIWARI, K.M. Social forestry for rural development. Dehra Dun, International Book Distributors, 1983. 108p. Rs. 85.00.

The book is an attempt to demonstrate that tree planting in the cultivable waste land is an important activity with significant social and economic benefits. The technique of raising plants is dealt with in detail. It is argued that a separate forest extension organisation be created so that the work is done in close cooperation of the local communities. The author opines that investment in heavy industries cannot solve the problem of gigantic poverty in our country. It is suggested that tree planting should be launched immediately so as to create job opportunity primarily for the people living below the grinding poverty line. The other advantages of this programme have also been briefly discussed. It will reduce the growing pollution of the environment, control the floods and generally keep the elements of nature under reasonable control. Also contains a bibliography.

YOUNG, KEN, ed. National interests and local government. London, Heinemann, 1983. 172p. £7.50.

This book, the seventh in the joint studies in public policy series, examines the influence of central governments on the behaviour of local authorities. The contributors discuss the legal and financial setting up of central-local relations in Britain and the particular issues which arise in the fields of housing, education, economic development and health care.

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BUREAUCRACY

AKINSANYA, ADEOYE. (Univ. of Ilorin). Bureaucratic 'politics': a study of the former Western Nigeria Ministry of Agriculture and Natural Resources. Indian Journal of Public Administration, 29 (4) Oct.-Dec. 83, p. 865-91.

Akinsanya, who empirically studied this aspect of bureaucratic 'politics' in Nigeria (the former Ministry of Agriculture and Natural Resources), shows in his article how this phenomenon has adversely affected the morale, efficiency and integrity of the Nigerian Civil Service as also the intake of young talent at the time of recruitment. It is unfortunate that the so-called bureaucratic politics should undermine the very purpose as well as the strength which bureaucracy needs in a developing country to cope with the complexity of the tasks of both conventional administration as well as of development.-Reproduced from editorial.

CHOWDHURY, M.M. (Univ. of Calabar). Social background and bureaucratic performance. Indian Journal of Public Administration, 29 (4) Oct.-Dec. 83, p. 856-64.

Mustafa Chowdhury, in his article, chose the Pakistan bureaucracy in undivided Pakistan for analysis. His empirical exercise has led him to the conclusion that the behaviour of higher civil servants in Pakistan, playing preponderant policymaking role, do project their social class origin biases. According to Chowdhury, this was facilitated by the recruitment system of the Civil Service of Pakistan (CSP) which followed a quota system for its different provinces and allowed only 20 per cent of the CSP officers to get selected on the basis of merit alone; the

rest was shared broadly by those representing upper middle class (land-owning) families of West Pakistan and lower middle class families of East Pakistan.

According to Mustafa Chowdhury, among major factors that obstruct, if not arrest, in fuller and positive response to developmental challenges are internal interclass-of conflicts-both cracy, the most characteristic form of which is witnessed between the generalist and the specialist cadres. Based on psychological reasons, like grabbing more power for dominance and expanding zones of influence, demands of better pay and prequisites and work environment are also thrown in to sustain the struggle. This pervading problem, common particularly to all developing nations, has its epicentre at the top echelons from where it flows down. The prevalence of this conflict facilitates bureaucracy' exploitation by politicians.—Reproduced from editorial.

FERGUSON, KATHY E. (Siena College). Bureaucracy and public life: the feminization of the polity. Administration and Society, 25 (3) Nov. 83, p. 295-322.

The increasing bureaucratization of politics and work has significant implications for the possibilities of meaningful citizen participation in public life. The requirements of survival in bureaucracies, either as a bureaucrat or as a client. require one to develop sets of skills and traits that perpetuate dependency and undermine autonomous political action. These traits are traditionally associated with the feminine role, but are in fact a manifestation of subordination and thus likely to be found in any dependent population. This process ought to be of particular concern to those interested in feminism, because the expansion of bureaucratic hierarchies undermines the possibilities of liberation for both women and men .- Reproduced.

GBOYEGA, ALEX (Univ. of Ibadan). The "federal character" or the attempt

to create reprensentative bureacracies in Nigeria. International Review of Administrative Sciences, 50 (1) 84, p. 17-24.

It is believed that the following constitutional provisions for representative bureaucracies will necessary work to secure the national integration in Nigeria. (1) The government of the federation and the states should be representative of the diverse communities with their areas of jurisdiction; (2) The "agencies" of the government should be representative in their composition; (3) Individual institutions should not have a preponderence of people from a single or few states; (4) The representative political executive and representative administrative executive should conduct their public duties so as to promote national unity and loyalty. The last part of this paper is devoted to the examination of the provisions intended for the realisation of representative public bureacraucies and the prospects of implementation of these provisions.

JHA, L.K. (Economic Administrative Reforms Commission, New Delhi). The role of bureaucracy in a developing democracy. Indian Police Journal, 30 (2) Oct.-Dec. 83, p. 6-18.

The purpose of this article is to analyse factors contributing to the decline and fall of standards of performance among the public servants in India. The main factors are: (1) There is a lack of confidence between the minister and the civil servant. This has strengthened the tendency to centralise decision making authority in political arm and this results in delay which is particularly unfortunate as with our planned development, (2) Politicians directly or indirectly to influence the functioning of the administration. (3) The civil service begins to pay much more greater attention to compliance with procedure than to performance and results. (4) The rocketing prices erode the life standard of the people who held higher posts in the

government. The result is that they begin to accept illegal gratifications. (5) Merit and performance are at a discount. The author has suggested these measures for the bureaucracy to discharge its duties efficiently. (1) The principle of accountability and the discharge of ministerial responsibility would be better fulfilled by political arms not getting involved in executive action. (2) Decision making authority has got to be delegated and decentralised. (3) The civil service needs proper motivation. It should have scales of pay which would enable it to make a tolerable standard of living. (4) Promotion should not become automatic by applying the rule of seniority. It should be a reward for meritorious and dedicated work. It is the training abstract of the Training Division of the Department of Personnel and Administrative Reforms. It incorporates the G.L. Mehta Memorial Lecture.

SATYA DEVA. (Panjab Univ., Chandigarh). State and bureaucracy in Kautilya's Arthasastra. Economic and Political Weekly, 19 (19) 12 May 84, p. 811-15.

This article argues that, if we use the society, state and bureaucracy portrayed in the Arthasastra as a test case for different theoretical models, we find that the Marxian model alone can explain it. The State balanced the two exploiting classes of tribal chiefs and farmer-traders. The bureaucracy functioned as a ruling class. Power was exercised through legibureaucratic organisation. timation. coercion, and immorality. In sofar as a rational bureaucratic organisation was present Weber's model-according to which rationality and bureaucracy arose in modern capitalist society stands questioned. It is suggested that the state in contemporary, ex-colonial underdeveloped countries may also often be autonomised with the military and civil bureaucracy functioning as a ruling class. -Reproduced.

SESHADRI, K. (ICSSR, North Regional

Centre, New Delhi). Bureaucracy: a Marxist interpretation. Administrative Change, 9 (2) Apr.-June 82, p. 175-203.

It is believed that in capitalist system, bureaucracy develops quite a number of invisible links with dominant classes and acts as their agencies and influences public policies and all this it does in the disguise of neutrality and impartiality. But in socialist system state takes over the means of production and distribution. abolishes private ownership, all other forms of monopoly over decision-making. and the various methods of exploiting and controlling nature's resources. The author opines that these have to be in the context of not increasing the bureaucracy but by a greater participation of the people in various organisations. People will have a stake in a public affairs and apathy alienation will disappear.

VAJPEYI, DHIRENDRA K. (Univ. of Northern Iowa). Bureaucratic political culture in India: continuity and change (1976-1981). Indian Journal of Public Administration, 29 (4) Oct.-Dec. 83, p. 783-807.

Dhirendra Vajpeyi, basing on theoretical insights provided by Gabriel Almond and Bingham Powell, attempts in his article to examine the pattern of changes in the bureaucratic political culture prevailing in three selected states-Madhya Pradesh, Tamil Nadu and Uttar Pradeshto approximate the reality in this regard at the national level. As politics is primarily concerned with authoritative allocation of resources and the instrumentality for its effectuation is the variegated and pervasive bureaucracy, the question of political culture of bureauracy assumes significant of its own. He drew his sample by selecting 360 respondents (all administrators) from the state and district levels according to his scheme of sampling. To elicit relevant information from them for his analysis. he administered a questionnaire comprising a set of variables (such as system

pride, satisfaction, trust in government, civic competence, etc.) to measure political culture and another set of variables (i.e., empathy time religion, etc.) to measure modernisation. The respondents at the state and district levels comprised administrators of senior most levels in development departments of government.

—Reproduced from editorial.

CAPITAL PUNISHMENT

MUKHERJEE, SUBRATA. The case against hanging. Radical Humanist, 48(1) Apr. 84, p. 21-2, 32.

CAPITALISM

SOBHAN, REHMAN. The state and development of capitalism. Mainstream, 22 (32) 7 Apr. 84, p. 27-30, 34.

CAREER SERVICE

ROTHENBACH, WILLIAM R. Employees career goals: the key to career goods: the key to career development. Training and Development Journal, 38(4) Apr. 84, p. 74-5.

CASE METHOD

ARMISTEAD, COLIN. How useful are case studies? Training and Development Journal, 38 (2) Feb. 84, p. 75-7.

CHILD HEALTH

KULKARNI, MANU N. Child health revolution: does green revolution offer parallels? Manistream, 22 (32) 7 Apr. 84, p. 18-21.

CHURCH AND STATE

MILLER, MAUREEN. From ancient to modern organization: the church as conduit and creator. Administration and Society, 15 (3) Nov. 83, p. 275-93.

CITIES AND TOWNS

BARO, MAMAFOU MAUSTAPHA.

Planning for urban development in Senegal. Quarterly Journal of the Local-Self Government Institute, 55 (1) Jan.-Mar. 84, p. 29-36.

DISSANAYAKE, LEONARD. Planning for urban development: Colombo. Quarterly Journal of the Local-Self Government Institute, 55 (1) Jan.-Mar. 84, p. 37-44.

FINDLAY, ANNE M. Rabat-Sale. Cities, 1 (4) May 84, p. 322-7.

KNOX, PAUL L. Edinburgh. Citles, 1 (4) May 84, p. 328-34.

SORANT, PETER, ROBERT WHELAN AND ABMA YOUNG. New Orleans. Cities, 1 (4) May 84, p. 314-21.

CITIES AND TOWNS—GROWTH

SINGH, S.B. Growth of urban population in Punjab. Social Change, 14 (1) Mar. 84, p. 45-50.

CITY MANAGERS

WOODARD, J. DAVID. Ethics and the city manager. Bureaucrat, 13 (1) Spring 84, p. 53-7.

CITY PLANNING

CHATTERJEE, MALAY. Viewpoints on Delhi's Master Plan: report on a panel discussion. India International Centre Quarterly, 11(1) Mar. 84, p. 27-55.

DATTA, ABHIJIT. (I.I.P.A., New Delhi). Financing India's urban plans. Cities, 1 (4) May 84, p. 346-9.

Urban finance has become an increasingly important topic for research into how cities function, particularly in relation to the metropolitan areas of the Third World. The article outlines the urban finance system in India, and through three case studies, i.e., Delhi, Calcutta and Hospet, illustrates some of its failings.

GAMBHIR, J.C.—Perspective development plan Delhi-2001: a background paper for the panel discussion. India International Centre Quarterly, 11(1) Mar. 84, p. 13-26.

PIMPLASKAR, S.L. The Greater Bombay Development Plan. Quarterly Journal of the Local-Self Government Institute, 54 (2) Oct.-Dec. 83, p. 57-66.

CIVIL LIBERTIES

HINCHMAN, LEWIS P. The origins of human rights: a Hegelian perspective. Western Political Quarterly, 37 (1) Mar. 84, p. 7-31.

CIVIL-MILITARY RELATIONS

LITTLE WALTER. Civil-military relations in contemporary Argentina. Government and Opposition, 19 (2) Spring 84, p. 207-24.

VERTZBERGER, YAACOV. Bureaucratic-organizational politics and information processing in a developing state. International Studies Quarterly, 28 (1) Mar. 84, p. 69-95.

CIVIL SERVICE

ALEEM, M.A. (Osmania Univ., Hyderabad). Public personnel organisation: a comparative perspectives. Prashasnika, 12 (4) Oct.-Dec. 83, p. 11-14.

The aim of this paper is to examine the problems of public personnel organisations in the light of the recent trends that have emerged in U.K., U.S.A. and India. Under the recent reforms in England, a Civil Service Department as a single personnel organisation is established in order to avoid delay in the process of recruitment and to make the process to be as closely integrated as possible. The position of personnel organisation in United States has been changed by Civil Service Act of 1978 and as per the act, the two new agencies,

namely, Office of Personnel Management and Merit System Protection Board have replaced the Civil Service Commission. This reform has enabled the President to pursue policies and programmes of personnel arrangement without any interference. Personnel organisation in India consists of two types of agencies, *i.e.*, constitutional and executive. The author opines that constitutional agency may likely to continue till India becomes more mature and political environment assumes a higher moral and ethical level.

GURNEY, N.B.J. (Basingstock Office of the Management and Personnel Office). Should we fire the personnel Department? reflections on some of the wider issues to emerge from the Review of Personnel Work in the Civil Service. Management in Government, 38 (4), Nov. 83, p. 279-85.

At present personnel work in the Civil Service is heavily centralised and line managers have considerably less authority over the recruitment, posting, promotion, discipline and dismissal of the staff. Reviews and FMI (Financial Management Initiative) recommendations are in favour of delegating more authority to line managers and to make them more accountable for their performance. It is believed that personnel divisions are still essential and they require to be redesigned and redefined. It is argued that for certain purposes such as pay, pensions, conditions of service, and minimum recruitment qualifications, it is desirable to treat the civil service as a single entity. The author opines that RPW (Review of Personnel Work) is not able to resolve this issue and it seems inevitable that the balance will move further away from the concept of a unified civil service towards greater emphasis on departmental autonomy and discretion. It is concluded that personnel work in the civil service will continue to be strongly centralised so long as grades, rather than specific jobs, remain the focus of many personnel activities.

MAYNE, J.F. The role of managers and management audit. Management in Government, 38 (4) Nov. 83, p. 213-33.

SHARP, W.J. A commercial common service. Management in Government, 38 (4) Nov. 83, p. 244-9.

SINGHVI, G.C. (National Police Academy, Hyderabad). District and state administration: a new leadership role for the IAS. Indian Journal of Public Administration, 29 (4) Oct-.Dec. 83, p. 808-20.

G.C. Singhyi examines the problems with which the district and state administration has been afflicted and gives his own package to salvage it. To solve the problems arising mainly out of duality of control at these levels, he favours enhancement of powers of district officers and scrapping the system of independent heads of departments for geater effectiveness in district administration. Against the existing several all-India services, he recommends only one all-India administrative service strengthened with proper training in a suitably designed structure. He goes to attribute "a new leadership role" for the IAS. In the light of his analysis, Singhvi's plea for strengthening of the state-level services has its importance but one is not sure if all the advantages that he visualises in his exposition will really follow not only conceptually speaking but also taking into account the historical reality of the past as well as the present.—Reproduced from editorial.

COALITION GOVERNMENT

BROWNE, ERIC C., DENNIS W. GLEIBER, and CAROLYN S. MA-SHOBA. Evaluating conflict of interest theory: Western European cabinet coalitions, 1945-80. British Journal of Political Science, 14 (1) Jan. 84, p. 1-32.

COLLECTIVE BARGAINING

SADRI, SORAB G. Public sector bargaining in Third World: a theoretical

framework based on Indo-Nigerian experience, (1953-1978). Political Science Review, 22 (1) Jan.-Mar. 83, p. 81-94.

COLLEGES AND UNIVERSITIES

SREEKUMAR, A. Social Science inputs in exam reforms. Mainstream, 22 (43) 23 June 83, p. 20-4.

SWAMY, DALIP S. and BADRI N. RAINA. Subversion of universities. Seminar, (296) Apr. 84, p. 34-43.

COMMITTEES

AL-THALJ, KHALID. Phenomenon of committees' prevalance in Saudi Government agencies. Public Administration, (41) Apr. 84, p. 15-17.

COMMUNICATIONS

AL-MASHAT, ALI. Data communication services in the ARABSAT (Arab Satellite Communications Organisation) system. Public Administration, 22 (40) Jan. 84, p. 5-20.

JOSHI, P.C. Communicator and social transformation. Mainstream, 22 (35) 28 Apr. 84, p. 9-10, p. 30-1.

COMMUNITY DEVELOPMENT

MORGAN, DAVID R. and ROBERT E. ENGLAND. Evaluating a community development block grant program: a citizen group perspective. Policy Studies Journal, 12 (2) Dec. 83, p. 295-304.

VASOO, S. Reviewing the direction of community development in Singapore. Community Development Journal, 19 (1) Jan. 84, p. 7-19.

COMMUNITY LIFE, URBAN

GANGULY, MIRA and BANGENDU GANGULY. Urban life: problem areas and planning for development. Calcutta Journal of Political Studies, 3 (2) Summer 83, p. 79-98.

COMPUTERS

ANAND, T.R. Computer application in hospital-materials management. Health and Population—Perspectives and Issues, 6 (1) Jan.-Mar. 83, p. 25-35.

KLIEM, RALPH L. Disaster prevention and recovery for microcomputers. Journal of Systems Management, 35 (3) Mar. 84, p. 28-9.

SPECIAL issue on the emergence of compter-assisted survey research. Sociological Methods and Research, 12 (2) Nov. 83, p. 115-230.

Contents: The current status of computer-assisted telephone interviewing: recent progress and future prospects, by Merrill Shanks; Research opportunities related to CATI, by Howard E. Freeman: CATI's first decade: the Chilton experience, by James C. Fink: Microcomputer-assisted telephone interviewing, by Charles Palit and Harry Sharp; CATI research and development at the census bureau, by William L. Nicholl II: Impli cations of CATI: costs, errors, and organization of telephone survey research, by Robert M. Groves: Surveys research and technological change, by Seymour Sudman.

CONSTITUTIONAL LAW

HAJI, USI K. In quest of freedom and unity: constitution of Tanzania. Journal of Constitutional and Parliamentary Studies, 17 (1-2) Jan.-June 83, p. 13-52.

STEINBERGER, HELMUT. Constitutional jurisdiction in the Federal Republic of Germany. Journal of Constitutional and Parliamentary Studies, 17 (1-2) Jan.-June 83, p. 1-12.

COOPERATION

PRASAD, D. RAVINDRA. Research in cooperative administration. Prashasnika, 12 (3) July-Sept. 83, p. 25-36.

STETTNER, LEONORA and BERT ORAM. Cooperative socialism in China. Review of International Cooperation, 77 (1) 84, p. 21-5.

CORRUPTION

JAIN, R.B. (I.I.P.A., New Delhi). Fighting political corruption: the Indian experience. Calcutta Journal of Political Studies, 3 (2) Summer 83, p. 1-22.

This article attempts to examine the various forms and patterns of political corruption in India and discuss the kind of legal and institutional devices that have been used to contain the evil and evaluate their impact. The paper also outlines some possible safeguards that might be fruitfully adopted to contain the evil within some managable proportions, if not to root it out completely.

SHIV NATH. Management of vigilance in government. Management in Government, 15 (2-3) July-Dec. 83, p. 162-70.

In spite of vigilance units in organisations the incidence of corruption has increased. The author opines that vigilance set-ups have grown in ad hoc and haphazard manner. At present there is no separate cadre of vigilance staff and vigilance posts are filled with officers of the regular cadres in the organisation. For proper management of the vigilance function, it is necessary to have the following approaches: (a) a clear and correct definition of the word 'vigilance' and understanding of its connotation, (b) enunciation and promulgation of objectives of vigilance in the organisation. (c) structuring of the vigilance set-up to achieve enunciated objectives. (d) manning the positions in the structure by persons who have aptitude for the work and training for it, (e) a set of simple and clearly defined procedures, and (f) a continuous, feed back.

COST-BENEFIT ANALYSIS

HARBERGER, ARNOLD C. Basic needs

versus distributional weights in social cost-benefit analysis. Economic Development and Cultural Change, 32 (3) Apr. 84, p. 455-74.

RAO, SARALA B. Application of costbenefit analysis to social service projects. Management in Government, 15 (2-3) July-Dec. 83, p. 226-39.

SPACKMAN, M. (Public Services Economic Division in the Expenditure support Group of the Treasury). Investment appraisal in the public sector. Management in Government, 38 (4) Nov. 83, p. 234-43.

This article describes what is meant by 'appraisal' in the public sector and the conditions needed for it to be effective. It defines good practice. Its purpose is to help departmental managers in setting up, checking or developing procedures in the areas for which they are responsible, and to be an aid to internal and external audit. This article is based on a booklet entitled "Investment appraisal in the public sector: a management guide for government departments", issued by the Treasury in June 1982.

CREDIT

JOSHI, PREM LAL and P. MOHANA RAO. A panorama of low debit equity ratio in Indian corporate sector: a study. Lok Udyog, 18 (1) Apr. 84, p. 37-44.

CRIME

LIU, YIH-WU and RICHARD H. BEE. Modeling criminal activity in an area in economic decline: local economic conditions are a major factor in local property crimes. American Journal of Economics and Sociology, 42 (4) Oct. 83, p. 385-92.

CRIMINAL PROCEDURE

FORST, BRIAN. Managing prosecution. Popular Government, 49 (2) Fall 83, p. 1-4.

DATA PROCESSING SYSTEM

CHAN, K.H. Decision support system for human resource management. Journal of Systems Management, 35 (4) Apr. 84, p. 17-25.

DECISION-MAKING

PILLAI, LAKSHMI. Decision-making and human behaviour in administrative organization. Administrative Change, 9 (2) Apr.-June 82, p. 165-74.

SCHWENK, CHARLES R. Devil's advocacy in managerial decision-making. Journal of Management Studies, 21 (2) Apr. 84, 153-68.

DEFENCE, NATIONAL

FAINI, RICARDO, PATRICIA ANNEZ AND LANCE TAYLOR. Defence spending, economic structure, and growth: evidence among countries and over time. Economic Development and Cultural Change, 32 (3) Apr. 84, p. 487-98.

DEMOCRACY

KEIICHI, MATSUSHITA. Half democracy. Japan Quarterly, 31 (1) Jan.-Mar, 84, p. 6-10.

PHILIP, GEORGE. Democratization in Brazil and Argentina: some reflections. Government and Opposition, 19 (2) Spring 84, p. 269-76.

DISTRICT ADMINISTRATION

ANAND RAO, M. (Andhra Univ.). District Development Officer in Andhra Pradesh. Quarterly Journal of the Local Self-Government Institute, 54 (2) Oct.-Dec. 83, p. 74-8.

Andhra Pradesh is among the earliest States in India to introduce Panchayati Raj. However, district administration in Andhra has yet to evolve into a fully autonomous institution. The Principal Officer of Zila Parishad—The secretary—was more often then not reduced to play

a lowly role of a mere personal assistant to the powerful district Collector in the past. Recently certain reforms have been introduced to give greater scope for initiative to the Zila Parishad. The establishment of the new office of District Development Officer augurs well for the future of district administration in Andhra Pradesh. The article gives a comprehensive picture of the evolution of this office and the duties and responsibilities attached to it.—Reproduced.

GURUNG, D.B. (Kurseong College, Kurseong). Darjeeling district: struggle for administrative status. Calcutta Journal of Political Studies, 3(2) Summer 83, p. 52-78.

The purpose of this article is to trace the administrative history of Darjeeling district. The administrative history of the district reveals that it was a non-regulated area even prior to the passing of the Indian Council Act 1861. But despite opposition by the hillman and their association, the Britishers followed a policy of segregating the district from the administrative, legislative, and judicial system of the rest of the Bengal and India.

DOWRY

CAPLAN, LIONEL. Bridegroom price in urban India: class caste and 'dowry evil' among Christians in Madras. Man, 19(2) June 84, p. 216-33.

CHAKRAVARTTY, GARGI. Dowry: can law alone fight feudal outlook? Mainstream, 22(37) 12 May 84, p. 17-18.

DRUG ABUSE

PEYROT, MARK. Cycles of social problem development: the case of drug abuse. Sociological Quarterly, 25(1) Winter 84, p. 83-96.

DRUGS

NARAYANA, P.L. Indian pharmaceuti-

cal industry: problems and prospects. Margin, 16(2) Jan. 84, p. 39-52.

ECONOMIC ASSISTANCE

BOECKH, ANDREAS. Dependency, underdevelopment and development: the explanatory value of the dependency approaches. Economics, (28) 83, p. 92-113.

ECONOMIC DEVELOPMENT

CHAKRAVARTY, SUKHAMOY. Aspects of India's development strategy for 1980s. Economic and Political Weekly, 19 (20 and 21) 19-26 May 84, p. 845-52.

DUTTA, BHABATOSH. Political economy of social decadence. Main-stream, 22(42) 16 June 84, p. 11-14, 26.

HALBACH, AXEL J. Economic system and socio-economic development of developing countries: a statistical analysis of World Bank data. Economics, (28) 83, p. 7-38.

KALDOR, NICHOLAS. World economy: possibilities and limits of adjustment. Eastern Economist, 1(4) Jan.-Mar. 84, p. 19-22.

Text of speech on 27th January 1984 under the auspices of the Federation of Indian Chambers of Commerce and Industry, New Delhi.

KHUSRO, A.M. Shaping India through planning. Yojana, 28(11) 16 June 84, p. 4-7.

SEETHARAM, G.N. (Administrative Staff College of India, Hyderabad). Political economy of ASEAN (Association of South-East Asian Nations) model. State Enterprise, 3(2) Apr.-June 84, p. 139-56.

An analysis has been attempted in this article of the strategies of development in the ASEAN countries in the context of the world capitalist market, especially in

the Western countries. The author also assesses the role of the State and transformation of the economies of ASEAN countries at the same time a countrywise profile of some of the peculiarities of State capitalism in them.—Reproduced.

THOMPSON, LYKE. New jobs versus net jobs: measuring the results of an economic development program. Policy Studies Journal, 12(2) Dec. 83, p. 365-75.

ECONOMIC PLANNING

BHATTACHARYYA, N. Seventh Plan and credibility. Mainstream, 22(33) 14 Apr. 84, p. 24

DUBHASHI, P.R. (I.I.P.A., New Delhi). Thinking for the Seventh Plan. Yojana, 28(6) 1 Apr. 84. p. 9-11.

briefly discusses the The author approach to the Seventh Five Year Plan and lays emphasis on increasing literacy, quality of higher education and standard of social discipline, elimination of implementation and effective gap decentralisation of planning process which are bound to be better reflected in better success for our development programmes and projects and a quicker pace of development. It is believed that the so-called non-plan and maintenance items should not be overlooked as they are basic pre-requisite for successful planning.

LYNCH, FRANCES M.B. Resolving the paradox of the Monnet Plan: national and international planning in French reconstruction. Economic History Review, 37(2) May 84, p. 229-43.

MANMOHAN SINGH. The quest for self-reliance. Eastern Economist, 1(4) Jan.-Mar. 84, p. 13-17.

Text of the 19th Shri Ram Memorial Lecture delivered by the author on Friday, the 30th December 1983, at FICCI Auditorium, New Delhi under the auspices of the PHD Chamber of Commerce and Industry.

MATHUR, KULDEEP (I.I.P.A., New Delhi). and ANIL K. GUPTA (IIM, Ahmedabad). Action research for Microlevel planning: a self appraisal. International Review of Administrative Sciences, 50(1) 84, p. 60-8.

The Indian Institute of Public Administration in collaboration with other institutes like National Institute of Rural Development, Hyderabad, Sardar Patel Institute of Economic and Social Research, Ahmedabad and Institute of Financial Management and Research, Madras, was involved in an experiment designed to improve the capabilities of planning and implementation among local level officials. Supported through financial grants from the Ford Foundation and the Government of India, the experiment was tried for three years in six districts, one each at Jodhpur, Mahendragarh, Panchmahals Kurnool. Ramanathapuram, and Purulia. paper describes the process adopted in undertaking the work and attempts to analyse the experiences of the researchers.

NARASIMHAM, M. Some thoughts on planning. Mainstream, 22(32) 7 Apr. 84, p. 7-14, 26.

PAUL, SAMUEL. Mid-term appraisal of the Sixth Plan: why poverty alleviation lags behind. Economic and Political Weekly, 19(18)5 May 84, p. 760-5.

RAO, V.K.R.V. New approach to Indian planning. Mainstream, 22(31) 31 Mar. 84, p. 11-15; 22(32) 7 April 84, p. 15-18.

SCHLOSS, ARAN. Stages of development and the uses of planning: some Nepali experiences. Asian Survey, 23(10) Oct. 83, p. 1115-27.

SEETHARAM, G.N. A note on 'some

thoughts'. Mainstream, 22(35) 5 May 84, p. 28-9.

SHARMA, K.K. Indian economy in era of planning. Yojana, 28(11) 16 June 84, p. 8-10, 28.

TEJ PRAKASH. Whither planning in social sector? Yojana, 28(10) 1 June 84, p. 18-20.

ECONOMIC PLANNING—CITIZEN PARTICIPATION

RAMESH, K. (Univ. of Mysore, Mysore). Citizen participation in planning. Yojana, 28(7) 16 Apr. 84, p. 11-12. 14.

The objective of public participation in planning is to make it successful and to achieve community goals. The author opines that it will also create a healthy relationship between the planners and the public.

THAVARAJ, M.J.K. Decentralised planning and people's participation. Mainstream, 22(33) 14 Apr. 84, p. 18-20.

ECONOMICS

STIGLER, GEORGE J. Nobel lecture: the process and progress of economics. Journal of Political Economy, 91(4) Aug. 83, p. 529-45.

EDUCATION

ASHISH, SRI MADHAV. Relating to reality. Seminar, (296) Apr. 84, p. 18-23.

KRIPA SHANKAR. Educational policy in context of development. Mainstream, 22(44) 30 June 84, p. 21-3.

NAIR, K. NARAYANNA, P. SIVA-NANDAN and V.C.C. RETNAM. Education, employment and landholding pattern in a Tamil Village. Economic and Political Weekly, 19(24 and 25) 16-23 June 84, p. 948-55.

EDUCATION AND STATE

DESAI, UDAI. Public policy process in

India: a study of educational policy process in a state. Political Science Review, 22(1) Jan.-Mar. 83, p. 17-38.

DESAI, UDAI. Public policy process in India: a study of educational policy process in a state. Political Science Review, 22(1) Jan.-Mar. 83, p. 17-38.

EDUCATION, HIGHER

KARKLINS, RASMA. Ethnic politics and access to higher education: the Soviet case. Comparative Politics, 16(3) Apr. 84, p. 277-94.

LEWIS, LIONEL. Graduate education: evaluating the evaluators—a review essay. Sociological Quarterly, 25(1) Winter 84, p. 125-34.

EFFICIENCY, ADMINISTRATIVE

AL-MUFFI, KAMAL J. Administrative control and the role of control units in government agencies. Public Saudi Administration, (41) Apr. 84, p. 24-6.

ASTOUR, MOHAMMAD S. Administrative development: a theoretical study, and its application to Saudi Arabia. Public Administration, (41) Apr. 84, p. 20-3.

BRYANT, STEPHEN and ROBERT JOYCE. Federal productivity lessons. Bureaucrat, 13(1) Spring 84, p. 42-7.

JOHNSTON, WILLIAM P. Efficiency: it's time to restore it as a public administration value. American Review of Public Administration, 16(4) Winter 82, p. 275-87.

NUDD, DAVID (HM customs and Excise). Getting value from government management services. Management Services, 28(4) Apr. 84, p. 12-19.

The author argues that, whilst that there is still a need for a specialist

performance of government departments, changes are needed. If Central Government services are to give value for money. they need to be better organised and managed. The MS function adds no value unless its activities bring about change but effective change strategies demand a range of consulting skills and roles. To be effective, internal of their role, both in relation to their own organisation and their clients.

PARKS, ROGER B. Technical efficiency of public decision making units. Policy Studies Journal, 12(2) Dec. 83, p. 337-46.

EFFICIENCY, INDUSTRIAL

JHA, L.K. Strategy for higher productivity. Eastern Economist, 1(4) Jan.-Mar. 84, p. 9-12.

This is the full text of the key note address at the Seventh Economic Development Conference, organised by the Institute of Trade and Industrial Development, New Delhi, on December 10, 1983.

STALL, MICHAEL D. Analyzing and improving productivity with computerized questionnaires and delay surveys. Project Management Quarterly, 14(4) Dec. 83, p. 69-79.

SWAMY, T.L.N. Factor substitution in Indian industries: some cross-section evidence. Margin, 16 (2) Jan. 84, p. 31-8.

ELECTIONS

BANERJEE, K. and J.K. BARAL. Lok Sabha election in Aska, 1980. Journal of Constitutional and Parliamentary Studies, 17 (1-2) Jan.- June 83, p. 130-45.

MERRILL, SAMUEL, III. A comparison of efficiency of multicandidate electoral systems. American Journal of Political Science, 28 (1) Jan. 84, p. 23-48.

SISSON RICHARD and WILLIAM internal consultancy to help improve the VANDERBOX. Mapping the Indian electorate trends in party support in seven national elections. Asian Survey, 23 (10) Oct. 83, p. 1140-58.

ELECTRIC POWER

CHAKRABORTY, ANIRBAN and TAMAL MUKHERJEE. Power: crisis unto eternity? Capital. 191 (4780) 14 May 84, p. 28-38.

VIJAY, B.D. Power scenario in Rajasthan. Bhagirath, 31 (1) Jan. 84, p. 18-20.

ELITE (SOCIAL SCIENCES)

BURTON, MICHAEL G. Elites and collective protest. Sociological Quarterly, 25 (1) Winter 84, p. 45-66.

DAGNAUD, MONIQUE and DOMINI-QUE MEHL. Elite, sub-elite, counterelite. Social Science Information, 22 (6) 83, p. 817-65.

EMINENT DOMAIN

RUNGE, CARLISLE FORD. Energy exploration on wilderness: "privatization" and public land management. Land Economics, 60 (1) Eeb. 84, p, 56-58.

EMPLOYEES' REPRESENTATION IN MANAGEMENT

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In this paper an attempt has been made to evaluate the functioning of various participation forums in the Integral Coach Factory Perambur, in the overall context of the Government of India's schemes in this regard. Attitudes of ICF personnel towards participation in manament have also been analysed and conclusions drawn.

MOOKHERJEE, SURYA. The joint management councils in Gujarat: a study of current practices and performance.

Indian Journal of Industrial Relations, 19 (4) Apr. 84, p. 443-53.

RAI, K.K. Workers' involvement in productivity. Indian Management, 23 (4) Apr. 84, p. 49-52.

TULPULE, BAGARAM. Worker's participation in central public sector: a fresh hoax? Economic and Political Weekly, 19 (12) 24 Mar. 84, p. 493-4.

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JHA, L.K. Planning for full employment, Monthly Commentary on Indian Economic Conditions, 25 (9) Apr. 84, p. 25-7.

KRIPA SHANKAR. Employment policy. Mainstream, 22 (36) 5 May 84, p. 27-8.

EMPLOYMENT, RURAL

NACHIAR, R. MARAGATHA and K. HANUMANTHA RAO (NIRD, Hyderabad). Data-flows for NREP. Journal of Rural Development, 3 (1) Jan. 84, p. 47-53.

The present article aims at studying the following objectives in the context of National Rural Employment Programme. (1) To map out the block-district data-flows; (2) To examine the data collection procedures at the block level and of the functioning agency associated with execution and data collection/compilation activity with the view to assessing the quality of data-flows and suggest improvements, if necessary; (3) To study the data utilisation aspects at the district level with special reference to monitoring of the programme; and (4) To suggest a few indicators with the aid of existing returns/proforma. This article forms part of a major study undertaken by NIRD entitled "Data-flows for Rural Development Programmes."

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One-day national seminar on "Energy and Power" held at Trivandrum during January 13-15, 1984 under the auspices of the Electricity Employees Federation of India in its first all India conference.

PENDSE, D.R. Dilemmas of energy strategies in India: implications for Third World. Economic and Political Weekly, 19 (13) 31 Mar. 84, p. 556-66.

ENVIRONMENT

SPECIAL issue on workshop on environmental parameters in the planning of towns and cities, January-49, 1982, New Delhi. SPA, 4 (2&3) Apr. & July 82, p. 37-126.

Contents: Welcome address, by Bijit Ghosh; Introducing the workshop, by Sayed S. Shafi; Remarks on the workshop by M.K. Mukharji; Inaugural address, by Bhishma Narain Singh; Environmental considerations in planning of cities and towns in India: perspective and issues, by Sayed S. Shafi; Framework of urban environment, by Bijit Ghosh; Environmental determinants of land use planning, by M.C.K. Swamy; Planning space standards-relationship with environment in living areas, by R.C. Gupta; Design of circulation system-environmental criteria, by A.K. Sharma; Urban conservation and environment, by B.D. Kambo; Conservation of historical areas and cultural heritage, by R. Sengupta; Conservation and restoration of monuments and sites, by International Council on Monuments and Sites, Venice 1961, Rome, 1981; Urban material and energy flows, by B.D. Nagchaudhury; Environmental appraisal of industrial projects: policy concepts and practical consideration, by N.L. Ramanathan; Recycling and disposal of urban wastes, by Dilip

Biswas; Research and education in environmental planning of towns and cities, by N.S. Saini; Quality of life, popular participation and conscientization in urban planning, by William J. Cousins.

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GOODWIN, BARBARA. Justice and the lottery. Political Studies, 32 (2) June 84, p. 190-202.

EUROPEAN ECONOMIC COMMUNITY

SCOTT, DERMOT. EEC (European Economic Community) membership and the Irish Administrative System. Administration, (Ireland), 31 (2) 83, p. 147-99.

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RAINEY, HALG. Reward preference among public and private managers: in search of the service ethic. American Review of Public Administration, 16 (4) Winter 82, p. 288-302.

EXPENDITURES, GOVERNMENT

BENTON, EDWIN. Dimensions of public spending. Policy Studies Journal, 12 (2) Dec. 83, p. 233-46.

DUNNE, J.P., P. PASHARDES and R.P. SMITH. Needs, costs and bureaucracy: the allocation of public consumption in the U.K. Economic Journal, 94 (373) Mar. 84, p. 1-15.

FATCHETT, DEREK and STUART G. OGDEN. Public expenditure cuts and job loss: a union response. Journal of Management Studies, 21 (2) Apr. 84, p. 207-27.

HASSAN, AHMED FARGHALY M. and ABDULLAH A. MONEEF. Deve-

loping the governmental accounting procedures of the fund-spending control Public Administration, (41) Apr. 84, p. 27.

JHAVERI, N.J. Tax changes, government expenditure and plan outlay. Economic and Political Weekly, 19 (12) 24 Mar. 84, p. 523-9.

LOWERY, DAVID, THOMAS KONDA and JAMES GARAND. Spending in the states: a test of six models. Western Political Quarterly, 37 (1) Mar. 84, p. 48-66.

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FARM LABOUR

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BOKEMEIER, JANET L. CAROLYN SACHS and VERNA KEITH. Labour force participation of metropolitan, nonmetropolitan and farm women: a comparative study. Rural Sociology, 48 (4) Winter 83, p. 515-39.

CHANDRASHEKAR, H. and R.S. DESHPANDE. Surplus labour force in the context of agricultural development. National Labour Institute Bulletin, 9 (3-4) July-Dec. 83, p. 219-24.

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KHATKAR, R.K. and R.C. HASIJA.

Labour Employment pattern in relation to farm size and level of mechanisation in dry area of Mohindergarh District (Haryana). Manpower Journal, 17(3) Oct.-Dec. 81, p. 59-66.

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SINGH, A.J. Impact of technological change on farm employment. Manpower Journal, 17 (3) Oct.-D ec.81, p. 51-8.

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Paper presented at 24th Annual Conference of the Indian Society of Labour Economics, held at Punjab University Campus, Chandigarh from Jan. 17 to 19, 1983.

FARM PRODUCE

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VENKITESWARAN, S. Changing cropping pattern and food economy of Kerala. Agricultural Situation in India, 39 (1) April 84, p. 9-13.

FARM WAGES

RODGERS, GERRY and JANINE RODGERS. Incomes and work among the poor of rural Bihar, 1971-81. Economic and Political Weekly, 19 (13) Mar. 84, A. 17-28.

FEDERAL-MUNICIPAL RELATIONS

BATLEY, RICHARD. Central-local relations and municipal autonomy in Brazil. Local Government Studies, 10 (3) May-June 84, p. 51-67,

FEDERAL-STATE RELATIONS

CHANDRA PAL (Himachal Pradesh University, Simla). Inter-State Council: effective solution for centre-state problems. Cochin University Law Review, 7 (4) Dec. 83, p. 382-92.

The existing mechanisms for solving Federal-State problems are of ad hoc nature and have proved ineffective. There is an urgent need to establish an Inter-State Council under article 263 of the constitution for solving the Centre-State problems. The author opines that the Council should consist of the Prime Minister and the Chief Ministers of States. The Prime Minister should be the Chairman. It should also have a vice chairman. It should be regular in holding its meetings. It should have a separate secretariat. The Council is an advisory body but convention should also be evolved to accept its recommenations.

MAHESHWARI, SHRIRAM (I.I.P.A., New Delhi). Indian federal system: distortions and correctives. Indian Journal of Public Administration, 29(4) Oct,-Dec. 83, p. 916-23.

The subject of the relationship between the Centre and the States is a perennial problem. Currently, the Sarkaria Commission, set up by the Union Government with very comprehensive terms of reference, is seized of the problem and has created a good deal of interest.

Maheshwari, in his article, analyses relevant constitutional provisions as also the emergence of institutions like Planning Commission (not provided for in the constitution) and Finance

Commission and the reported mismanagement of resources by the state governments which have facilitated increasing dependence of state governments on the Union Government. He also points out that though the Union Government has to discharge twin roles as government of the governments in India, and government at its own or central level, no distinct mechanisms are provided to discharge these roles. Besides he also examines the important development in the field in the light of the Administrative Reforms Commission, Study Team and the Rajamannar Committee that had been set up by Tamil Nadu Government.... He pertinently observes: "The problem of Centre-State relationship is basically one of relationship between the political leadership at the Central and State levels, which calls lor greater attention to the need for development of sound political processes in the land". -Reproduced from editorial.

RAJASHEKARA, H.M. (Univ. of Mysore). Regionalisation of federal administration in USA: a critique. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 924-35.

Rajashekara deals with the overall issue of regionalisation of Federal. Administration in USA. He discusses how the tendency of enhancing federal powers over the states has grown since the Civil War in the shape of programmes like the 'New Deal', 'Great Society', 'New Federalism' and the grantin-aid system (despite vehement resistance under "State's Right Doctrine"). and has resulted in establishment of various regional bodies. like TVA. Delaware River Basin Commission. Appalachian Regional Commission, etc. This regionalisation got further strengthened under Nixon through setting un of federal regional councils to ensure better coordination among federal, state and local government agencies; Rajashekara also analyses functions of these councils. He concludes with an evaluation of regionalisation of the federal SENGUPTA, A.K. Import substitution administration under Nixon. Carter and Reagan (under his 1981 programme of 'New Federalism').-Reproduced from editorial.

FEDERALISM

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FISHING INDUSTRY AND TRADE

PLATTEAU. JEAN-PHILIPPE. drive towards mechanization of smallscale fisheries in Kerala: a study of the transformation process of traditional village societies. Development Change, 15(1) Jan. 84, p. 65-103.

FOREIGN COMMERCE

CAVUSGIL, S. TAMER. Organizational characteristics associated with export activity. Journal of Management Studies, 21(1) Jan. 84, p. 3-22.

BALDEV SINGH. Technology and import-export policy. Mainstream, 22(39) May 84, p. 43-6.

KELKAR, VIJAY L. Post-war growth world trade in manufactures. Economic and Political Weekly, 19(14) 7 Apr. 84, p. 595-602.

MOHABBAT, KHAN A. ARDESHIR DALAL and MARTIN WILLIAMS. Import demand for India: a translog cost function approach. Economic Development and Cultural Change, 32(3) Apr. 84. p. 593-605.

RIEDEL, JAMES. Trade as the engine of growth in developing countries, revisited. Economic Journal, 94(373) Mar. 84, p. 56-73.

in government consumption and its economic repercussion. Lok Udyog, 18(1) Apr. 84, p. 11-16.

VISHWANATH SINGH. PRATAP Development of foreign trade. Eastern Economist, 1(4) Jan.-Mar. 84, p. 23.

Excerpts from an address on the occasion of the presentation of National Awards for Outstanding Export performance on January 13, 1984.

YEATS, ALEXANDER. China's recent export performance: some basic features and policy implications. Development and Change, 15(1) Jan. 84, p. 1-22.

FOREIGN CREDIT

WILKENS, HERBERT. The burden of developing countries. Economics, (28) 83, p, 39-48.

FOREIGN EXCHANGE

NARASIMHAM, M. External payments situation and prospects. Lok Udyog. 18(2) May 84, p. 3-14.

FORESTS

BAHUGUNA, SUNDERLAL. What price this hill development? Yojana, 28(8) 1 May 84, p. 4-7, 28.

BHISHAM PAL, H. Flora and fauna of Raiasthan. Bhagirath, 31(1) Jan. 84, p. 35-41.

FUEL

OSBALDESTON, JOAN. Fuel poverty in U.K, cities. Cities, 1(4) May 84, p. 366-73.

GOVERNMENT AND BUSINESS

ANSARI, M.N.A. and VIMAT. SHANKAR SINGH. Rehabilitation of sick industrial units-the IDBI's role. Lok Udyog, 18(2) May 84, p. 39-43.

SAMUELS, RICHARD J. Public energy corporations in the industrial democracies: Japan in comparative perspective. Journal of Commonwealth and Comparative Politics, 22(1) Mar. 84, p. 53-101.

WILSON, ERNEST J., III. Contested terrain: a comparative and theoretical reassessment of state-owned enterprise in Africa. Journal of Commonwealth and Comparative Politics, 22(1) Mar. 84, p. 4-27.

GOVERNMENT ENTERPRISE

DOCTOR, ADI H. (Centre of Post-Graduate Instruction and Research, Panaji). Striving for autonomy: a study of public sector enterprises. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 936-42.

The question of autonomy for public enterprises is a matter of controversy. The situation has considerably changed during the last two decades but many old Adi H. Doctor has myths persist. presented an overview of the problem of autonomy. He rightly observes, autonomy cannot be conferred statutorily but has to be fought for and zealously guarded against erosion attempts. He suggests building of the required administration culture, based on appropriate roles of all concerned to nurture it properly. But the context of democratic accountability cannot be ignored. Autonomy cannot be interpreted as an escape route from basic responsibility for efficient performance. Efficiency in management reinforces autonomy. The author, in the light of his analysis, has suggested some remedial measures which, in principle, merit consideration though their relevance and application will depend on the character of the enterprise. -Reproduced from editorial.

FAZAL, MOHAMMED (Planning Commission, New Delhi). Why and how of public sector. Yojana, 28(6) 1 Apr. 84, p. 4-6, 11.

The most salient contribution of the public sector has been its role in pushing the pace of industrialisation by establishing basic and heavy industries and providing the infrastructure. The author highlights the genesis, historical perspective and contribution of the public sector and suggests these measures to improve its functioning: (1) The capacities of these enterprises should be fully used and there should be a tight rein costs of production and the pricing policies should be reviewed from time to time to make them more realistic. (2) Efforts should be made in focusing attention on training and development for public sector managers. Academy of Management should be set up for the purpose at the earliest. (3) It should be free from Governmental bureaucratic culture and be allowed a free hand to set its own rules of operation.

FUBARA, BEDFORD A. Negative profitability performances of public enterprises in developing countries: a business policy anatomy. Public Enterprise, 4(3) 84, p. 61-72.

GARG, AMAR NATH (Government College, Chandigarh). Financial organisation of Punjab State Industrial Undertakings. P.U. Management Review, 5(1&2) Jan.-Dec. 82, p. 13-22.

The present study is an attempt to examine, analyse and evaluate the position of financial organisation of Punjab State Industrial Undertakings. It seeks to study mainly the project planning, financial planning, financial control and pricing policies of these undertakings and point out their inadequacies, deficiencies and shortcomings with a view to streamlining their financial management. Only those units have been taken up for the purpose of analysis which were either in production or were likely to commence production by the year 1977.

KAUL, P.K. The ills which afflict public sector, Yojana, 28(7) 16 Apr. 84, p. 7-8, 14.

Inaugural speech at the one-day National Conference on Coordination Machinery of State Public Enterprises, New Delhi, January 5, 1984.

LALL, K.B. (Indian Council for Research on International Economic Relations, New Delhi). Public enterprises and international trade. State Enterprise, 3(2) Apr.-June 84, p. 105-15.

Not merely do public sector enterprises represent a catalytic and crucial input into the national economy but every spurt in national travail and international turmoil brings fresh accession of strength to them. These are among the views expressed by the author in this article based on his past association over the 1950s-1960s with a number of public enterprises at their birth or in their infancy in India. Besides the role he assigns to public sector enterprises in developing countries to gain for their products larger access to and better prices from the international market, the author considers that PSEs are so strategically situated as to make a significant contribution to technological change.-Reproduced.

REES, RAY. The public enterprise game. Economic Journal, 94 (Supple) 84, p. 109-23.

ROY CHOUDHURY, P.R. What ails state government undertakings? Capital, 191(4778) 16 April. 84, p. 61-2.

SARMA, K. RAMAKRISHNA (Osmania Univ. Hyderabad). Public Sector in developing countries. State Enterprise, 3(2) Apr.-June 84, p. 157-69.

In this article the author analyses the performance of the public sector in some of the developing countries, namely, India, Sri Lanka, Somalia, Zambia, Mexico, Bangladesh and Costa Rica. He also attempts to give a comparative

picture of the position and importance accorded to the public sector in these countries.—Reproduced.

SEETHARAM, G.N. (Administrative Staff College of India, Hyderabad). Major role in national economy. Yojana, 28(7) 16 Apr. 84, p. 9-10.

The public sector in Italy plays an important role in the national economy. It has achieved the commanding heights of economy. Lately, with the blowing of of conservative winds from the north the raison d'etre of public enterprises is being brought into question, says the author.

SEETHARAM, G.N. Public sector in West Germany. Yojana, 28(6) 1 April 84, p. 13-15.

VENKATARAMAN, C. (Bureau of Public Enterprises, New Delhi). A nodal agency for public enterprises. State Enterprise, 3(2) Apr.-June 84, p. 170-3

As the monitoring and evaluating agency for public enterprises of the Government of India, the Bureau of Public Enterprises (BPE) has an important role to play in our developing proces-, ses. In an interview with State Enterprise (S.E.), C. Venkataraman (C.V.). Director-General, BPE, traces its history and explains some of its functions, such as issue of guidelines and presentation to Parliament of reports on the overall performance of public enterprises. In Venkataraman's view, the location of the Bureau in the Ministry of Finance is "a non-issue". In fact, with its present position and existing status, it is best placed to report with independence and objectivity on the health and efficiency of the Central Public Sector in India. -Reproduced.

GOVERMENT REGULATION OF BUSINESS

ALEXANDER, P.C. Dynamic orientation of government-industry interface. Indian Management, 23 (5) May 84, p. 3-5.

This article is based on a speech delivered by the author at 11th National Management Convention organised by all India Management Association.

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HANDICAPPED

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HEALTH SERVICES

LARSON, K. PER. Why health care costs keep rising. Personnel Journal, 63 (3) Mar. 84, p. 68-74.

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BOYNE, GEORGE. The privatisation of public housing. Political Quarterly, 55 (2) Apr.-June 84, p. 180-7.

COBB, STEVEN. The impact of site characteristics on housing cost estimates. Journal of Urban Economics, 15 (1) Jan. 84, p. 26-45.

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SHIRKE, B.G. and S.G. PATHE. A home for everyone. Civic Affairs, 31(1) Aug. 83, p. 23-30.

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IMMIGRATION AND EMIGRATION

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SCHMITTER, BARBARA. Sending states and immigrant minorities—the case of Italy. Comparative Studies in Society and History, 26 (2) Apr. 84, p. 325.-34.

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INCOME DISTRIBUTION

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In search of the changing distribution of income during the post-war period in Canada and the United States. Public Finance, 38 (2) 83, p. 267-81.

SARMA, I.R.K. Recent trends in the distribution of personal income. Margin, 16(2) Jan. 84, p. 87-94.

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LALL, VINAY D. Some issues in personal income taxation. Economic and Political Weekly, 19 (12) 24 Mar. 84, p. 13-18.

INDIA—FOREIGN ECONOMIC RELATIONS

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INDIA-FOREIGN RELATIONS

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INDUSTRY, SMALL SCALE

TYABJI, NASIR. Small scale, cottage and village industries in Tamil Nadu. Madras Development Seminar Series Bulletin, 14(5-6) May-June 84, p. 49-76.

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PARTH SARATHI. Systems management—some behavioural issues. Lok Udyog. 18(2) May 84, p. 25-30.

INTERNATIONAL BUSINESS ENTERPRISES

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CLAIRMONTE, FREDERICK F. and JOHN H. CAVANAGH. Transnational corporations and the struggle for the global market. Journal of Contemporary Asia, 13(4) 83, p. 446-80.

DE MONTBRIAL, THEORY. The international economic order. India International Centre Quarterly, 11(1) Mar. 84, p. 98-101.

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EDMUNDS, STAHRL W. The implementation of international development projects: four illustrative case studies. International Review of Administrative Sciences, 50(1) 84, p. 1-9.

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NARASIMHAM, M. International monetary system and developing countries. Mainstream, 22(43) 23 June 84, p. 11-19.

SEETHARAM, G.N. Limits to South Asian cooperation. Mainstream, 22(33) 14 Apr. 84, p. 11-14, 26,

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The vertiginous post-war urbanisation and consequent increase in the population of Municipal areas have posed problems of stupendous magnitude. The foremost of these is the widening gulf between the local bodies and the population they are supposed to serve. Metropolitan centres have expanded so tremendously that their population is spilling into the suburbs, resulting into the fragmentation of local governments. One way out of this

impasse, according to Prof. D.C. Rawat, is to introduce a federal (pattern of government in the metropolitan area: an upper tier of government for the entire metropolitan region and lower tier local authorities within the region given considerable autonomy in local management. The article is a slightly revised version of a discussion paper presented at the Berlin Congress of the International Institute of Administrative Sciences held in September 1983. —Reproduced.

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The paper deals with the supply of money is a natural monopoly because of economies of scale in production or use and money exerts external effects: money may even be a public good. Section I is devoted to the question whether money is the extreme case of an externality which we call a public good. Section II examines the possibility that the holding of money or the decision to use a money have more limited, but nevertheless Pareto-relevant external effects. Section III discusses the natural monoply argument. Section IV

contains an empirical test for social economies of scale in the use of money. The last section summarizes the results of the paper.—Reproduced.

MONOPOLIES-LEGISLATION

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MUNICIPAL EXPENDITURES

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MUNICIPAL GOVERNMENT

AHMED EL-JAFARI. ABDUL RAHMAN. Administrative analysis an initial step for the development of a modern Arab city. Public Administration, 22(40) Jan. 84, p. 21-3.

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In Andhra Pradesh municipalities are not having sufficient funds to provide municipal services to the citizens. The most important reason is that there is no strict supervision over the receipt and expenditure of funds. For providing minimum municipal services to the citizens. the author suggests the following measures: (1) there should be strict control over budget. (2) Water supply and drainage should be separated from municipalities and water tax and drainage tax should be paid to the new formed board. (3) lights should be attended by Electricity Board and taxes for electricity should be paid to the Electricity Board.

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SREENIVAS REDDY. G. and VEERASHEKARAPPA (Institute For Social and Economic Change, Nagarabhavi, Bangalore). Urban local government in Karnataka. Quarterly Journal of the Local-Self Government Institute, 55(1) Jan.-Mar. 84, p. 14-21.

As in Maharashtra and many other States, there has been erosion of local government institutions, in Karnataka too. Prof. Sreenivas Reddy and Veerashekarappa who have co-authored the article, are disturbed by this trend. Municipal corporations and municipalities are devoid of real freedom. Several urban and rural local bodies have been superseded and for years kept under the thumb of the State Administrator. It is alarming to learn that there is not even a Directorate of Municipal Administration in Karnataka. The local bodies are at the total mercy of the State Government. This state of affairs must be changed. observe the authors. They advocate the need to give constitutional status to local bodies by suitable amendments in the Indian Constitution to provide or a 'Local List' of powers to safeguard the autonomy of local governments.-Reproduced.

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The article deals with the origin and growth of the institution of Ombudsman in Sweden. Britain and India. It is believed that this institution will prove an asset in India as it will root out corruption and ventilate grievances to citizens. To enable the Indian ombudsman to function efficiently and to be of real use, the author points out that it should be given a constitutional status intsead of statutory status. There should be a proper procedure for his appointment and removal. He should be given a fixed tenure. The expenses incurred on him and his staff towards salaries and other heads should be charged on the Consolidated Fund of India.

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PERSONNEL—SERVICE RATING

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PACHAURI, P.S. Freedom of the press and fundamental rights in India. Journal of Constitutional and Parliamentary Studies, 17(1-2) Jan.-June 83, p. 87-93.

PRESSURE GROUPS

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MARSH, IAN. Politics, policy making and pressure groups: some suggestions for reform of the Australian political system. Australian Journal of public Administration, 42(4) Dec. 83, p. 433-58.

PRICES

BHATIA, D.P. Impact of taxes, budgetary deficit and money supply on prices. Margin 16(2) Jan. 84, p. 95-102.

CHAUDHURY, C.M. Why do price increase? Yojana, 28(11) 16 June 84, p. 25-6, 30.

DUBHASHI, P.R. (I.I.P.A., New Delhi). Administered prices—a factor in high-cost of production. Monthly Commentary on Indian Economic Conditions, 25(9) Apr. 84, p. 39-40.

It is generally argued that inflation is an inevitable concomitant of development. The author opines if development expenditure is productive it cannot be inflationary. The phenomenon of cost push inflation is due to rise in administered prices in public, private and agricultural sectors. It is suggested that the authority incharge of administered prices should concentrate on making investment more productive and efficient and they should

not be allowed by raising prices of their products at frequent intervals.

PORWAL, L.S. and N. MISHRA. Industry practice in accounting and reporting for changing prices in a developing economy (an empirical study of India). Chartered Accountant, 32(12) June 84, p. 808-15.

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SANGHVI, JITENDRA. Remove informal price control on Vanaspati. Commerce, 148(3810) 9 June 84, p. 783-4.

PRIME MINISTERS

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NIRMAL, BARRY and VI SADLER. Structured approach to solving systems problems. Journal of Systems Management, 35(3) Mar. 84, p. 26-7.

RICHTER, HORST P. and BECHTEL GROUP. Problem solving for conflict management. Project Management Quarterly, 14(2) June 83, p. 82-93.

PROFESSIONS

AMMONS, DAVID N. and JOSEPH C. KING. Professionalism and local government administration. American Review of Public Administration, 16(4) Winter 82, p. 386-402.

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PROPERTY TAXES

HEAVEY, JEROME F. Patterns of property tax exploitation produced by infrequent assessment. American Journal of Economics and Sociology, 42(4) Oct. 83, p. 441-9.

OWENS, JEFFREY P. Property taxes: a reassessment. OECD observer, (126) Jan. 84, p. 17-18.

PUBLIC ADMINISTRATION

BEAUMONT, ENID and ANDREW BOESEL. DC-Area programs. Bureaucrat, 13(1) Spring 84, p. 21-5.

DUBHASHI, P.R. (I.I.P.A., New Delhi). Glimpses of the International Congress of Administrative Sciences. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 892-7.

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his article giving useful information about the deliberations in different session that he could attend.—Reproduced from editorial.

EHRLE, SALLY A. Compare the DC-Area programs. Bureaucrat, 13(1) Spring 84, p. 26-8.

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RABIN, JACK. Professionalism in public administration: definition, character and values—a symposium. American Review of Public Administration, 16 (4) Winter 82, p. 303-5.

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SPECIAL issue on administration between the wars. Public Administration (U.K.), 61(4) Winter 83, p. 351-414.

Contents: The treasury and public investment: a perspective on inter-war economic management, by Roger Middleton; The treasury as the central department of government, 1919-1939, by G.C. Peden; Planning, water supply and ministerial power in inter-war Britain, by John Sheail; Lord Haldane's Ministry of Justice-stillborn or strangled at birth? by Gavin Drewry.

PUBLIC ADMINISTRATION—STUDY AND TEACHING

DENNIS, HARRY C., Jr. Standards for PA (Public Administration) education. Bureaucrat, 13(1) Spring 84, p. 29-35.

PUBLIC INTEREST

BYRNES, T.J. Profitability vis-a-vis the public interest: a new approach.

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DERY, DAVID. Evaluation and termination in the policy cycle. Policy Sciences, 17(1) May 84, p. 13-26.

MEAD, LAWRENCE M. A dialogue on economics, political science, and public policy: a meaning for "public policy". Policy Studies Journal, 12(2) Dec. 83, p. 247-50.

STEWART, THOMAS R., ROBIN L. DENNIS and DANIEL W. ELY. Citizen participation and judgement in policy analysis: a case study of urban air quality policy. Policy Sciences, 17(1) May 84, p. 67-87.

WAGNER, RICHARD E. On economics, political science, and public policy. Policy Studies Journal, 12(2) Dec. 83, p. 251-9.

WOLLMANN, HELLMUTT. Policy analysis: some observations on the West German scene. Policy Sciences, 17(1) May 84, p. 27-47.

PUBLIC UTILITIES

SCHWARTZ, ELI. "Excess capacity" in utility industries: an inventory theoretic approach. Land Economics, 60(1) Feb. 84, p. 40-8.

PUBLIC WELFARE

AUCLAIRE, PHILIP ARTHUR. Public attitudes toward social welfare expenditures. Social Work, 29(2) Mar.-Apr. 84, p. 139-44.

MIDGLEY, JAMES. Poor law principles and social assistance in the Third World: a study of the perpetuation of colonial welfare. International Social Work, 27(1) 84, p, 19-29.

SEN, AMARTYA. The concept of wellbeing. Yojana, 28(9) 16 May 84, p. 4-5.

QUALITY CONTROL

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RADIO BROADCASTING—LEGISLATION

LONGLEY LAWRENCE D., HERBERT A. TERRY AND ERWIN G. KRAS-NOW. Citizen groups in broadcast regulatory policy-making. Policy Studies Journal, 12(2) Dec. 83, p. 258-70.

RAILWAYS

SINGHVI, G.C. Policing the railways. Management in Government, 15(2-3) July-Dec. 83, p. 196-209.

SUBBA RAO, P. (Sir C.R Reddy College, Eluru), and M. GANGADHARA RAO (Andhra University, Waltair). Organisation of personnel function in Indian Railways: some issues. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 843-55.

The authors examine in their article the organisational structure of railways at the board (i.e., national level), zonal, and divisional levels with focus on all important personnel functions (including redress of grievances and trade unionism). They follow up the description with a critical examination and discuss the various problems concerned with personnel functions, such as mutliplicity of levels, absence of separate personnel cadre, etc. They have come out with suggestions to enhance efficiency of the railways through more scientific organisation of the personnel function.-Reproduced from editorial.

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TIWARI, R.T. Inter-regional disparities in levels of development (Indian experience). Man and Development, 6(1) Mar. 84, p. 17-33.

RENT-REGULATION

MARKS, DENTON. The effect of rent control on the price of rental housing: an Ledonic approach. Land Economics, 60 (1) Feb. 84, p. 81-94.

SHYAM NATH. Impact of rent control on property tax base in India: an empirical analysis. Economic and Political Weekly, 19(19) 12 May 84, p. 805-10.

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PARMANAND SINGH. Some reflections on Indian experience with policy of reservation. Journal of the Indian Law Institute, 25(1) Jan.-Mar. 83, p. 46-72.

RETIREMENT

WEBER, CHARLES and ELLIS PERL-MAN. Employee retirement programs as a growing urban problem. Journal of Urban Affairs, 6(1) Winter 84, p. 53-67.

RIOTS

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ROADS

DESHPANDE, R.A. Road and road transport in India. Civic Affairs, 31(1) Aug. 83. p. 73-89.

KOSHI, NINAN. The Indian Roads Congress—the organisation devoted to the cause of better roads. Civic Affairs, 31(7) Feb. 84, p. 9-16.

RULE OF LAW

JOHANSEN, ELAINE. Instructive but

disappointing. Bureaucrat, 13(1) Spring 84, p. 15.

RURAL DEVELOPMENT

BALAKRISHNA, S., S.V. RANGACHA-RYULU and B. SAMBI REDDY. NIRD Hyderabad). Monitoring of IRDP: a study in Wardhannapet block, Warangal district, Andhra Pradesh. Journal of Rural Development, 3(1) Jan. 84, p. 1-22.

The article deals with the development of a system for monitoring of IRDP. It is based on a research study, entitled 'Model Monitoring System of I.R.D.P.' in a block of Warangal district, Andhra Pradesh. The study was conducted by NIRD in 1982-83 and the interim report was submitted to the Ministry of Rural Development in December 1982. The objectives of the study are: (1) To study the effectiveness of existing monitoring mechanisms in JRDP, and (2) To explore the possibility of using, scientific sampling procedures in monitoring at different levels. It is concluded with some problems faced in monitoring of IRDA and also suggested certain prerequisites required for operating the monitoring system.

BHOWMICK, PRADIP KUMAR. People's participation: a conceptual reality. Kurukshetra, 32(7) Apr. 84, p. 34-6.

DAS, V. MUKUNDA (Institute of Rural Management, Anand). Management and rural development. Mainstream, 22(34) 21 Apr. 84, p. 24-6.

Rural development activities have failed p. 55-6. to bring in a development ethos in rural India as they are based on stereotyped administrative ethos. In bringing about rural development, managerial intervention needs' to be not only in adaption of tools of management but also in bringing these interventions with new development ethos. The author opines that a set of committed professionals like rural managers can accelerate the pace of rural development in India.

DUBHASHI, P.R. (I.I.P.A., New Delhi). Rural development and local organization in Asia: review article. Administrative Change, 9(2) Jan.-June 82, p. 205-15.

This review article is based on the book entitled 'Rural development and local organization in Asia', by Norman T. Uphoff. This book is the first in the series of case studies related to the countries in the South Asia region namely India, Pakistan, Bangladesh and Sri Lank. They focus attention on one question, namely, how important are local institutions in raising agricultural productivity improving the well-being of the poor people. The general conclusion emerging out of these case studies is not very favourable to the role of the rural local organisations in promoting agricultural and rural development. The author opines that they can make a significant contribution and need to be given a fair trial.

GLANOTTEN, VERA and TON DE WIT Rural development, education and social research. Janata, 39(11) 17 June 84, p. 9-13.

INYANG, IDORENYIN B. Settlement pattern, a threat to rural development in a developing economy: the case of dispersed settlements in the Cross River State of Nigeria. Man and Development, 6(1) Mar. 84, p. 122-35.

JAIN, G.P. The reality of IRDP (Integrated Rural Development Programme). Voluntary Action, 26(3&4) Sept.-Oct. 83, p. 55-6.

KLEEMEIER, L.Domestic policies versus poverty-oriented foreign assistance in Tanzania. Journal of Development Studies, 20(2) Jan. 84, p. 171-201.

KOHALY, V.K. National programme of rural development. Kurukshetra, 32(8) May 84, p. 27-32.

MARY, A. ARUL (NIRD, Hyderabad).

Data-flows and monitoring for IRDP. Journal of Rural Development, 3(1) Jan-84, p. 23-38.

The main aim of this article is to study the existing montoring procedures adopted how far they are effective, the personnel involved, etc., and to suggest suitable procedures for an effective monitoring system and to achieve the programme objectives. The area chosen for the study is Vikarabad block in Rangareddy district of Andhra Pradesh. This article is based on a study undertaken by NIRD, entitled "Data-flows for Rural Development Programme".

PATEL, A.R. Financing integrated rural development programme. Journal of the Indian Institute of Bankers, 54(3) July-Sept. 83, p. 147-55.

PRASADA RAO, D.V.L.N. 1RD (Integrated Rural Development) programmes in Karnataka: field observations. Kurukshetra, 32(7) Apr. 84, p. 37-9.

RAMASWAMY, N.S. Management for rural development. Journal of Rural Development, 3(2) Mar. 84, p. 73-106.

SATYA DEVA. (Univ. of Panjab, Chandigarh). Problems of rural development in 'green revolution' areas. Social Scientist, 12 (3) Mar. 84, p. 52-9.

In spite of various rural development programmes 360 million people are still living on a starvation diet. The disparity between the rich and the poor has been growing tremendously. In this article the author highlights the problem of rural development in Punjab and Haryana. According to the author the causes of disparities are : capitalism in agriculture, colonial heritage of administration, rampant corruption, apron strings on international capital and brain drain. It is suggested that the right way to begin rural development is to organise the rural poor-the landless labourers and marginal and small farmers' and there

should be effective land reforms so that prevailing land and asset concentration is broken.

SHELAT, K.N. Appropriate technology for rural development. Kurukshetra, 32 (7) Apr. 84, p. 4-7.

SINGH, D. BRIGHT. Integrated development of rural economy. Yojana 28(11) 16 June 84, p. 16-18. 24.

SUKHDEV SINGH. Role of PAU (Punjab Agricultural University) in rural development. University News, 22 (13) 1 Apr. 84, p. 3-5

SUNDARESAN, D. Integrated rural development programme. Khadi Gramodyog, 30 (4) Jan. 84, p. 169-72.

RURAL-URBAN MIGRATION

STARK, ODED. Rural-to-urban migration in LDCs: a relative deprivation approach. Economic Development and Cultural Change, 32 (3) Apr. 84, p. 475-86.

SAVING

GERSOVITZ, MARK. Savings and nutrition at low incomes. Journal of Political Economy, 91 (5) Oct. 83, p. 841-55.

SAVING AND INVESTMENT

BERRY, A.J. The control of capital investment. Journal of Management Studies, 21 (1) Jan. 84, p. 61-81.

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ARORA, V.N. Special inputs for the backward. Seminar, (296) Apr. 84, p. 24-8.

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MUNCH, RICHARD. Modern science and technology: differentiation or interpenetration? International Journal of Comparative Sociology, 24 (3-4) Sept.-Dec. 83, p. 157-75.

SCIENTIFIC RESEARCH

BAEERAH, ABU BAKR M. Scientific research and its significance in development: basis concepts. Public Administration, (41) Apr. 84, p. 8-12.

SEX CRIMES

SHARMA, G.K. Crimes against women. Democratic World, 13 (26) 24 June 84, p. 10-11,

SHARECROPPING

DASGUPTA, BIPLAB. Sharecropping in West Bengal during the colonial period. Economic and Political Weekly, 19(13) 31 Mar. 84, p. A. 2-8.

SOCIAL CHANGE

DESAI, I.P. Western educated elites and social change in India. Economic and Political Weekly, 19(15) 14 Apr. 84, p. 639-47.

SOCIAL POLICY

GORE, M.S. Social policy and the sociologist. Sociological Bulletin, 32(1) Mar. 83, p. 1-13; Presidential address delivered at the 16th All India Sociological Conference, Annamalinagar (T.N.) December, 1982.

LOCKHART, CHARLES. Explaining social policy differences among advanced industrial societies. Comparative Politics, 16(3) Apr. 84, p. 335-50.

ROOM, GRAHAM. Learning from each other: social policy innovation through cross-national action-research. Community Development Journal, 19(2) Apr. 84, p. 104-11.

SOCIAL RESEARCH

SHETH, D.L. The knowledge-power system and action groups: the role of participative research. Social Action, 34(2) Apr.-June 84, p. 189-96.

SOCIAL SCIENCES

ALEXANDER, JEFFREY C. Socialstructural analysis: some notes on its history and prospects. Sociological Quarterly, 25 (1) Winter 84, p. 5-26.

THAVARAJ, M.J.K. Marxism and social sciences: a synoptic view. Social Scientist, 12 (2) Feb. 84, p. 66-78.

SOCIAL SERVICE

SURKA, ESTHER. Attitudes towards disability and rehabilitation among political and professional leaders in Israeli development towns. International Social Work, 27(1) 84, p. 10-18.

WYERS, NORMAN L. and MALINA KAULUKUKUI. Social Services in the workplace: rhetoric vs. reality. Social Work, 29(2) Mar.-Apr. 84, p. 167-72.

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ABEYRAMA, T. and K. SAEED. The Gramodaya Mandalaya Scheme in Sri Lanka: participatory development or power play? Community Development Journal, 19 (1) Jan. 84, p. 20-31.

SOCIAL VALUES

JAIN, T.K. The place of values and facts in social science. Prashasnika, 12 (4) Oct.-Dec. 83, p. 1-10.

SOCIALISM

DAVE, ROHIT. Basic urges of democratic socialism. Janata, 39 (5) 8 Apr. 84, p. 5-8.

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GRAY, DAVID J. Value-relevant sociology: the analysis of subjects of social consequence, including implicacations for human well-being. American Journal of Economics and Sociology, 42 (4) Oct. 83, p. 405-16.

HICKOX, M.S. The problem of early English sociology. Sociological Review, 32(1) Feb. 84, p. 1-17.

SOCIOLOGY—RESEARCH

KIM, JAE-ON. An approach to sensitivity analysis in sociological research. American Sociological Review, 49(2) Apr. 84, p. 272-82.

SOCIOLOGY, RURAL

CRAIG, R.A. and K.J. PHILLIPS. Agrarian ideology in Australia and the United States. Rural Sociology, 48 (3) Fall 83, p. 409-20.

HOOKS, GREGORY M. A new deal for farmers and social scientists: the politics of rural sociology in the depression era. Rural Sociology, 48 (3) Fall 83, p. 386-408.

SOCIOLOGY, URBAN

SHINNER, REINHARD. Searching for urban problems: review article. Journal of Development Studies, 20 (2) Jan. 84, p. 256-62.

SOLAR ENERGY

MEENA, J.R. Solar energy for rural areas. Yojana, 28 (8) 1 May 84, p. 25-8.

PROCTER, ROBERT J. and WALLACE E. TYNER. Assessing the impact of peak-load electricity pricing and the solar-tax credits on the adoption of solar energy. Land Economics, 60(1) Feb. 84, p. 49-55.

SRI LANKA-ECONOMIC POLICY

SHANMUGARATNAM, N. Sri Lanka's 'New' economic policy and agriculture. Social Scientist, 12(3) Mar. 84, p. 3-35.

STATE-MUNICIPAL RELATIONS

MIESZKOWSKI, PETER and ROBERT M. STEIN. Trends and prospects in

state and local finance. Journal of Urban Economics, 14(2) Sept. 83, p. 224-41

STATE, THE

LENTNER, HOWARD H. The concept of the state: a response to Stephen Krasner. Comparative Politics, 16(3) Apr. 84, p. 367-77.

STEEL INDUSTRY AND TRADE

CHANDY, K.T. Public sector steel industry in India. State Enterprise, 3(2) Apr.-June 84, p, 89-105.

In his comprehensive review of the steel industry in the public sector in India since its early years immediately after independence, the author has analysed the issues, both retrospective and for the future, this crucial sector is confronted with in the national economy. Among the aspects dealt with are organizational structure, problems and prospects, corrective steps and modernization plans for the steel industry. In conclusion, the author suggests that the Government of India should issue a White Paper "stating their authoritative views on achievements, problems and prospects" for this industry.-Reproduced.

MAHANTI, P.C. What ails public sector steel industry? Commerce, 148(3804) 28 April, 84, p. 588-90.

SUPERVISION

ALPANDER, GUVENC G. The synergism of OD (Organization Development) and supervisory development. Training and Development Journal, 38(3) Mar. 84, p. 26-9.

TAXATION

CHATTOPADHYAY, P. Consignment tax: some considerations. Commerce, 148 (3810) 9 June 84, p. 780-2.

COURANT, PAUL N. On the effects of federal capital taxation on growing and declining areas. Journal of Urban Economics, 14 (2) Sept. 83, p. 242-61.

SUBRAHMANYAM, GANTI and BANDI KAMAIAH. Administrative costs and tax substitution: some econometric evidence. Public Finance, 38() 83, p. 282-92.

TAXATION, DIRECT

JAIN, ANIL KUMAR. Direct taxes: some issues. Mainstream, 22(41) 9 June 84, p. 22-5.

TECHNOLOGY

BHATT, CHANDRAKANT. Diffusion of technology. Yojana, 28(8) 1 May 84, p. 33.

CHAUDHURI, SHEKHAR and SHYAM SUNDER. Technological and economic perspective in corporate strategic decisions. Lok Udyog, 18 (1) Apr. 84, p. 17-24.

FRISBIO, W. PARKER and Others. A measurement of technological Change: an ecological perspective. Social Forces, 62 (3) Mar. 84, p. 750-66.

GURUSAMY, M.P. Appropriate technology for full employment. Khadi Gramodyog, 30 (5) Feb. 84, p. 201-5.

JAIN, VINAY. Science and technology profession for society: a new inquiry. University News, 22 (14) 8 Apr. 84, p. 3-5.

JAYARAMAN, K. India's technology policy—an evaluation. Commerce, 148 (4800) 31 Mar. 84, p. 492-6.

MISHRA, GIRISH. Accent on technology upgradation. Mainstream, 22 (34) 21 Apr. 84, p. 10, 34.

TECHNOLOGY TRANSFER

HOPE, KEMPE R. Basic needs and technology transfer for issues in the 'New

International Economic Order'. American Journal of Economics and Sociology, 42 (4) Oct. 83, p. 393-404.

JOSHI, G.V. and PAUL A. REGO (Mangalore Univ., Mangalore). Technology transfer to developing countries. Yojana, 28(7) 16 Apr. 84, p. 17-18; 28(8) 1 May 84, p. 13-14, 22.

The problem of choice of appropriate technologies is one of the most challenging in the field of economic development. The authors describe the channels for technology and the need for transfer of foreign technology to the less developed countries.

TELEVISION

MURTHY, N.V.K. Cinema, video and television. Mainstream, 22 (39) May 84, p. 33-4, 51.

TEXTILE INDUSTRY AND TRADE

JAIN, L.C. and RITA KAPADIA. 'Hand-printing is dying': impact of indiscriminate mechanisation. Economic and Political Weekly, 19(11) 17 Mar. 84, p. 459-73.

TRAFFIC

SATYARAMCHANDER, A. and A. NAGESWARA RAO. Traffic-maintenance coordination in STUs (State Transport Undertakings). Journal of Transport Management, 8 (3) Mar. 84, p. 17-22.

TRAINING

DEY, BATA K. (Deptt. of Personnel and Administrative Reforms, New Delhi). Training in the civil services: plea for a holistic construal. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 821-42.

Bata K. Dey, in his article has chosen to examine all the relevant concepts and issues involved in civil service training for different levels. To him, training is a continuum, an on-going process of education against the restricted and conventional concept of 'skill-drill'. Making training an integral part of personnel management as the author argues, has its own advantage and deserves careful consideration for possible good results. But then this has to be done with due caution to ensure that training does not become an end in itself. Dey has made a comprehensive review of the nature and problems of training which should help evoke fresh interest in the management and the trainers.—Reproduced from editorial.

GUILMETTE, HARRIS and CARLENE REINHART. Competitive benchmarking: a new concept for training. Training and Development Journal, 38 (2) Feb. 84, p. 70-1.

JACKSON, PAULINE. Training schemes—a dilemma for community work in Ireland. Community Development Journal, 19(2) Apr. 84, p. 82-7.

JALALUDDIN, A.K. Training of a people. Seminar, (296) Apr. 84, p. 44-51.

LESTER, DAVID, LEWIS A. LEITNER and ISRAEL POSNER. Stress management training for police officers. Police Journal, 56 (4) Oct.-Dec. 83, p. 324-9; 57 (1) Jan.-Mar. 84, p. 31-5; 57(2) Apr.-June 84, p. 193-6.

LEVITT, M.S. (Civil Service College, Sunningdale Park, Ascot). Financial Management and training at the Civil Service College, Management in Government, 38(4) Nov. 83, p. 286-92.

The purpose of this article is to outline the Civil Service College's programme of training in financial management against the background of the Financial Management Initiative. The College introduced the Senior Finance Course in 1982-83 on the following topics: Development in financial management in government, Government accounting, Financial accounting, Management accounting, Resource allocation and investment

appraisal, Performance measurement, Use of computers in financial management, etc. The course has two main aims. One is to present key basic concepts, skills and procedures relevant to financial management in government. The other is to provide an opportunity to discuss central management initiative examples of good practice, departmental innovations and practical problems of implementation. It also provides a valuable forum for the exchange of views between the centre and other departments in the informal surroundings of the College. The College has arranged a series of one day seminars for officials at about Assistant Secretary level. The author opines that the College provides a valuable contribution to make the Financial Management Initiative effectively.

MASON, C. YTS (Youth Training Scheme) and local education authorities: a context. Local Government Studies, 10 (1) Jan.-Feb. 84, p. 63-73.

SATISH CHANDRA, P. and K. HANUMANTHA RAO. (NIRD, Hyderabad). Data-flows for TRYSEM programme. Journal of Rural Development, 3(1) Jan. 84, p. 39-46.

The present performance serves limited purpose for monitoring the real programmes of the TRYSEM programme. In this article an attempt is made to examine the data-flows with regard to the Training of Rural Youth for Self-employment programme. The objectives of study are: (1) To map out the data-flows from Block-District State; (2) To examine the data collection procedures at the block level; and (3) To study the prescribed performance with a view to assess the scope for monitoring of the programme. These objectives have been studied by the case study approach and was conducted in Vikrabad block of Rangareddy district in Andhra Pradesh. The article is based on the study entitled Data-flows for Rural Development Programmes.

SHAKAWY, ABDULRAHMAN A. Administrative training for development: the case of National Administrative Preservice Training in Saudi Arabia. Public Administration, (41) Apr. 84, p. 5-6.

SHARMA, GYANENDRA and Y.P. SINGH. Assessing training needs of development personnel. Kurukshetra, 32 (7) Apr. 84, p. 26-7.

SUBRAMANIAM, S. Training of police trainers. CBI Bulletin. 18(3) Mar. 84, p. 1-3.

TRANSPORTATION

ADENIJI, KUNLE. Public transportation: a basic need in Nigeria. ITCC Review. 12 (2) 83, p. 30-6.

PAYNE, LEN. Transport and society. Journal of Transport Management, 8(4) Apr. 84, p. 21-4.

SRINIVASAN, N.S. Research and planning in the field of transportation. Civic Affairs, 31(1) Aug. 83, p. 65-71.

TRIALS

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TRIBES AND TRIBAL SYSTEM

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Despite stepping up of state's programmed intervention and special care to remedy economic backwardness of this most fragile part of weaker sections of our population, the benefits of development have largely not reached the tribals in the country. Sakendra Prasad Singh discusses the main reasons thereof in his article and, in order to get better results. suggests change in the approach to tackle the problem of socio-economic backwardness of the tribals. He argues in favour of a new COP approach suggested by him meaning: (1) conscientisation (i.e., making the tribals aware of their different rights through programmes like National Adult EducationProgramme); (2) Organising the rural poor; and (3) participation of the tribals in formulation, implementation and evaluation of development programmes launched for their benefit. The author feels that the adoption of this approach can be expected to yield better results in its wake.-Reproduced from editorial.

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CHANDRASHEKAR, B.K. Panchayati raj law in Karnataka: Janata initiative in decentralisation. Economic and Political Weekly, 19(16) 21 Apr. 84, p. 683-92.

The Karnataka Panchayats Bill is clearly not revolutionary; what is important about the Bill is its context. Ever since the Karnataka Village Panchayats and Local Boards Act 1959 came into being, successive governments have been either unable or unwilling to even amend

Economic Journal 94 (Supple) 84, p. 158- that Act-let alone anything more drastic-so as to confer real powers and resources on panchayati raj institutions at different tiers.

> Following the report of the Kondaii Basappa Committee in 1963, a Bill was introduced in 1964 to establish a threetier structure. The Bill was referred to a joint select committee of the Legislature. The select committee enthusiastically recommended enhanced powers for the panchayati raj institutions, but nothing came out of it since the then government and the ruling party were not prepared for such an experiment. The Janata government has displayed some political will in actually coming up with a proposal This paper attempts a review of the lengthy Bill, consisting of fifteen chapters and over three hundred clauses .- Reproduced.

DUTTA, VIJAY RANJAN (Gandhian Institute of Studies, Varanasi). Dynamics of Panchayati raj. Kurukshetra, 32(7) Apr. 84, p. 16-25.

The present paper attempts to analyse the primary objectives of democratic decentralisation diminishing role of Panchayati Raj institutions and their potentiality as agents for development.

PRASAD, R.N. (Lunglei Govt. College, Lunglei, Mizoram). A study of village administration in Mizoram. Indian Journal of Public Administration, 29(4) Oct.-Dec. 83, p. 907-15.

Prasad's article traverses a nearly untrodden path as it examines the evolution of village administration institution in the tribal Mizoram located strategicalin India's north-eastern frontier. Skipping the antiquity, he traces it from the British days when this autonomous institution, with its characteristic features of going by the advice of the elders and villagers' well-being, was subjected to the British Superintendent of the district. However, he dwells in detail mainly on

the transformation that was necessitated after independence in view of the constitutional and legal provisions. He covers organisation of the village council and its executive as also its administrative and judicial functions. The article provides some information on functioning of village councils and the author makes a plea for greater autonomy to them as, he concludes, "these have neither created a significant impact nor have provided effective leadership to local community".

—Reproduced from editorial.

RAI, HARIDWAR and AWADESH PRASAD (Bhagalpur University). Rural local government in Bihar. Calcutta Journal of Political Studies, 3(2) Summer 83, p. 33-51.

The concept of democratic decentralisation suffered a heavy blow in the state of Bihar and the scheme of PR has not been given fair trial. Even the minor development responsibilities which were assigned to PRIs have been gradually taken away. The state government have curtailed the decision-making powers of PR bodies and have been virtually crippled in financial and administrative matters. The district officer has been allowed to retain his traditional supremacy over the officers and staff working under the PRIs including the DDC. There is an urgent need to make them more representative and effective instruments for rural reconstruction and social change in India.

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BOOK NOTES

BHATNAGAR, DEEPAK. Labour welfare and social security legislation in India. New Delhi, Deep & Deep, 1984. 302 p. Rs. 150.00.

The central mission of the study has been to undertake an indepth study through empirical exercise to determine the effectiveness of the Employees' State Insurance Corporation Scheme. The book comprises seven chapters. It opens with the concept and determinants of organisational effectiveness. The chapter has fully discussed the concept in its historical perspective. Further, the study of social security legislations in India has been made by dividing it into three parts: the different enactments of social security measures in India: the ESI Act and its chief characteristics and the review of social security in India. Next the Employees' State Insurance Corporation with a discussion on its structure. benefits and the related aspects, has been fully dealt with. its sixth chapter of the study deals, in detail, with the empirical findings, The concluding chapter highlights the findings of the survey and discusses them. The last part of this chapter carries a few suggestions for further enhancing the satisfaction and utility of the scheme and thereby, enhancing the effectiveness of the ESI Scheme. There is a seventeen-page bibliography.

BRITTON, ANDREW W., ed. Employment, output and inflation: the National Institute model of the British economy. London, Heinemann, 1983. 186p. £ 19.50.

This book reports the most recent results from a programme of research at the National Institute of Economic and Social Research. An introduction by the editor, discusses the methodology of macroeconomic models and the theory of the workings of the economy which they embody. The volume comprises two parts. Part one of the work deals in detail with some of the main relationships which determine the workings of the economy and in particular, those specified in Model Six in the Institute's series. There is a chapter on each of the following: Consumption, Investment, Trade, Employment, Wages and Prices, Exchange rate, North Sea Oil and Monetary sector. The second part of the book is concerned with the use of the model. It includes the following chapters: The use of the model for forecasting, simulation exercises with the complete model and a tracking exercise.

BROWN, L. DAVID. Managing conflict at organizational interfaces. Reading, Mass., Addison-Wesley, 1983. 349p. £ 6.70.

The book focuses on the problems of too much or too little conflict at organisational interfaces—between departments, levels cultural groups and organisations. The book consists of nine chapters. After brief introduction, chapter 2 proposes a framework for analysing interfaces in terms of the parties, their representatives, the organisation of the interface itself, the larger context within which it is embedded, and the dynamics of representative interaction and interface development. Chapter 3 focuses on conflict management, dealing first with the decision to

intervene and then with intervention strategies and tactics. Chapter 4, 5, 6, and 7 examine four simple forms of interface. Chapter 8 and 9 are integrative chapters, from two different perspectives. Chapter 8 focuses on complex interfaces compounded of several simple interfaces, Chapter 9 examines the interventions in the earlier cases—to clarify advantages and disadvantages of different strategies, and to examine the options available to differently positioned conflict managers. This chapter considers intervenor and intervention choices for different situation. Bibliographical references are presented at the end of the text.

CHAMBERS, ROBERT. Rural development: putting the last first. London, Longman, 1983, 246p. £ 2.00.

'The extremes of rural poverty in the Third World are an outrage'. Starting with this uncompromising statement, the author challenges preconceptions dominating rural development. The central theme of the book is that rural poverty is often unseen or misperceived by outsiders, those who are not themselves rural and poor. The author contends that researchers, scientists, administrators and field workers rarely appreciate the richness and validity or rural people's knowledge, or the hidden nature of frural poverty. He argues for a new professionalism with fundamental reversals in outsiders' learning values and behaviour, and proposes more realistic action for tackling rural poverty. The publication consists of eight chapters. The format of the publication as follows: Rural poverty unperceived, Two cultures of outsiders; How outsiders learn; Whose knowledge?; Integrated rural poverty; Seeing what to do; The new professionalism: putting the last first; Practical action. There is a seventeen-page bibliography.

DEVENDRA CHANDRA. Open air prisons (a sociological study). Allahabad, Vohra, 1984. 184p. Rs. 85.00.

The 'Open Air Prison' known as 'Sampurnanand Shivirs' is the latest landmarks in penological advance in India. The present volume evaluates the structure and functioning of the two shivirs in Uttar Pradesh being run on permanent basis at Ghurma and Sitarganj in districts Mirzapur and Nainital respectively, with reference to the objectives of the open air camp movement. The book is based on the survey methods research, undertaken within the behavioural framework of enquiry The study is divided into five chapters. The first chapter deals with the nature of the study and the methodology followed in it. Chapter 2 provides a large amount of consolidated information on 'Open Air Prisons'. In this chapter, the author also presents the genesis of the concept of prison labour in the open environment in its early crude form in the global context. The second part of the chapter provides information about the development of penal reform in India till the emergence of the open-air camps movement all over the country. Chapter 3 discusses the nature and types of offences and also provides a good deal of insight into the working of the two shivirs. Chapter 4 deals with the mind of the Shivirasis in these two camps. The concluding chapter presents an evaluation of these camps. It also incorporates suggestions for their improvement. This book is an outcome of a revised and abridged version of author's doctoral dissertation entitled 'Open Air Prisons and their Inmates: a Sociological Study' approved by Lucknow University. Also contains a bibliography.

DWIVEDY, SURENDRANATH. Quest for socialism: fifty years of struggle in India. New Delhi, Radiant Publishers, 1984. 373p. Rs. 150.00.

The present book is an authentic account of the Indian socialist movement from 1930s to the present. The author recounts in considerable detail the differences between the Congress Socialist Party and the leaders of the Indian National Congress between 1934 and 1937 and discusses the attitudes of Mahatma Gandhi, Jawaharlal Nehru and other prominent leaders. The publication examines the role of Acharya Narendra Deva, Rammanohar Lohia, Jayaprakash Narayan, Asoka Mehta and others at critical points of the movement and assesses its achievements and failures. He discusses the contending trends within the socialist movement especially between the anarchists and the collaborationists. The author throws new light on political goings on during the China-India war and offers penetrating insights into the dynamics of Indian politics by his discussion of numerous episodes like Krishna Menon's resignation, the Malaviya affair, succession to Nehru and Lal Bahadur Shastri, etc. He also analyses the political history of Orissa and assesses the role of Harekrushna Mehtab, Nabakrushna Choudhury and Biju Patnaik in state politics.

EDDY, WILLIAM B., ed. Handbook of organization management. New York, Marcel Dekker, 1983. 548p. \$ 119.50.

In this volume, the issues and insights regarding the management of public organisations are explored. The book consists of five parts in nineteen chapters. The first part that emphasises the common denominator in this field—the public manager. The second part shifts to a look at the objects of a public manager's efforts. Siegel seeks to describe characteristics of public employees. In the next chapter, Rizzo explores the problems and needs of some special subgroups: women minorities, the handicapped, and old workers. The third part moves from a focus on people to a look at the overall organisational issues. The fourth part explores several of the more specific tools and technologies that public managers must understand in order to utilize. The fifth part deals with issues that cross the boundaries between the public organization and its external environment. Bibliographical references are presented at the end of each chapter.

ETZIONI-HALEVY, EVA. Bureaucracy and democracy: a political dilemma. London, Routledge and Kegan Paul, 1983. 266p. £ 14.95.

The central theme of this book is to furnish a general overview of the relationship between bureaucracy and politics of democracy, and at the same time develop the above mentioned argument from an elitist-democratic perspective. The work consists of two parts. The first part presents a critical survey of the major classical and contemporary theories on relationship between bureaucracy and the politics of democracy. It concludes with the development of the aforementioned argument in the context of its theoretical antecedents. The second part marshals support for this argument by presenting an overview of the development of bureaucracies in Western democratic societies and of their relationship with politics. It then furnishes a series of case studies on the relationship between bureaucracy and the politics of democracy and the strains and conflicts emerging out of these relations. Finally, in the conclusion, the threads of argument are drawn together, the problem that bureaucracy poses for democracy are summarised, and some possible solutions are critically examined. It also contains sixteen-page bibliography.

EZEKIEL, HANNAN, ed. The Economic Times' statistical survey of the Indian economy 1984. New Delhi, Vikas, 1984. 231p. Rs. 125.00.

In this volume, an attempt has been made to present a statistical profile of the

country's economy in various sectors. The survey contains 191 tables. The format of the publication as follows: Population; National Income; Agriculture and allied sectors; Industry and minerals; Energy; Corporate sector; Money and banking; Prices; Foreign trade and balance of payments; Transport; Public finance; Five year plans; Employment and labour; Industrial relations; Education; Health and family welfare; Socio-economic indicators; International comparison and levels of living. This valuable work has been prepared by the economic wing of the Economic Times Research Bureau under the supervision of Mrs. Kamla Suri and S. Gangadharan.

GOEL, B.B. Cooperative management and administration (organisation and working of an apex federation). New Delhi, Deep & Deep Publications, 1984. 343p. Rs. 90.00.

In the present study, the apex federation in the State of Haryana has been selected to study the "Organisation and Working of the Haryana State Cooperative Supply and Marketing Federation Limited" with a view to explore and identify the factors affecting its organization, administration and working in achieving the resultant output and to suggest remedial measures. The book consists of 13 chapters. It probes of all those aspects which are crucial for determining the effectiveness of an organisation, i.e., organisational building, project formulation, implementation and evaluation, policy making, executive direction, management aspects like personnel, finance, marketing processing and distribution. The book was published with the financial assistance granted by Punjab University under a U.G.C. scheme. There is also a eight page bibliography.

GREGSON, SHAUN. Management and the organization, by Shaun Gregson and Frank Livesey. London, Heinemann, 1983, 282p. £ 8.95

This book gives an introduction to the various types of organisations that operate in the private and public sectors and analyses the management functions that are involved in their day-to-day operation. The volume consists of three parts and eighteen chapters. Part one sets the scene by describing the environment within which managers and organizations operate and discusses the meaning and scope of the management function. The second part demonstrates the importance of effective communication systems to organizations and managers and then discusses in detail the basic functions—communicating, planning, decision-making, organizing, leading and directing, and controlling—that every manager has to carry out in the day-to-day operation of the organization. Part three concludes by looking at the managerial function in action within organization the similarities and differences of managing the day-to-day operations of production, marketing, financial, personnel and purchasing departments. Each chapter follows by summary and conclusions, revision questions and exercises. It also contains a list of further reading at the end of each chapter.

HALL, PETER. Growth and development: an economic analysis. Oxford, Martin Robertson, 1981, 337p.

The aims of this book are to make the economics of development manageable, and to build a bridge between 'standard' economic theory and the branch of economics that particularly considers the problems of developing countries. The book concentrates on the features of analysis to the underdeveloped countries, and relates the question of growth to the actual problems these nations face. The

format of the book as follows: Introduction; A basic model; The dual economy; Domestic resource mobilisation; Investment in physical capital; Human resources, population growth and education; International trade; Inequality and poverty; Agriculture, conclusion. There is also a thirteen page bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Case studies in public administration, by S.N. Sadasivan. New Delhi, IIPA, 1983. 86p. Rs. 80.00.

This volume consists of seven case studies which are written with the object of catering for the needs of training institutions. These case studies have a focus on the administrative functioning in Kerala. Six case studies cover different aspects of administrative functioning in Kerala and one deals with mob control in Andhra Pradesh. The format of the publication as follows: Introduction; Construction of a compound wall around the TB clinic in Ponnani Taluk; Construction of a building for the public health centre, Kuttippuram; Construction of twenty-five houses for Sambans under the settlement scheme at Perambra; Recovery of sales tax arrears from an unregistered partnership; The Wywad colonisation scheme the story of a grant of Rs. five lakhs from the Government of India; Police firing in the village Kandimallayapilli; Food for Work Programme in the Vempayam Village of the Nedumangadu block.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Planning and its implementation, Series editor T.N. Chaturvedi and Vol. ed. Kamta Prasad. New Delhi, IIPA, 1984. 211p., Rs. 100.00.

The present book, in the series of Silver Jubilee volumes of The Indian Journal of Public Administration, seeks to put together a number of selected articles conceruing various facets and problems of administration and implementation of planning in India. The publication is basically concerned with the overall framework of the planning and implementation system with special emphasis on organisational and administrative aspects. The work consists of 12 articles. The organisation of the publication as follows: Planning by stages, by J. Tinbergen; The administration of planning, by A.H. Hanson; Planning machinery in India, by S.R. Sen: Multi-level planning and local government structure, by Deva Raj; The district as a planning unit: style and locus by Rakesh Hooja; Decentralisation of development planning and implementation, by Amritananda Das; Regions for planning by V. Nath; Plan implementation: evolution and evaluation of planners' views by Kamal Nayan Kabra; Political and administrative problems of implementing the Indian plan, by H.K. Paranjape; Some aspects of plan implementation, by P.P. Agarwal; Bureaucracy and the implementation of economic plans in India by H.C. Rieger; Public administration and plan implementation, by Nitish R. De. There is also a twenty-page bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Union-state relations, Series ed. T.N. Chaturvedi and Volume ed. Abhijit Datta. New Delhi, IIPA, 1984. 283p. Rs. 100.00.

In this book all the papers together provide a bird's eye-view of the changing nature of Union-State relations in India, identifying the problem areas and indicating the future directions of reform. The eighteen articles in this volume are selected from the earlier issues of *Indian Journal of Public Administration*. A nineteen-page bibliography is presented at the end of the text.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION. The Chenchupally Weaker Sections Cooperative Joint Farming Society: a socio-economic study, by Sujata Singh. New Delhi, IIPA, CRDA, 1983. 101p.

The present study is an attempt to resettle the Chenchus—a tribe of Andhra Pradesh, along with members of the scheduled castes and backward classes. This is a case study of the "The Chenchupally Weaker Section Cooperative Joint Farming Society". The report comprises six chapters. Chapter one provides a general introduction to the tribal situation of Chenchus along with members of the scheduled castes and backward classes. Chapter two deals with the objectives and methodology of the study. Chapter three gives a profile of the area where the study was conducted. Chapter four provides a detailed description of the charactertics of the respondents. Chapter fifth attempts to analyse the impact of various programmes on the beneficiaries. Chapter sixth highlights the major findings of the study. Suggestions and recommendations have also been made in this chapter. Also contains a bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR URBAN STUDIES. IDSMT: the view from a medium-sized town (an evaluation of administration machinery), by Raj Nandi. New Delhi, II PA, CUS., 1984. 213p.

This study is an attempt to understand and evaluate the 'structural' and the 'human' side of the field machinery that has the responsibility for planning and implementation the centrally-sponsored scheme; the IDSMT, at Karnal, a growing medium-sized town in Haryana. The study consists of five chapters and it ends with a monograph on the Karnal Municipal Committee. The study begins with a profile of Karnal Town. Chapter two presents a bird's eye-view of the administrative machinery at the state level. Chapter three concentrates on evolution of the IDSMT scheme at Karnal. Chapter four analyses the way two organizational units involved in the IDSMT work at Karnal operate and the various factors that affect their effectiveness. Chapter 5 sums up the discussion and tries to indicate what emerges from the study.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. China: socialist economic development. Washington, D.C., World Bank, 1983. 3 vols.

This World Bank report is a preliminary step towards an understanding of China's economic progress and potential since 1949. The report has been divided into three volumes. The first volume is an attempt to address three questions: how well has China's economic development since the 1949 revolution; and what have been the respective roles of: (a) factors outside the Government's control; (b) the policies followed; and (c) the system of economic management itself? The second volume provides a general introduction to Chinese agriculture, industry, energy, transport and external trade, and finance. The third volume deals with China's policies and its considerable achievements, in two areas of human development. One concerns the size of the population, its growth rate and its geographical distribution. The second concerns the population's physical well-being, its health and nutrition. A third major area of human development—education and training—is treated separately in Annexure 1. The report is based on the findings of an economic mission, which visited China for periods of 4-5 weeks between

October and December 1980. This report was first issued on June 1, 1981. It was reprinted on March 1982 and the present printing is the first to be released for public distribution.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Managing project-related technical assistance: the lessons of success, by Francis Lethern and Lauren Cooper. Washington, D.C., World Bank, 1983, 88p.

World Bank experience and that of other donor agencies, suggests that "institutional assistance (TA)—that is assistance for non-engineering activities such as policy and institutional studies, managerial support, and training—is less successful than 'engineering' assistance (architectural and engineering services relating to civil works and other hardware investments) because TA services deal with problems that are difficult to define and resolve. Moreover, the state of the art is unclear; these services require a thorough understanding of the society, culture and institutions involved; and the outputs of TA lack the precision of engineering solutions, are difficult to assess, and usually require behavioural changes in the recipient. The success of TA for nonengineering activities appears to depend on three factors in particular: (1) The commitment of all parties concerned, (2) Careful design of the TA, and (3) the handling of TA as a process and not as a blueprint. The paper presents the conclusions from a review of several successful projects and offers a number of practical suggestions for TA designers and appraisers. This is World Bank staff working paper no. 586 and Management and development subseries no. 13.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Prospects for food production and consumption in developing countries, by Malcolm D. Bale and Ronald D. Duncan. Washington, D.C., World Bank. 1983. 40p,

This paper analyzes recent trends in world food production and consumption with special reference to developing countries. It continues by outlining the World Bank's approach to projections of food production and consumption providing results to the year 1995. It is shown that levels of consumption of various food items have improved in developing countries and are expected to continue to improve. Moreover, the results indicate favourable prospects for food production in developing countries. The paper comments throughout on areas where further work is required to refine the projection method and qualifies the generally optimistic outlook for identifying the types of actions that will be needed to accelerate food consumption and production in developing countries. Pricing policies in agriculture are seen as being particularly critical to the optimal development of the agricultural system in developing countries. This is World Bank Staff Working Paper no. 596.

JAGMOHAN. The challenge of our cities. New Delhi, Vikas, 1984. 54p. Rs. 25.00.

The two Sardar Patel Memorial Lectures 1983 on The challenge of our cities" are of crucial importance. The author analyses many causes of the spreading urban blight and offers some sound suggestions. The first lecture deals with various aspects of the subjects, including the present state of our cities, density, land availability, municipal services, slums and squatters' settlements, urban transport system, general environment, conditions of the cities in other developing

countries and strategy for the furture. The second lecture deals with the problems concerned with urban land, housing, migrants, redistribution of population, technological adaptation, redistribution of resources and new framework for urban institutions.

LALL, K.B., ed. The EEC in the global system, ed. by K.B. Lall, Wolfgang Ernst and H.S. Chopra, New Delhi, Allied, 1984, 273p. Rs. 100.00.

European community plays a crucial role in the international system, as also in its interaction with the Third World. It has emerged as an influential entity and also as a dynamic factor, in the global system today. The publication is an outcome of nineteen out of the thiry-four papers presented at a JNU-EEC joint seminar on "The EEC and India" held in New Delhi from 17 to 19 November 1980. The seminar was inaugurated by Pranab Mukherjee and it concluded with a valedictory address by P.V. Narasimha Rao. In this book a comprehensive attempt is made to understand not only its institutional framework and its appurtenances, including the intra-community politics of European integration, but also the factors which have made this experiment a fruitful endeavour. The EEC delegation consisted of six senior commission officers and two European academic analysts. The Indian team included research analysts from a number of Indian universities and area-functional analysts of the School of International Studies, the Indian Council for Research on International Economic Relations, the Indian Institute of Foreign Trade, the National Council of Applied Economic Research, the Birla Institute for Scientific Research, Trade Development Authority, and the Federation of Indian Chambers of Comerce and Industry.

LAL, K.B., ed. India and the EEC, ed. by K.B Lall., Wolfgang Ernst and H.S. Chopra. New Delhi, Allied, 1984, 238p. Rs. 90.00.

The work is composed of fifteen out of the thirty-four papers presented at a JNU-EEC joint seminar on "The EEC and India" held in New Delhi from 17 to 19 November 1980. After brief introduction, the first paper deals with relations between India and the Community. A micro analysis of the community's trade with India and the Third World has been presented in the second article. S.S. Saxena evaluates Indo-EEC relations in terms of the concept of interdependence in the third chapter. The fourth chapter comments on EEC's priorities and traces the evolution of community's relations with India. Prospects for exports of Indian agricultural products have been reviewed in the fifth. Papers six to nine are devoted to an in-depth examination of trade relations. Chapters ten to thirteen are devoted to West European investment in India and technological cooperation between India and the community. C.P. Bhambhri puts forward a contrary view in chapter fourteenth. In final chapter, A.K. Damodaran draws, lessons for India from Community's efforts to promote economic growth in its underdeveloped regions.

LANE, JAN-ERIK. Higher education and public administration, by Jan-Erik Lanc and Bert Fredriksson. Stockholm, Almqvist Wiksell International, 1983. 270p. SR. 85.00.

The central mission of the publication is to analyse the decision process through which the Swedish system of higher education was transformed from a small isolated and heterogenous system into public administration system. The authors present a comprehensive account of the organizational development of the post-

secondary educational institutions in terms of public administration model. It emphasizes the importance of political preference functions, the possibility of a large scale political reform as well as the difficulties in making policy evaluation. It also focuses upon a wide spread unintended and dysfunctional outcome of the implementation of the higher education reforms: bureaucratization. This book is a part of a research project "The university as an organisation: system and Environment' funded by the Research and Development Bureau of the National Swedish Board of Universities and Colleges.

LARDY, NICHOLAS R. Agriculture in China's modern economic development. Cambridge, Cambridge Univ. Press, 1983. 285p. £ 22.50.

This study is an analysis of the role of agriculture in China's modern economic growth. The work comprises five chapters. The first chapter discusses the role of agriculture in China since 1949. The purpose of the second chapter is to evaluate how the evaluation of farm institutions and the system of agricultural planning affected the growth of output and productivity in agriculture since the Chinese Communist Party rose to the power in 1949. Third chapter focuses on agriculture's factor contribution to growth, particularly its role in financing industrialization. Chapter 4 focuses on two closely related issues. First: Has development policy overemphasized investment at the expense of consumption? And: Given the consumption investment choice made by the central leadership, has policy centributed to or alleviated urban-rural income and consumption differentials overtime. It also analyses how agricultural development policy, has influenced the distribution of income within the farm sector. The final chapter summarizes the major findings of the book and analyzes the prospects for fundamental reform of agricultural policy and for greater use of price and market mechanisms in agriculture. Summaries are presented at the end of each chapter. Bibliographical references are provided at the end of the text.

MANSINGH, SURJIT. India's search for power: Indira Gandhi's foreign policy 1966-1982. New Delhi, Sage, 1984. 405p. Rs. 165.00.

The book is a scholarly and analytic assessment of Indira Gandhi's foreign policy during her two tenures in power(1966-77 and 1980 todate). The publication consists of seven chapters. The first chapter deals with Mrs Gandhi's personality and the apparent relationship between her psyche and her conduct of India's foreign policy. The second chapter outlines her major foreign policy objectives and the instruments at her disposal in achieving those ends. The next four chapters, the author discusses successively at India's relations with United States of America, the Soviet Union, Pakistan and China, and the smaller South Asian countries, i.e., Bangladesh, Bhutan, Nepal and Sri Lanka. The concluding chapter examines her economic diplomacy and India's relationship with such institutions as the World Bank, the IMF and the EEC. Bibliographical references are presented at the end of each chapter.

MEDINA, WILLIAM A. Changing bureaucracies: understanding the organization before selecting the approach. New York, Marcel Dekker, 1982. 140p. S 23.00.

This book deals with planned change in the executive branch of the federal government. The change is the implementation of management approaches intended to improve the capacity of executives, principally the president and his key executives, to manage the administrative organizations for which they are

responsible. This conceptual work addresses organizations' responses to management improvement efforts, offering a practical approach for ensuring desired results when making improvements in managing organization. In examinations of three methodologies for organizational improvement—strategic planning, management by objective, and executive development and it also analyzes the critical factors that influence change. This volume is a part of the monograph portion of the Public Administration and Public Policy series 11. There is a sixpage bibliography.

MEHROTRA, NANAK CHAND. Today's isms. Delhi, Atma Ram, 1984. 422p.

The present book 'Todays Isms' is an endeavour to provide the readers with a comprehensive but comprehensible and selective study of various 'isms' still in vogue, in one way or the other. It is an attempt to compress into a small compass a systematic account of political philosophy covering a period of about two hundred and fifty years. Also contains a select bibliography.

MOHAN LAL. Disintegration of Punjab. Chandigarh, Sambeer Prakashan, 1984. 387p. Rs. 160.00.

The purpose of this publication has been the desire to make public and materiall events which preceded and caused the disintegration of Punjab in 1965, culminating in its vivisection and creation of new entities such as Punjab, Haryana, Himachal Pradesh and Chandigarh. This book attempts to analyse the politica history of Punjab spread over a long period of three decades from 1952-1983. An objective evaluation of the tremendous impact of Sardar Pratap Singh Kairon and the unmasking of some vital facts relating to the mystry which shrouded the murder of Kairon are the two special features of this volume. Author has thrown considerable light on the way the Congress High Command and Provincial Congress Parties function and has also dealt with political chicanery, opportunism and expendiency responsible for tilting the balance against fairness and merit.

MONGIA, J.N. Tax patterns around the globe. (a treatise on comparative taxation systems. New Delhi, Neera Enterprises, 1984. 672p. Rs. 200.00

This book presents latest information in respect of the taxation systems in 22 countries around the globe, consists of those which have succeeded and those which have not. The unifying theme of the volume is the way in which taxation systems have adapted themselves to the economic organisations of the respective countries. This is an exceptionally useful compilation relating to the taxation systems in 22 countries including a special reference to the taxation systems in India. The publication is highly anthentic treatise on comparative taxation systems, being based on information furnished by respective governments. It also contains bibliography.

ORGANISATION FOR ECONOMIC COOPERATION AND DEVELOPMENT, Measuring the effects of inflation on income saving and wealth, by Jack Hibbert. Paris, OECD, 1983, 170p. £ 7.00.

The report deals with the problems of measuring the effects of inflation on income saving and wealth in a system of national accounts. It comprises five chapters. In the first chapter a summary of the main conclusions and recommendations

are presented. Chapter 2 examines the theoretical problems of measuring income and savirg during periods of inflation and considers whether the existing national accounts concepts need to be modified. In chapter 3, specific problems arising in the compilation of integrated balance sheets, flow and reconciliation accounts are examined as a preliminary to the idea of developing such statistics not only in money terms, but in terms of current and constant purchasing power. Chapter 4 then develops these ideas and shows how holding gains and losses can be seen as part of a relatively simple system of accounting for changes in the net worth of institutional sectors in money terms and in terms of current and constant purchasing power. Chapter 5 then comments on illustrative estimates compiled for Canada, Federal Republic of Germany, France, Japan, U.K. and U.S.A. for most the years in the period 1970-79. Attached to the main report are a set of annexes intended to clarify and supplement in.

PACEY, ARNOLD. The culture of technology. Oxford, Basil Blackwell, 1983. 210p. £ 15.00.

The volume examines conflicting attitudes toward nuclear weapons, biological technologies, pollution third world development, automation, social medicine, and the industrial decline of Britain. The author points out that technological development and use are conditional by manifactors—political and cultural, economic and scientific. The author opines that technology is experienced differently by different societies, and by different groups within a single society: women, men rich, poor, scientists and consumers. The book proves that an integarated evaluation of technology and its consequences for the quality of life is possi ble and desirable. The author argues that we must recognize the values implicit in technological developments—and ensure that they are proper reflections of our own values. Also contains a select bibliography.

PANT, NIRANJAN, ed. Productivity and equity in irrigation systems. New Delhi Ashish, 1984. 276p. Rs. 150.00.

This book is an outcome of the workshop on "Productivity and Equity in Irrigation Systems" which was organized during September 21-23, 1982 by Giri Institute of Development Studies, Lucknow and was funded by the Ford Foundation, New Delhi, The work attempts to cover the various aspects of productivity and equity in irrigation systems in India. The volume comprises three parts. Part one consists of three papers that deal with the theory, concepts and issues relating to the various aspects of productivity and equity in irrigation systems in India. Part two comprises seven papers. The major focus of the papers was on productivity and equity in different water situations such as: (a) head, middle and tail of the irrigation system; (b) managed by government, by farmers, by traditional leader; (c) different geographic, topographical and environmental situations; and (d) different socio-economic and ethic groupings. Part three contains three papers, two of which are based mainly on experiences in Andhra Pradesh and the other relates to Gujarat under the Command Area Development Programme.

PATEL, K.V. Financing of weaker sections by commercial banks, by K.V. Patel and N.B. Shete. Bombay, National Institute of Bank Management, 1983. 106p.

This study was undertaken with the primyry objective of understanding the nature and behaviour of the loan accounts of weaker sections of the society. The study

covers 7 branches belonging to 3 commercial banks operating in 5 backward districts in three states, viz, Rajatthan, Madhya Pradesh and Karnataka. The format of the work as follows: Introduction; Profiles of branches; Pattern of financing of weaker sections; Recovery Performance and Summary and conclusions.

RAO, HEMLATA. Regional disparities and development in India. New Delhi, Ashish, 1984. 366p. Rs. 150.00

The book focuses on the issues pertaining to regional disparities at the micro level within a meso region in India, namely Karnataka. It is a study illustrating the methodology relating to measuring and identifying levels of development, dimensions and typology of backwardness at taluk level. The work also bring out homogeneous groups of regions and high-lights the importance of forming such regional groups in the context of formulating specific development strategies suitable to different groups of regions in order to maximise growth and minimise regional inequalities. The publication provides vast data base for formulating block level plans especially for Karnataka. The project on which the present work is based was funded by the Indian Council of Social Science Research. It also contains bibliography.

SARIN, MADHU. Urban planning in the Third World: the Chandigarh experince. London, Mansell, 1982. 266p.

This study is an attempt to add to the understanding of the role of planning in perpetuating the differential distribution of wealth and power in Third World urban areas; the instruments it provides for legitimizing the status quo; and the historical and economic factors which are its mainspring. Taking the specific case of Chandigarh, the author describes the development of the city, showing how concepts inherent in the master plan and the policies pursued in its implementation not merely ignored, but totally excluded a major section of the population from 'legal' housing and employment. The work consists of twelve chapters Following the introductory chapter, which sets the theoretical framework, chapter 2 to 4 are devoted to the Indian context at the time of independence, the Western origins of the planning concepts applied in the city and the process by which the plan was finalized by Le Corbusier in a matter of days. Chapter 5 shows how the abstract concept and assumptions underlying the master plan were incapable of being fully implemented. The growth and development of the city is described in chapter 6. Chapter 7,8 and 9 explore some of issues underlying the growth of squatter settlements in the city and the impact of the plan on the lives of the settlement residents. Chapters 10 and 11 consider the growth and functioning of non-plan employment in Chandigarh and the official policies towards it. The concluding chapter attempts to synthesize the findings of earlier chapters and to identify the alternative social economic and production relationships for which the working poor must strive if they are to obtain real improvement in their status and conditions. The role which planners and planning actually play and the role which they can potentially play if they are genuinely committed to social change are also examined in this chapter. There is a six page bibliography.

SINGH, AJIT K. Tribal development in India. Delhi, Amar Prakashan, 1984. 160p. Rs. 75.00.

This book is virtually a reproduction of doctoral work approved by the Ranchi University. The work is the result of a meticulous field work among the 68 villages of Bishunpur tribal development block in Ranchi district of Bihar State and the conclusion drawn from it is generalised on the national level. The thesis consists of 8 Chapters. The work opens with an introduction to the concept of development as well as the people, their distribution and economic classification. the area and the mathods of study. The second chapter examines the approaches to tribal development in India by various agencies. The third chapter outlines the various statistics and staffing pattern of the Bishunpur tribal development block The fourth chapter focuses on the economic development of the block. The fifth chapter explains the core of health problems and it also deals with rural housing, rural sanitation, etc. In the sixth chapter various schemes under social development have been examined. Chapter seven evaluates the approaches and personnel policy under community development programmes and also presents an analysis of their success or failures. The concluding chapter brings out the fundamentals of an approach to development of tribal society and the conclusions and suggestions for tribal development. There is a six-page bibliography.

SMITA, IAN. The management of remuneration: paying for effectiveness. Aldershot, Hants, Gower, 1983. 242p. \$ 37.00

This book examines pay strategy in relation to the needs of both employee. It deals in detail with the whole subject of remuneration including pay structures incentives, job evaluation, manual white-collar and managerial remuneration and fringe benefits. The publication has been divided into four parts plus concluding chapter. Chapter one suggests a strategy for the management of remuneration. Chapter 2 considers the role in the areas of recruitment retention and motivation and assesses, the contribution of remuneration to the achievement of effectiveness in these areas by attention to the issue of equity in the management of pay. Chapter 3 discusses the characteristics of structures and reasons why they have become difficult to manage. Chapter 4 examines the characterstics and relative merits of the different methods of job evaluation available to help in the task of designing structures. Chapter 6 examines the basic principles and objectives of incentive schemes and chapter 7 analyses main types of scheme available for application. Chapter 8 attempts to synthesize the basic elements which should make for incentives which adequately and equitably reward employee contributions to performance, impact on company performance and control costs. Chapter 9 discusses fringe benefits issues with reference to the main types of benefits against the backcloth of an overall policy for benefits. A retrospective note on the management of remuneration and a consideration of present and future developments are the concern of chapter 10. Bibliographical references are presented at the end of each chapter.

SUSSMAN, GERLD F. The Challenge of integrated rural development in India: a policy and management perspective. Boulder, Colorado, Westview Press, 1982. 178p. \$ 23.00.

This book critically appraises the Community Development Programme in India. The author examines the successful pilot project of Etawah, then documents the many problems—organizational, political, and logistical—that were encountered in the attempt to replicate it on a nationwide scale, and that eventually led to its

demise. From his analysis emerges the question of what kind of government strategies can best equip rural populations to participate in development. The questions for the study are: why can't the set of elements identified in the pilot project be replicated? Its corollary what assumptions underlying the quality of operations are violated in the transition to a national programme? Why do we expand the programme knowing there will be a drop off quality? And finally, what was learned from this earlier effort which is relevant for the Government of India's present strategy for reaching and assisting the rural poor? It also contains twelve-page bibliography.

VERMA, H.S. Bombay, New Bombay and Metropolitan Region: growth process and planning lessons. Lucknow, Giri Institute of Development Studies, 1982. 210p.

The objectives of this study are: (1) To trace the logic, methodology, and class basis of Bombay's growth, New Bombay's birth and the design to convert the Bombay Metropolitan Region into a Bombay Metropolitan City. (2) To analyse the organizational design and structure employed for developing New Bombay. (3) To examine the process of development of New Bombay vis-a-vis the twin goals of siphoning off development from Greater Bombay and relocating growth of territory sector from Greater Bombay (4) To draw lessons in planning and developing new cities and restructuring old ones including use of land as a resource based on Bombay and New Bombay experience. The study is organised into six chapters. The general state of urbanization in India, objectives, coverage and methodology employed are briefly in the first chapter 2. The logic class basis, and methodology of Bombay New Bombay and BMR's growth is historically traced in the second chapter. The third chapter deals with the organisational structure and design for developing New Bombay. Chapter four and five describe the process, nature of operationalization of tasks by CIDCO and other agencies. The final chapter sums up the Indian, Bombay urban development policies and experiences, identifies the inherent contradictions involved and lists the emergent lessons for urban development in India in future. Bibliographical references are presented at the end of the text.

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SPECIAL issue on biogas in India.

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Contents: Biogas development by KVIC, by H.R. Srinivasan; Description of janata biogas plant, by P.N. Pandey; A treatise on Janata model gobar gas plant, by R.K. Rajput; Modified fixed dome type biogas plants, by J.B. Singh, Raymond Myles and Anil Dhusa; Biogas for better life, by K.C. Khandewal; Financing of biogas plants, by A. Sathyamoorthy; Systematic transfer and extension of janata biogas plant by voluntary organisations, by Raymond M. Myles; Community biogas programmes of gram vikas, by Joe Madiath; Biogas development in Gujarat state, by H.C. Shah.

BIRTH CONTROL

BALASUBRAHMANYAM, VIMAL. Population: cockeyed approach. Mainstream, 28 (Annual No.) Sept. 84, p. 29-30.

KARKAL, MALINI. Has family planning programme failed? Indian Journal of Social Work, 45(1) Apr. 84, p. 111-20.

LEDBETTER, ROSANNA. Thirty years of family planning in India. Asian Survey, 24(7) July 84, p. 736-58.

PETTIGREW, Joyce. Problems concerning tubectomy operations in rural areas of Punjab. Economic and Political Weekly, 19(26) 30 June 84, p. 995-1002.

SHARMA, BALDEV R. Management of the family planning programme: its performance in the seventies. Management and Labour Studies, 6(2) Dec. 80, p, 69-84.

WADIA, AVABAI B. The family planning programme in India: the non-government sector. Journal of Family Welfare, 30(4) June 84, p. 11-46.

BOARDS AND COMMISSIONS

GOODSELL, CHARLES T. The Grace Commission: seeking efficiency for the

whole people? Public Administration Review, 44(3) May-June 84, p. 196-204.

9

BUDGET-PROCEDURE

BUFFA, FRANK P. Facilitating policy analysis-using goal programming in the annual ZBB (Zero-base budgeting) process. Journal of Urban Analysis and Public Management, 8(1) 84, p. 1-16.

KAURA MOHINDER N. Budgeting for support departments: relevance of zero-base review. ASCI Journal of Management, 13(1) Sept. 83, p. 1-19.

MARUTOLLO, FRANK. (U.S. Marine Corps. Washington, D.C.). The irrational in the budget process. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 83-98.

Marutollo shows how there cannot be any 'fixity' or 'finality' in the budgetary process due to the "iron law of deadline", compulsions to assimilate changes very fast in view of changed programme data, new guidelines coming very late, often culminating in situations like: "The fiscal year begins today . . . we've got to start spending this year's money." He discusses this irrationally from organisational perspective as reflected from interactions between different 'mini-worlds' in a budgetary organisation, most of which, of course, are coordinational in nature. Besides, he also points out the role of uncontrollable pure error in the budgetary process which also sustains irrationality.-Reproduced from the editorial.

THAVARAJ, M.J.K. (I.I.P.A., New Delhi). Performance budgeting in India: an evaluation. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 68-82.

M.J.K. Thavaraj, in his article, traces the evolution of performance budgeting, highlights the thinking behind this innovation and provides an evaluation of its implementation. He points out the weaknesses in the operationalisation of

performance budgeting in India at the Union, state and local government levels. "The adoption of performance budgeting at the state and local government levels is a formidable task. But if implementation of this new budget technology is allowed to localise only at the horizontal level at the Centre, hardly any purpose would be served from the angle of developmental planning."—Reproduced from the editorial.

BUDGET, CAPITAL

AGRAWAL, JAIDEV, L.S. PORWAL and KANTI SWARUP. Capital budgeting decision: ordinal ranking of multiple objectives—a conceptual framework. Management and Labour Studies, 6(2) Dec. 80, p. 85-96.

BUDGET, DEFICIENCY

SEN, SUDHIR. Debate over deficits. Capital, 193(4786) 6 Aug. 84, p. 27-9.

BUREAUCRACY

ADELMAN, JONATHAN R. (Univ. of Denver, Denver). The early development of the Soviet government bureaucracy: center, localities, nationality areas. International Journal of Public Administration, 6(1) 84, p. 55-95.

Although the Soviet Union was a developing country from 1917 to 1940, the government bureaucracy was not a strong political actor as in most developing countries. The lack of a prerevolutionary gestation period and the narrow base of the October Revolution forced the Bolsheviks to rely on a hostile and ponderous Czarist bureaucracy during the civil war (1918-20). The local apparatus, especially in rural and nationality areas, functioned very poorly. In the 1920s the Bolsheviks lacked the human and material resources to transform the bureaucracy, which remained a limited political actor until Stalin's death.-Reproduced.

CHOWDHURY, MUSTAFA. (Univ. of

Calabar, Calabar). Weber's ideal type of bureaucracy. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 177-83.

The author starts off with discussion on Weber's theory-his focus is on charismatic authority and justification in favour of bureaucratic organisation. Chowdhury then surveys analytically the criticism levelled against Weber by well-known writers-Bernard, Roothlisberger Dickson, Merton, and Crozier-on the grounds that : (i) his theory is ignorant of informal irrational and dysfunctional bureaucratic behaviour; and (ii) structural characteristics of this theory itself breeds inconsistencies. He concludes by providing a strong defence of Weber's theory on the valid plea that such criticisms must be viewed in the light of circumstantial changes and upholds the significance of his contribution echoing the views of Parson and Barber .- Reproduced from the editorial.

EMMERSON. DONALD K. Understanding the new order: bureaucratic pluralism in Indonesia. Asian Survey, 23(11) Nov. 83. p. 1220-41.

HAKSAR, P.N. The pot and kettle? Yojana, 28 (14 & 15) 15 Aug. 84, p. 10-12.

CAPITALISM

SAU. RANJIT. Development of capitalism in India. Economic and Political Weekly, 19(30) 28 July 84, p. PE. 73-80.

SEN, ASOK. The transition from feudalism to capitalism. Economic and Political Weekly, 19(30) 28 July 84, p. PE. 50-66.

CAREER SERVICE

SAHNI, ASHOK. Career planning for human resources development and utilization. Indian Management, 23(6) June 84, p. 11-13.

CASTE

DESAI, I.P. Should 'caste' be the basis

for recognising backwardness? Economic and Political Weekly, 19(28) 14 July 84, p. 1106-16.

CEMENT INDUSTRY AND TRADE

SANGHVI, JITENDRA. Cement: no funds for modernisation. Commerce, 149 (3818) 4 Aug. 84, p. 144-7.

CENSUS

SUNDARAM, K. Registrar General's population projections, 1981-2001: an appraisal and an alternative scenario. Economic and Political Weekly, 19(34) 25 Aug. 84, p. 1479-84.

CHILD WELFARE

KOSTECKI, MICHEL. Business practices and child welfare. International Child Welfare Review, 64(61) June 84, p, 37-44.

MUNDLE, SUDIPTO. Recent trends in the condition of children in India: a statistical profile. Man and Development, 6(2) June 84, p. 74-103.

SARACENO, CHIARA. The social construction of childhood: child care and education policies in Italy and the United States. Social Problems, 31(3) Feb. 84, p. 351-63.

CITIES AND TOWNS-GROWTH

CHITHARANJAN, K.V. Functional specialization of cities and urban growth in Gujarat. Indian Journal of Regional Science, 15(2) 83, p. 27-36.

HARRIS, NIGEL. Some trends in the evolution of big cities: studies of the USA and India. Habitat International, 8(1) 84, p. 7-28.

CITY PLANNING

HARDIKAR, P.T. Organisation for plan administration and interagency cooperation. Niyojan Vichar, 15(1) Jan.-Mar. 84, p. 49-61.

This paper was read at the National

Seminar on 'Integrated Development of Small and Medium Towns' organised by the Indian Institute of Public Administration, New Delhi in March 1982.

KUNDU, AMITABH. Urban planning at crossroads. Economic and Political Weekly, 19(35) 1 Sept. 84, p. 1520-1.

PRATAP RAO, M. An argument for effective metropolitan planning. Civic Affairs, 31(10) May 84, p. 17-19.

RIZWANA, A. Integrated development of small and medium towns—Andhra Pradesh experience. Quarterly Journal of the Local-self Government Institute, 55 (2) Apr.-June 84, p. 97-108.

CIVIL LIBERTIES

SUY, ERIC. Developments in international human rights law. International Commission of Jurists, Review, (32) June 84, p. 44-6.

CIVIL SERVICE

AHMED, SYED GIASUDDIN. (Univ. of Dhaka). Composition and structure of services in Bangladesh. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 184-210.

Syed Giasuddin Ahmed, besides highlighting characteristic features and internal conflicts in the structure that it inherited, discusses the efforts at reform that followed the liberation of the country till the emergence in 1979 of its new administrative structure. Before giving his assessment of the new structure, he also analyses the question of legal status of civil servants in Bangladesh in the light of provisions in the Constitution as well as service rules.—Reproduced from the editorial.

ALEXANDER, P.C. (Prime Minister's Secretariat, New Delhi). Role of civil service: then and now. Indian Management, 23(7) July 84, p. 3-6.

The author has referred to the civil

service in pre-independence days and now. The civil service in those days was a law and order and revenue oriented service whereas the civil service today is a development oriented service. It was only responsible to the executive, now the civil service is accountable to the people. The writer has also discussed the aspect of civil service and political executive. It is argued that there should be the ideal relationship between a minister and his civil servant. The minister should have full faith in the competence and objectivity of his secretary and the secretary should have respect in the judgement of the minister. He has also incisively commented on some distressing trends in the present civil services, which are as follows: (1) There is a lack of involvement on the part of some civil servants in what they are doing. (2) Some officers are hyper-critical and cynical about everything. (3) There is a tendency to dilute the responsibility for decision-making. (4) There is a reluctance to meet the members of the public. (5) There is also tendency to keep every file secret or confidential. It is concluded that we should be proud of our present civil service which is based on merit system and should not accept the allegation that the quality of civil service has deteriorated since independence.

APPU, P.S. They are surely one-up in the game? Yojana, 28(14 & 15) 15 Aug. 84, p. 11-15.

GADKARI, S.S. Personnel systems in some developed countries. Public Administrator, 83-84, p. 54-62.

IKOIWAK, E.A. (Institute of Public Administration, Zaria). Trends in attitudinal and structural development of Nigerian civil service. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 137-56.

E.A. Ikoiwak's is a chronological study of the Nigerian Civil Service from 1886 till recent years. He analyses

structural and attitudinal changes that the civil service has undergone during the last nine decades or so, covering colonial (British) as well as the post-Independence (1960 onwards) era in his sweep, classified into significant periods. Emphasising the role of various committees/commissions in influencing the changes that followed, the author provides an informative historical analysis about the emergence of today's Nigerian civil service.—Reproduced from the editorial.

MANNING, TONY. (Civil Service College). Management in the civil service: a trainer's view and some research findings. Management in Government, 39(1) Feb. 84, p. 59-68.

In this article the author has attempted to outline the nature of management in the Civil Service. This account has been based largely upon the findings of a survey that the author carried out in the late 1981 and early 1982 and wrote a report on the training needs of Civil Service managers. The basic aim of this survey was to provide the Management Studies Directorate of the Civil Service College with some hard data upon which management training could be based. The article highlights about the manager's job, goals and activities, the problems currently faced by civil service managers and the knowledge and skills required by Civil Service managers. The author was also able to identify variations in the pattern according to the manager's position in the organisational hierarchy.

MOOSHAHARY, RANJIT S. Towards more efficient All India Services. Administrator, 28(3-4) Sept.-Dec. 83, p. 339-44.

The existing system of cadre allotment of All-India-Services to states does not reflect the true All-India Service character. It is suggested that the career of All-India Service may be divided into three spans of 10 to 12 years each. The country may be grouped into four zones. At the beginning the officers may be asked to

give a choice of three states in three zones for three different spans. And if implemented this system, will truly reflect the All India character. There will be hardly any time for the officers to develop vested interest and the disparity in the promotion from state to state will be eliminated.

RAMAMOORTHY, K. (Information, Broadcasting and Tourism, Government of Gujarat). How relevant is the civil service? Nirnay, 1(1) June 84, p. 1-6.

The purpose of this article is to suggest the role of the civil service in India. Its first role is to enable development of an administrative insight at the macro level, The second role would have to be in developing more civilized form of behaviour which establishes the arrival of the society from a feudal age to a modern age. The third role that can be assigned to the civil service is its role as an engine of stability to look after the affairs of the common man having to lead life within the modern complex social organisations. It is concluded that the civil service can remain relevant only if it has its own philosophy whose basic core will have to be uprightness in behaviour and magnanimity in outlook.

CIVIL SERVICE AND LEGISLATORS

MURAMATSU, MICHIO (Kyoto Univ.) and ELLIS S. KRAUSS (Western Washington Univ.). Bureaucrats and politicians in policymaking: the case of Japan. American Political Science Review, 78(1) Mar. 84, p. 126-46.

This article extends the recent empirical work on the perceptions and role of bureaucrats and politicians in policymaking. The question of the relationship between politicians and bureaucrats and the role of each in policy-making is especially important in the case of Japan, because the prevalent models of Japanese politics and policy-making are those of the 'bureaucracy dominant' or of a

closely inter-woven 'ruling triad' of bureaucracy, big business, and the governing Liberal Democratic Party.

Data are from a systematic survey of 251 higher civil servants and 101 members of the government and opposition parties in the House of Representatives, supplemented by data from other surveys and, wherever possible, compared to equivalent data from western democracies.

The results indicate that Japanese politicians and bureaucrats resemble Western European elites both in social background and in the fact that although the roles of politician and bureaucrat are converging, there are still differences in their contributions to the policy-making process. However, politicians influence policy-making more than most models of Japanese politics have posited, and even government and opposition politicians share some consensus about the most important policy issues facing Japan. A factor analysis demonstrated that higher civil servants' orientations toward their roles vary significantly with their positions in the administrative hierarchy.

The 27-year incumbency of the LDP as ruling party has been particularly important in determining the Japanese variant of the relationship between politicians and bureaucrats. We suggest that the Japanese case shows that the bureaucracy's increasing role in policy-making is universal; however, in late-modernising political systems like Japan's, where the bureaucracy has always been a dominant actor, the growing power of politicians in post-war politics has been the most significant actor in bringing about more convergence in the two elites. Our data on this trend argue for a more complicated and pluralistic view of Japanese policy-making than that provided by either the bureaucracy-dominant or the ruling-triad model.-Reproduced.

COALITION GOVERNMENTS

ZARISKI, RAPHAEL. Coalition forma-

tion in the Italian regions: some preliminary findings and their significance for coalition theory. Comparative Politics, 16(4) July 84, p. 403-20.

COLLECTIVE BARGAINING

ALLEN, STEVEN G. Unionized construction workers are more productive. Quarterly Journal of Economics, 99(2) May 84, p. 251-74.

BLANPAIN, R. Recent trends in collective bargaining in Belgium International Labour Review, 123(3) May-June 84, p. 319-32.

ROBERTS, B.C. Recent trends in collective bargaining in the United Kingdom. International Labour Review, 123 (3) May-June 84, p. 287-306.

SHIRAI, TAISHIRO. Recent trends in collective bargaining in Japan. International Labour Review, 123(3) May-June 84, p. 307-18.

COLLEGES AND UNIVERSITIES

BHARGAVA, P.M. Look at the way they soil the field? Yojana, 28(14&15) 15 Aug. 84, p. 24-8.

DESHMUKH, K.G. A model for an open university in Maharashtra. University News, 22(31) Aug. 84, p. 2-6.

RAO, SUDERSHAN. Agitation in universities and colleges: causes and remedies. University News, 22(30) 8 Aug. 84, p. 4-5.

SEKARAN, K. GUNA. Vice-chancellor and the statutory bodies of a university. EPA Bulletin, 6(3&4) Oct. 83-Jan. 84, p. 32-9.

SHROFF, HOMAI J. Britain's open university: can we take a lesson? University News, 22(30) 8 Aug. 84, p. 2-3.

COLLEGES AND UNIVERSITIES— EXAMINATIONS

AKHTAR, PARVEEN. Semester to

serve students. University News, 22(26) 8 July 84. p. 6-7.

NATARAJAN, V. and K. GUNASE-KARAN. A case for including objective type items in the university examinations. University News, 22(33) 1 Sept. 84, p. 3-5.

COMMONWEALTH OF NATIONS

CHAN, STEPHEN. Three birds of different feathers: the Commonwealth, the Commonwealth Secretary-General and the Commonwealth Secretariat. Round Table, (291) July 84, p. 299-310.

RAMPHAL, SHRIDATH. "Our and the world's advantage": the constructive Commonwealth. International Affairs, 60(3) Summer 84, p. 371-89.

COMMUNICATIONS

BHAGAT, H.K.L. Communication in India: prospects and policy. Indian Review of Management and Future, (2) 83, p. 1-2, 9.

COMMUNITY DEVELOPMENT

GEORGE, VINCENT. Community theatre as a strategy in rural community development: the case of new market, Jamaica. Community Development Journal, 19(3) July 84, p. 142-50.

NEALE, WALTER C. Community development in India: progress or ripoff? Asian Survey, 23(11) Nov. 83, p. 1209-19.

COMMUNITY LIFE, URBAN

SILAVWE, GEOFFREY W. Community development programmes in Zambia: an evaluation and assessment of events. Community Development Journal, 19(3) July 84, p. 167-75.

COMPUTERS

BEHRENS, CHARLES A. Measuring the productivity of computer systems

development activities with function points. Software Engineering, 9(6) Nov. 83, p. 648-52.

BRIAT, MARTINE. Computer crime. OECD Observer, (127) Mar. 84, p. 36-8.

DEEKSHIT, ARUN. Computer use in management: training and education needs in India. ASCI Journal of Management, 13(1) Sept. 83, p. 96-114.

KAHN, BEVERLY R. and LINDA R. GARCEAU. Controlling the microcomputer environment. Journal of Systems Management, 35(5) May 84, p. 14-20.

KRISHNASWAMY, N. The untold story of computers in the Indian police. Computer Age, 2(11) Aug. 84, p. 36-7.

MAHONEY, FRANCIS X. and NANCY L. LIDAY. Design is what counts in computer-based training. Training and Development Journal, 38(7) July 84, p. 40-1.

MANAGING the growth in Banking. Computer Age, 2(10) July 84, p. 15-47.

Contents: Managing growth in banking, by R.K. Kaul; Technology and the banking industry: a banker's perspective-1. by R. Narasimhan: Computerisation of credit information system in a commercial bank, by M. Krishnan and V. Desai: Meltron's pioneering efforts in bank computerisation, by S. Panchapakesan; Series on data acquisition system, by A.K. Dogra and N.P. Jhaveri; Industrial electronics tutorials, by K.V. Sastry; Importance of communication for banking sector, by A.K. Sanyal; Telematics—an essential tool in banking, by K. Subramanian; P & T's public policy by K.G. Balakrishnan.

RAMA RAO, M. Computerisation of land records. Yojana, 28(13) 16 July 84, p. 29.

SHYAMASUNDAR, R.K. Programming

environments. Computer Science and Informatics, 14(1) 84, p. 3-18.

STONE, J. Is the civil service interested in information technology? Management in Government, 39(1) Feb. 84, p. 69-74.

VANECEK, MICHAEL. Computer system acquisition planning. Journal of Systems Management, 35(5) May 84, p. 8-13.

VON LINDE, OTTO BERG. Telecommunications technology: computerized railway control system. National Development Asia, 24(8) Oct. 83, p. 29-33.

ZWIETEN, JOHN VAN. Managers and microcomputers: getting the right mix. Training and Development Journal, 38 (7) July 84, p. 30-6.

CONSTITUTIONAL LAW

CLERK, WOLTER KOOPS. The constitution of the Netherlands after the revision of 1983. Constitutional and Parliamentary Information, (134) 83, p. 41-7.

CONSULTANTS

BERY, M.L. Management consultancy—a user's viewpoint. Administrator, 28 (3&4) Sept.-Dec. 83, p. 331-8.

DIMINO, STEPHEN A. So you want to be a consultant. Journal of Systems Management, 35(6) June 84, p. 8-11.

CONTRACTS, GOVERNMENT

HUNT, RAYMOND G. Cross-purposes in the federal contract procurement system: military R&D and beyond. Public Administration Review, 44(3) May-June 84, p. 247-56.

COOPERATIVE SOCIETIES

SOMMER, ROBERT and others. Consumer cooperatives and worker collectives: a comparison. Sociological Perspectives, 27(2) Apr. 84, p. 139-57.

CORPORATIONS—CAPITAL AND INVESTMENT

THOMAS, PHILIP and RANJANA PENDHARKAR. Corporate investment in 1984: a forecast. Economic and Political Weekly, 19(27) 7 July 84, p. 1055-7.

COST-BENEFIT ANALYSIS

BEQUELE, ASSEFA. The costs and benefits of protecting and saving lives at work: some issues. International Labour Journal, 123(1) Jan.-Feb. 84, p. 1-16.

MCCULLOUGH, JOHN M. To measure a vacuum. Training and Development Journal, 38(6) June 84, p. 68-70.

MISRA, SATYABADI. Corporate strategic appraisal through Social Cost-Benefit Analysis (SCBA). Management Accountant, 19(8) Aug. 84, p. 447-50.

COUNCILMEN

DUTTA, VIJAY RANJAN. (Gandhi Institute of Studies, Varanasi). Social background and decision-making role of municipal councillors: a study of Varanasi Municipal Corporation. Quarterly Journal of the Local Self-Government Institute, 55(2) Apr.-June 84, p. 86-96.

The power structure and decisionmaking process has been a rare subject in India. The present study delves deep into the subject and makes an attempt to deal with this aspect of administration in Varanasi Municipal Corporation. The study by Shri Dutta reveals surprising but noteworthy conculsions about the social characteristics of municipal councillors and the factors countributing to their decision-making. The following conclusions drawn by him may serve as guidelines to civic bodies: (1) Though the Hindus are in majority as councillors (in Varanasi), Muslims are gaining encouraging representation in the elections. (2) Lack of women's participation in civic affairs is puzzling. (3) Large

number of members come from business community, therefore, more than half of key decision makers comprise men with high socio-economic status and the rest come from middle and lower socioeconomic strata. (4) None are illiterate. (5) Majority of the councillors who are key decision makers hold positions and enjoy reputation either in voluntary associations or corporation's committees. (6) Though all the councillors participate in decision making process, active participation is by 50 per cent of councillors, the rest only voted for or against the issue in question. (7) With regard to issue of conflict input-output balance maintained by the councillors is beneficial for the corporation.- Reproduced.

MOXON-BROWNE, E. and J. MUN-DAY. Bridges and chasms: cross-cutting attitudes among district councillors in Northern Ireland. Administration, 32(1) 84, p. 55-75.

CRIMINAL PROCEDURE

MORRIS, TERENCE. Sentencing for what? New Society, 68(1126) 21 June 84, p. 459-61.

DECISION-MAKING

GOLEMBIEWSKI, ROBERT T. and LYNN TANNER. The perspective on "democracy vs. efficiency": testing mutuality via the laboratory approach. International Journal of Public Administration, 6(1) Mar. 84, p. 125-49.

GRANDORI, ANNA. A prescriptive contingency view of organizational decision-making. Administrative Science Quarterly, 29(2) June 84, p. 192-209.

WEST, WILLIAM F. Structuring administrative discretion: the pursuit of rationality and responsiveness. American Journal of Political Science, 28(2) May 84, p. 340-60.

DEFENCE, NATIONAL

KAUL, P.K. Major considerations in

macro-level defence planning. Defence Management, 9(2) Oct. 82, p. 1-5.

PANDIAN, A.P. Defence budgeting—problems and options. Defence Management. 9(2) Oct. 82, p. 35-43.

WOOD, GLYNN L. and DANIEL VAAGENES. Indian defense policy: a new phase? Asian Survey, 24(7) July 84, p. 721-35.

DEMOCRACY

AHMED, TASNIM. Second thoughts on 'secular democracy'. Mainstream, 22(51) 18 Aug. 84, p. 15-17.

BERGER, PETER L. Democracy in today's world. American Review, 28(4) Summer 84, p. 41-7.

CASANOVA, JOSE. Modernization and democratization: reflections on Spain's transition to democracy. Social Research, 50(4) Winter 83, p. 929-73.

SCHMITTER, PHILIPPE C. Democratic theory and neocorporatist practice. Social Research, 50(4) Winter 83, p. 885-928.

THOMAS, J.J.R. Weber and direct democracy. British Journal of Sociology, 35(2) June 84, p. 216-40.

DEVELOPMENT ADMINISTRATION

GAYLE, DENNIS J. (Univ. of Alabama) and Israel D. Drori (Univ. of Haifa). Project OASIS: a case study in Jamaican development administration. International Journal of Public Administration, 6(1) Mar, 84, p. 97-123.

This paper is concerned with development administration in practice, at the level of a particular project which was implemented in the Caribbean island of Jamaica in 1979. We are essentially concerned with the problem of the degree of fit between operational project objectives and the management of project resources, including personnel. The intent is to provide empirical evidence of some of

the major difficulties encountered in the field by the development administrator, with a focus upon project organization and the managerial sub-system. We found the management of Project OASIS to be characterized by the lack of control discipline. mechanisms. weak inadequate information flows. These problems were only exacerbated by the nature of the local policy environment. Development is in fact particularly difficult to administer. The conclusion emphasizes the need to involve the target communities directly in both development planning and in the process of implementation. It is also imperative to mobilize and maintain sufficient political concensus to attain the agreed outcomes, on the basis of a congruent ordering of values and utilities.—Reproduced.

WALSH, ANNMARIE. Public administration and development. IPA Report, 1(1) Spring 84, p. 8-11.

DISASTERS

ROSS, LESTER. Earthquake policy in China. Asian Survey, 24(7) July 84, p. 773-87.

DISTRICT ADMINISTRATION

BHOWMIK, D.J. (Univ. of North Bengal, Darjeeling). Working of Zilla parishads in West Bengal: focus on West Dinajpur Zilla parishad, Quarterly Journal of the Local Self-Government Institute, 5(2) Apr.-June 84, p. 114-28.

In a meticulously prepared study of Zilla Parishads in West Bengal with special emphasis on Zilla Parishads in Dinajpur district, West Bengal the minute observations of Dr. Bhowmik place before the reader a vivid picture of the outcome of the creation of Zilla Parishads with particular reference to West Dinajpur. The salient feature of West Dinajpur Zila Parishads is that it is well represented by Scheduled Castes and Scheduled Tribes. These communities are very happy

about this weighty representation and they do'nt have any grievances. The majority of the members of these communities are agriculturists followed by white-collared fraternity. It is clear from this that agriculturists form the core of the leadership. These agriculturists are comparatively a wealthy class and as they have received education they are receptive to new ideas about secularism which is a healthy sign. Their ages are between forty to fifty. It is not known whether they have realised that they are precursors of a social change. In the opinion of Dr. Bhowmik the Z.P.'s by utilizing the powers delegated to them should help Panchayat Samitis to achieve their development. This will enable Government to adopt the right policies. According to Dr. Bhowmik the West Dinajpur Zilla Parishad is already seized of the matter and is taking fruitful decisions in this direction. Dr. Bhowmik has effectively shown how implementation of decisions depends on synchronization and orchestration of the highest order. -Reproduced.

SHRESTHA, SURENDRA BAHADUR. The Zonal commissioner vis-a-vis the CDO (Chief District Officer). Prashasan, 15(3) July 84, p. 57-64.

DOWRY-LEGISLATION

SARKAR, LATIKA. Feeble laws against dowry. Facets, 3(3) May-June 84, p. 2-4.

DRUGS

ARYA, O.P. R&D in focus: a strategy for drug development. Commerce, 149 (3817) 28 July 84, p. 133-6.

ECONOMIC ASSISTANCE

DAGLI, VADILAL. Must poor world finance American prosperity? Commerce, 148(3812) 23 June 84, p. 844-7.

ZIRKER, DANIEL and Others. Dependency: a critical analysis and reformulation. Indian Political Science Review, 18(2) July 84, p. 138-64.

ECONOMIC DEVELOPMENT

DISMAN, ALLAN M. State capital formation and small business needs. Governmental Finance, 12(4) Dec. 83, p. 13-21.

This article addresses the capital needs of the small and medium size businesses, the roles a state may play and some suggestions for how financial approaches may be developed and implemented in today's market place.

KABASHIMA. IKUO. Supportive participation with economic growth: the case of Japan. World Politics, 36(3) April 4, p. 309-38.

LEWIS, ARTHUR. The state of developtheory. American Economic Review, 74(1) March 84, p. 1-10.

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In their broad spectrum of coverage, they discuss Hindu view of creation; sift concept of ecology and pollution in the mass of ancient texts; indicate the nature of protections provided, attendant duties and consequences of violation thereof; show the decay in ideals that had set in and the environmental crisis that followed. Bringing to the fore the need for

establishing environmental ethics to extricate ourselves from the existing morass, they stress enhancing the awareeness of responsibilities on coming generations to bolster up the deeprooted values in this regard. The authors make out a case on religious and philosophical basis for the need to rededicate to the basic concerns of conservation and environmental protection and emphasise the need for taking care of the problems of environmental protection while making projects and plans of social and economic development.—Reproduced from editorial.

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In 1951 the Government of India adopted a strategy of planned economic development under which the state was to take the initiative in setting up basic and heavy goods industries. Thus laying the foundation for rapid industrialization. In the opinion of the author such industries in the public sector involved large capital investment but their employment generating capacity was relatively small.

Hence, public enterprises were expected to contribute indirectly to employment creation through stimulation of demand for mass consumption goods and generation of employment in the labour-intensive household and small sector. The author argues that this system of development failed to generate self-sustained growth of the economy while its performance on the employment front was dismal. In this situation the total public sector actuatly accounted for a substantial proportion of the employment created. In this article, an analysis is attempted of the growth and change in the pattern of employment in state enterprises and their impact on the national economy for the period 1956-82. - Reproduced.

EL-NAMAKI, M.S.S. A strategic planning model for public enterprises in developing countries. Public Enterprise, 4(4) 84, p. 15-25.

Strategic planning is an essential element of the function of a public enterprise in a developing country. There is room for independent enterprise action through entrepreneurial diversification, expansion and divertment decisions. There is equally sufficient room for stimulated enterprise action or diversification and expansion decisions based on government stimulative of protective measures. Conceptually the process could start with the identification of relevant forces within the organisation as well as the environment, projecting their prospective impact on the organization' task role and capability oriented goals. evaluating this impact developing conpromise goals, endorsing strategies and providing fulfilment efforts. This would mean, operationally the performance of specific roles by the institutional players. i.e., cabinet, ministry and the enterprise. While overall goals are identified by the cabinet, the ministry operates as a catalyst translating national goals into issues and monitoring issue analysis and the interpretation process. The enterprise, however, has the ultimate response,

HASSAN, EISAYED EIMETWALY. Marketing research for public and non-profit organisations. Public Enterprise, 4(4) 84, p. 39-52.

HUSSEIN, ABDUL MAJID BIN HJ. (National Institute of Public Administration, Kuala Lumpur). Personnel appraisal as a method of the assessment of training needs of public enterprise managers. Public Enterprise, 4(4) 84, p. 73-90.

The objectives of this article are; (i) to gauge the personnel appraisal system practised in Malaysia at present and to determine the extent of its use as a method of assessing training needs for public enterprise managers: (ii) to determine the suitability of the current practice for the purpose of training needs assessment; and (iii) to create an awareness among public enterprise managers of the relevance of personnel appraisal in management of training. This article covers the Federal and State statutory bodies and Government companies. It also highlights the practice of personnel appraisal in these public enterprises. This contribution was prepared for an Expert Group Meeting on Research in Public Enterprise Management Training in Developing Countries organised by ICPE and APDC in Kuala Lumpur, Malaysia, in March 1984.

IYER, R.C. (Maharashtra Textile Corporation, Bombay). Personnel policies in public enterprises. Public Administrator, 83-84, special issue, p. 77-86.

The article deals with some of the problems of personnel management in public undertakings in India. In order to attain a high level of efficiency a sound personnel policy is essential. According to the author the personnel policy should satisfy the following basic considerations; (1) Competent persons should be recruited for jobs and they should be given proper type of training and a sense of discipline should be maintained among them. (2) They should be provided

reasonable avenues of promotion at reasonable intervals. (3) Personnel departments should not be placed under officers on deputation. (4) The number of deputationist should be kept to the minimum. (5) It would be better if executives at all levels are made to feel that their jobs are not so secure if their performance is below the standard.

JAIN, ANIL KUMAR. Performance of public undertakings. Mainstream, 22(48) 28 July 84, p. 19-23.

KABRA, KAMAL NAYAN. (I.1.P.A., New Delhi). Profit: an indicator of efficiency? State Enterprise, 3(3) July-Sept. 84, p. 228-39.

Analysing the concept and empirical basis of profit as a criterion for assessment of efficiency of public enterprises, the author states that as an indicator it is either a goal by itself or it indirectly reflects the achievement of other objectives. He is of the view that profit is unlikely to qualify on any of these criteria, and that the functioning of public enterprises only for profit is either an irrelevant consideration or is one of the misleading legacies of private enterprises.—Reproduced.

KINTU, JOHANNES and GARDNER JONES. Accounting, auditing and financial reporting in the transition to a socialist economy: the Ethiopian experience. Public Enterprise, 4(4) 84, p. 91-9.

LAXMI NARAIN. (Osmania Univ., Hyderabad), Making public enterprises an effective instrument of state policy. Lok Udyog, 18(3) June 84, p. 35-41.

Public enterprise is being used as an instrument for attaining socio-economic development of the developing countries. Over the years, the public enterprises in India have entered into fields covering almost all consumers and producers goods and services with several thousand crores of rup ees going into them as investment.

But the financial and physical achievements of the public enterprises are yet to make a mark. This is because some non-economic and social goals are also to be achieved by the public enterprises apart from the financial achievements. However, vague and un-quantifiable social and economic objectives of these enterprises are made alibis for less than the optimum performance. This dilutes the importance of the concept of the public sector accountability. The author has suggested in this paper that with greater clarity in objectives-short, medium and longterm goals-performance evaluation will be easier and meaningful. If these goals and objectives are laid down and the structure and fenvironment is provided to achieve them, the public enterprises would be able to show as good results as as are possible under any other alternative.—Reproduced.

NWOKOYE, NONYELU G. (School of Business and Administration, Enugu). The market-performance matrix: a reduced-form taxonony of public enterprises. Public Enterprise, 4(4) 84, p. 27-38.

This paper has presented a model that looks at public enterprises in terms of the competitiveness of their markets (competitive vs. non-competitive) and the principal measures of performance (profit vs. non-profit). This produces and matrix with four cells into which public enterprises could be classified. Further, the enterprises to be classified should be managed differently by adopting the civil service management style, the private sector management style or their mix depending upon the intersection of the market condition and performance criterion.

Implications are drawn for establishing new public enterprises, reorganising existing ones, and spinning off a subsidiary company from an existing entity. Examples are taken from the Nigerian experi-

ence which suggests that the market performance model is relevant to the current aspirations and moves to make public enterprises achieve the goals for which they were established.—Reproduced.

PANZONI, ERICO EMIR. Background, nature and problems of the public sector in Argentine economy. Annals of Public and Cooperative Economy, 54(4) Oct.-Dec. 83, p. 377-85.

PICK, PEDRO J. Managing state-owned enterprises more effectively: the Venezuelan case. Annals of Public and Cooperative Economy, 54(4) Oct.-Dec. 83, p. 387-96.

SAMARAPUNGAVAN, S. How should it be judged? Yojana, 28(13) 16 July 84, p. 17-19.

SHIRLEY, MARY M. (World Bank, Washington). Managing state-owned enterprises. State Enterprise, 3(2) Apr.-June 84, p. 116-38; 3 July-Sept. 84, p. 240-69.

State-owned enterprises (SOES) are increasingly important actors in developing economies, and more and more attention has been focused on how to enhance their operating efficiency. In this article the author suggests ways to improve SOE efficiency by examining the special circumstances and constraints that are common to most of them. These include confused and conflicting objectives; government intervention in operating decisions; monopoly powers and managers who are not held accountable for results or given the incentives to perform well, and whose skills are inappropriate for a commercial enterprise. Although all of these problems are complex and resistant to change, many countries, states the author, have begun to develop useful approaches, dealt with here, to correct some of the main weaknesses of SOES. The author examines the accountability of managers of Stateowned enterprises (SOEs) for results

from the points of view of performance, evaluation, profits and pricing policy. Other subsidiary questions discussed are creation of a cadre of competent managers with proper skills and reduction through reform of managerial and physical burdens of SOEs.—Reproduced.

SISHTLA, VIJAYA SARADHI P. (Pennsyl Vania Univ. State Univ.) Public enterprise accounting: concepts, techniques and procedures. Chartered Accountant, 33(1) July 84, p. 10-16.

An attempt is made in this paper to identify and discuss the kinds of accounting information need and the measurement variables thereof as related to the dimensions of public enterprise objectives organizational forms, accountability, audit and evaluation.

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JAIN, B.M. North-South economic rela- its impact on crop production and tions. Political Science Review, 22(2-3) Apr.-Sept. 83, p. 246-62.

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The impact of irrigation even in term of stabilisation of yields and increased cropping intensity was found to be less than expected, and it also had an opportunity cost in terms of parts of holdings left idle, suggesting that reliance only on a 'technocratic' strategy is not enough.

The impact in terms of improving the incomes and quality of life, particularly of the poor, was not significant, and sometimes even dampening. On the other hand, the presence of rural industry had a much stronger positive impact in this respect, particularly in reducing poverty. However, within the given agrarian structure, even rural industry could not go far in reducing poverty, since inequality was also exacerbated in the process, and the magnitude of poverty that still remained even with rural industry, was staggering enough.

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RAO, B.V. Agrarian distress: a study of the conditions of peasants in the Belgaum district (19th century). Journal of Karnatak University, Social Sciences, 19, 83, p. 59-63.

SEETHARAM, G.N. Agrarian strategy in the fifties. Kurukshetra, 32(11) Aug. 84. p. 23-8.

SUBBA, TANKA BAHADUR. Caste and agrarian structure: a study in hill Darjeeling and Sikkim. Man in India, 64(1) Mar. 84, p. 59-68.

UPADHYAYA, M.L. Judicial process and agrarian reform. Journal of the Indian Law Institute, 25(2) Apr.-June 83, p. 238-61.

The purpose of this paper is to attempt an evaluation of the role of Supreme Court in interpreting the constitutional provisions relating to property rights so as to indicate the extent to which the court helped or hindered the cause of agrarian reform in the country.

LAND TENURE—LEGISLATION

TOUMANOFF, PETER. Some effects of land tenure reforms on Russian agricultural productivity, 1901-1913. Economic Development and Cultural Change, 32(4) July 84, p. 861-72.

LAND USE, URBAN

OCHITWA, JEROME M. Applicability and efficiency in a land use plan design model: an input-output linear programming approach. Urban Studies, 21(2) May 84, p. 149-54.

LAND VALUES

RABIEGA, WILLIAM A., TA-WIN LIN and LINDA M. ROBINSON. The property value impacts of public housing projects in low and moderate density residential neighbourhoods. Land Economics, 60(2) May 84, p. 174-9.

LANGUAGES

BHATTACHARYA, LOKENATH. Language as creative expression. India

International Centre Quarterly, 11(2) June 84, p. 177-86.

KELKAR, ASHOK R. Language in action in a developing country. India International Centre Quarterly, 11(2) June 84, p. 145-53.

PEGGY MOHAN. Two faces of a language death. India International Centre Quarterly, 11(2) June 84, p. 133-44.

LAW ENFORCEMENT

LAMPERT, NICK. Law and order in the USSR: the case of economic and official crime. Soviet Studies, 36(3) July 84, p. 366-85.

LAW, SIKHS

DANG, SATYAPAL. Sikh personal law. Mainstream, 22(52) 25 Aug. 84, p. 11-13.

LEADERSHIP

ANDERSON, JAMES G. When leaders develop themselves. Training and Development Journal, 38(6) June 84, p. 18-22.

LEGISLATIVE CONTROL OF ADMINISTRATION

GREEN, ALLAN. The role of evaluation in legislative decision making. Public Administration Review, 44(3) May-June 84, p. 265-7.

LYONS, WILLIAM and PATRICIA K. FREEMAM. Sunset legislation and the legislative process in Tennessee. Legislative Studies Quarterly, 9(1) Feb. 84, p. 151-9.

LEGISLATIVE REFERENCE SERVICE

BROWN, JUDITH R. Legislative program evaluation: defining a legislative service and a profession. Public Administration Review, 44(3) May-June 84, p. 258-60.

LEGISLATIVE VOTING

COLLIE, MELISSA P. Voting behavior in legislatures. Legislative S tudies Quarterly, 9(1) Feb. 84, p. 3-50.

LEGISLATORS

SMITH, RICHARD A. Advocacy, interpretation, and influence in the U.S. Congress. American Political Science Review, 78(1) Mar. 84, p. 44-63.

LEGISLATURES

BLUMER, JAY G. The sound of parliament. Parliamentary Affairs, 37(3) Summer 84, p. 250-66.

BROWN, JUDITH R. Mini-symposium on legislative program evaluation: introduction. Public Administration Review, 44(3) May-June 84, p. 257.

CLARKE, HAROLD D., ALLAN KORNBERG and MARIANNE C. STEWART. Parliament and political support in Canada. American Political Science Review, 78(2) June 84, p. 452-69.

DUROTOYE, YOMI. (Univ. of Ife, Ile-Ife). The role of Nigerian parliament in the disintegration of Nigerian political regime: 1900-66. Indian Political Science Review, 18(2) July 1984, p. 223-36.

The objective of this paper is to evaluate the extent the Nigerian national legislature—the House of Representatives—caused or exacerbated the political crisis that led to this debacle. The article provides the answers to the following questions: (1) io what extent was the Nigerian Parliament representative of currents within the political system as a whole? (2) Did Parliament contribute to the search for solution of the crises or did Parliament aggravate existing political tension? (3) What were the consequences for national integration of the role played by Parliament?

GOULD, BRYAN. Televise parliament

to revive the chamber. Parliamentary Affairs, 37(3) Summer 84, p. 243-9.

HEDLUND, RONALD D. Organizational attributes of legislatures: structure, norms, resources. Legislative rules. Studies Quarterly, 9(1) Feb. 84, p. 51-121.

LEGISLATURES—RECORDS

HYORTDAL, HELGE. Access to parliamentary records and documents: preliminary note for the topical debate. Constitutional and Parliamentary Information, (134) 83, p. 48-9.

LEGISLATURES, POWERS OF

ETHRIDGE, MARCUS E. Consequences of legislative review of agency regulations in three U.S. states. Legislative Studies Quarterly, 9(1) Feb. 84, p. 161-78.

LOCAL GOVERNMENT

BARTHWAL. C.P. (Univ. of Garwhal, Srinagar). Soviet local government. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 119-36.

C.P. Barthwal, elaborates on the system of local government in the USSR which arouses special interest due to political, social, geographical, cultural, and ethnic considerations. Relationships between different local government institutions in that country are based on the principle of 'democratic centralism'. Barthwal analyses various organisational (including election and composition) and jurisdictional and competence aspects of various units that constitute the complicated network of local government institutions in Russia. He also discusses briefly how these institutions are subjected to legislative, executive and financial control not excluding, of course, the overall control of the Communist Party of Soviet Union (CPSU). - Reproduced from the editorial.

in local government: the experience and state of the art in Scandinavia and West Germany. Management Services, 28(8) Aug. 84, p. 8-15.

The paper has been taken from the 1983 RM Currie Travelling Fellowship report based on a study tour to Sweden. Norway and West Germany. Sponsorship was awarded by the Principal management services officer; Dunfermlive District Council, to investigate productivity techniques' in post-war local government in Western Europe. The objectives of this study are: (1) to critically examine and evaluate past, present and future roles of productivity science as it has applied in the post war local government area in West Germany, Norway and Sweden with particular relevance to the manual and skilled areas of the labour force; (2) to compare and contrast payment systems within the context of the various local government systems as they relate to productivity, and (3) underlying the main objectives of the research was the central question in that given the apparent economic success of these areas of Europe since 1945 how has this influenced the operation and management of their local government organisations and what can the U.K. system learn or gain from their experiences? The major finding of this study is an affirmation that the tried and management services techniques of payment by results (PBR) schemes is still worthwhile and relevant in today's local government context.

MUELLER, KEITH J. Local government implementation of nationally inspired programs: a comparative analysis. Journal of Urban Affairs, 6(2) Spring 84, p. 166-78.

PRASANNAN, R.K. New frontiers in civic administration. Calcutta Municipal Gazette, 51(17) 7 Jan, 84, p. 3091-2.

LOCAL TRANSPORTATION

KEENAN, ERIC. Productivity techniques CERVERO, ROBERT. Effects of operat-

ing subsidies and dedicated funding on transit costs and performance. Journal o Urban Analysis and Public Management, 8(1) 84, p. 37-53.

HALDER, DILIP and GURUDAS GUPTA. The minibus in Calcutta: an analysis of its performance. Nagarlok, 16(1) Jan.-Mar. 84, p. 16-55.

KULKARNI, VIMAL. An approach towards a viable urban public transport. Niyojan Vichar, 15(1) Jan.-Mar. 84, p. 37-48.

LOTTERIES

JAFFE, EUGENE D., HANOCH PASTERNAK and AVI GRIFEL. Response results of lottery buyer behavior surveys; in-home vs. point-of-purchase interviews. Public Opinion Quarterly, 47 (3) Fall 83, p. 419-26.

MANAGEMENT

ALBERT, MICHAEL and MURRAY SILVERMAN. Making management philosophy a cultural reality. Personnel, 61(1) Jan.-Feb. 84, p. 12-21; 61(2) Mar.-Apr. 84, p. 28-46.

BUTTERWORTH, J. and J. HAYES. A decade of developing management development. Lok Udyog, 18(3) June 84, p. 21-6.

DUBHASHI, P.R. (I.I.P.A., New Delhi). New horizons in management: the Indian context. Indian Management, 25(7) July 84, p. 23-6.

The discipline of management in India is based on the management literature that grew in U.S.A. and other western countries. We can no longer depend on borrowed material and we must evolve our own case studies and our own theories so that high level of efficiency is achieved in rural development and delivery system, etc.

GRANT, N.B. The Japanese management

syndrome: its applicability to Indian culture. Defence Management, 10(1) Apr. 83, p. 12-18.

KAKABADSE, ANDREW. (Cranfield School of Management, Cranfield). School of Management, Cranfield). Politics of planned change. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 162-76.

Andrew Kakabadse attempts to bridge the vital gap between theorisation and actual implanting of planned changed. He breaks up the process into seven steps that have to be followed by a professional manager in accordance with the logic of management science. He also illustrates each step with an example.—Reproduced from the editorial.

MAHESHWARI, B.L. Managerial effectiveness. Defence Management, 9(2) Oct. 82, p. 6-11.

MASCARENHAS, OSWALD A.J. Analysing management science literature in India (a longitudinal study). Management and Labour Studies, 5(2) Dec. 79, p. 96-123.

PARTHASARATHY, KOKILA and P. SINGH. Strategy for conflict management: an Indian experience. Indian Management, 23(7) July 84, p. 13-22.

ROYSTON, MICHAEL G. managing for improving environment. Productivity, 24(4) Jan.-Mar. 84, p. 439-41.

MANPOWER

SHIV SANKAR, CHANNABASAVIAH. HRD (Human Resource Development) in banking industry. Indian Journal of Training and Development, 14(1) Jan.-Mar. 84, p. 39-40.

MASS MEDIA

AHMED, S.A. The integrative function of mass media. Vidura, 21(4) Aug. 84, p. 215-16.

TUNSTALL, JEREMY. Media policy dilemmas and indecisions. Parliamentary Affairs, 37(3) Summer 84, p. 310-26.

MIGRATORY LABOUR

STARK, ODED. A note on modelling labour migration in LDCs. Journal of Development Studies, 20(4) July 84, p. 318-22.

MINERAL RESOURCES

HARI NARAIN. Earth resources and an approach to rural development. Indian Review of Management and Future, (1) 84, p. 11-17.

KULLERUD, GUNNAR. Mineral resources: future primary production. National Development Asia, 24(8) Oct. 83, p. 34-7.

MOHAMMEDANS IN INDIA

SAXENA, N.C. Public employment and educational backwardness among Muslims in India. Political Science Review, 22(2-3) Apr.-Sept. 83, p. 119-61.

MONETARY POLICY

SNOWER, DENNIS J. Rational expectations, nonlinearities, and the effectiveness of monetary policy. Oxford Economic Papers, 36(2) June 84, p. 177-99.

MONEY

ADISESHIAH, MALCOLM. Unaccounted incomes and wealth in India. Parlance, 7(8-9) May-June 84, p. 16-23.

DAS, J.L. Black money: a threat to democracy. Parlance, 7(8-9) May-June 84, p. 26, 33-4.

MOOKERJEE, ANIL. Of law makers and law breakers. Parlance, 7(8-9) May-June 84, p. 27-8.

MORAL CONDITIONS

MURPHY, PETER. Moralities, rule

choice, and the universal legislator. Social Research, 50(4) Winter 83, p. 757-801.

MOTIVATION

CHAND, A. Better motivation in the Indian armed forces. Defence Management, 11(1) Apr. 84, p. 33-43.

FREEMAN, KATHERINE B. The significance of motivational variables in international public welfare expenditures. Economic Development and Cultural Change, 32(4) July 84, p. 725-48.

PATIL, N.S. Managing motivation of people at work. Public Administrator, 83-84, p. 32-46.

RAGINI PRAKASH and PREETI JOHRI. Class differences and achievement motivation. Indian Journal of Industrial Relations, 20(1) July 84, p. 65-72.

RAJBHANDARY, ACHYUT B. Motivation in the public service in Nepal. Prashasan, 15(3) July 84, p. 51-5.

SHARMA, BALDEV B. Motivation of bank employees. Management and Labour Studies, 5(1) June 79, p. 31-40.

SUBBI REDDY, T. and N. SUBHA REDDY. Motivating factors in starting a small unit. Indian Management, 23(8) Aug. 84, p. 13-22.

MOTOR TRANSPORTATION

AIYASWAMY, A. Conceptual framework for planning of rural bus transport system. Journal of Transport Management, 8(7) July 84, p. 8-11.

BAGADE, M.V. Resource utilisation index—a case study of MSRTC (Maharashtra State Road Transport Corporation). Journal of Transport Management, 8(5) May 84, p. 15-19.

Moralities, rule RAMAN, A.V. and M.V. BAGADE

Formula for cost-based fare structure. Journal of Transport Management, 8(8) Aug. 84, p. 9-13.

SINGH, M. SHIVAJI. Are STUs (State Transport Undertakings) successful in optimising operations? Journal of Transport Management, 8(5) May 84, p. 20-6.

MOTOR TRANSPORTATION— FINANCE

FLEIGER, HERMANN. Financing of public transport in the year 2000. Journal of Transport Management, 8(5) May 84, p. 4-11.

MOUNTAINEERING

DHAKAL, SURENDRA P. Mountaineering management in Nepal: case study of Dhaulagiri I expedition spring 1984. Prashasan, 15(3) July 84, p. 65-76.

MUNICIPAL FINANCE

BASU, KABERI. Finance: paramount problem of Calcutta corporation. Capital, 193(4788) 3 Sept. 84, p. 35-7.

MUNICIPAL GOVERNMENT

KHAN, MOHD. AKBAR ALI. (Osmania Univ. Hyderabad). Constitutional status of municipal governments. Nagarlok, 16(1) Jan.-Mar. 84, p. 1-11.

There is low constitutional and legal bodies in India with subordination of local autonomy to the dictates of higher level of governments and thus they are puppets without will. The author has suggested these measures so that local bodies can enhance constitutional and legal status. (1) The theory of relationship between central and local governments should be built on the model of relations between the centre and states of U.S.A. so that they can frame and amend their bye-laws about governmental organisation taking into consideration the local needs. There is an urgent need for a single ministerial department responsi-

ble for the coordination of policies and programmes of the government in relation to local authorities and this department should be supported by a directorate of local self-government. (3) The right of the local electorate to elect whomsoever they please to local bodies. (4) The necessity for local body to be able to rely completely on the loyalty of its officials. (5) The freedom of local authority subject to the general doctrine of judiciary position to spend the money it raises from local taxes in any way which pleases the local electorate to which it is responsible. (6) Supersession clause may be dispensed with and even if it is allowed to retain, the changes of supersession should thoroughly examined by a one-man Tribunal headed by a serving or retired high court judge who should give his verdict within a month. The paper was submitted at the I.I P.A. seminar "On Status of Municipal Government in India Today" July 29-30, 1983.

POISTER, THEODORE H. (Pennsylvania State Univ). and ROBERT P. McGOWAN. (Univ. of Denver). The use of management tools in municipal government: a national survey. Public Administration Review, 44(3) May-June 84, p. 215-23.

The purpose of this paper is to survey the prevalence of selected management systems and strategies in municipal government at present and to assess their effectiveness as perceived by the top managers in these jurisdictions.

PLUNKETT, T.J. and KATHERINE A. GRAHAM. Whither municipal government? Canadian Public Administration, 25(4) Winter 82, p. 603-18.

SINGH, HOSHIAR. (Rajasthan Univ. Jaipur). Urban government and management in India. Quarterly Journal of the Local Self-Government Institute, 55(2) Apr.-June 84, p. 78-81.

Hardly any civic body in India is in a position to provide to the citizens adequate civic amenities in a satisfactory This is because the local manner. administrations are confronted with myriads of problems such as antiquated administrative machinery, weak leadership, conflicts between the deliberative and executive wings, and frequent governmental interference. In postindependent period, there was rapid increase in urban centres, but urbanization was not followed by administrative reforms. Innumerable agencies have been created to find a solution to the civic problems. But their efforts lack coordination and cohesion. There are several parallel agencies operating for the amelioration of civic affairs. But what we are witnessing is that civic standards have gone down and the morale of these agencies is also at a low ebb. Consequently, these agencies do not work efficiently. Since most agencies comprise Government-nominated memdemocratic traditions are bypassed. There is no plausible justification to the argument that democratically elected members introduce obnoxious politics. Absence of intelligentsia from the institutions has led people to lose confidence in the activities of politicians. Similarly the hostility between the deliberative and executive wing strikes at the root of democratic values. Inadequate financial aid by Government has also bedevilled urban administration. Areas around the metropolises are not developed, to the detrimant of civic affairs giving rise to multifarious problems such as slums, over-population and traffic. Dr. Hoshiar Singh has in this article advised the creation of an 'informal sector' to meet them, and involvement of intelligentsia in civic affairs on a large scale if the credibility of civic administration is to be enhanced.—Reproduced.

MUNICIPAL GOVERNMENT— LEGISLATION

SUR, PRASANTA KUMAR. The

Calcutta Municipal Corporation Act, 1980. Calcutta Municipal Gazette, 51(17) 7 Jan. 84, p. 3084-90.

MUNICIPAL SERVICES

PERCY, STEPHEN L. Coproduction: new hope for cities? Urban Affairs Quarterly, 19(4) June 84, p. 429-549.

Citizen participation in Contents: the coproduction of urban services, by Stephen L. Percy; Coproduction, equity and the distribution of safety, by Robert Warren, Mark S. Rosentraule and Karen S. Harlow: Local coproduction of services and the analysis of municipal productivity by Jeffrey L. Brudney: Toward an institutional theory of citizen coproduction by Larry L. Kiser: Is revitalization detectable? evidence from five Nashville neighborhoods, by Barrett A. Lee and Paula M. Mergenhagen; City-suburban population redistribution: what data from the 1970s reveal, by C. Jack Tucker.

NATIONALISM

MAMDANI, MAHMOOD. Nationality question in a neocolony: a historical perspective. Economic and Political Weekly, 19(27) 7 July 84, p. 1046-54.

PANDIT, M.P. Nationalism, morality and spirituality. Journal of Karnatak University, 19, 83, p. 1-7.

NATURAL RESOURCES

KODLI, M.C. Population and natural resources. Journal of Karnatak University, 19, 83, p. 64-8.

NUTRITION

DASGUPTA, RAJARAM. Nutritional situation in India: a statistical analysis. Economic and Political Weekly, 19(34) 25 Aug. 84, p. 1491-6.

EMPSON, JOSH and others. Malnutrition: the silent emergency. Development, (2) 83, p. 76-8.

JOSHI, RAM KRISHNA LAL. Sanitation for the promotion of nutrition. Prashasan, 15(3) July 84, p. 77-81.

PAYNE. PHILIP and PETER CUTLER. Measuring malnutrition: technical problems and ideological perspectives. Economic and Political Weekly, 19(34) 25 Aug. 84, p. 1485-91.

OMBUDSMAN

CLOTHIER, CECIL. The work of the Parliamentary Commissioner for Administration. Management in Government, 39(1) Feb. 84, p. 2-8.

The institution of ombudsman came into being in 1967 in U.K. According to the Parliamentary Commissioner Act 1967, the Parliamentary Commissioner for Administration is like a judge, makes a finding of grievances, but since his decision cannot be appealed he cannot make an enforceable order but only a recommendation for redress where injustice or maladministration has been found. The author opines that it is the sacred duty of civil managers to learn from the errors discovered and to take reasonable steps to prevent their recurrence.

ROWAT, DONALD C. (Carleton Univ. Ottawa). The state ombudsman in India. Indian Journal of Public Administration, 30(1) Jan.-Mar. 84, p. 1-32.

In the opening article, Donald C. Rowat, traces evolution of state ombudsmen in post-Independence India, and reviews their functioning on the basis of data collected by him from primary sources. He gives an elaborate treatment to functioning of state ombudsmen in Bihar, Maharashtra and Uttar Pradesh and refers briefly to what he calls "complaint plans" that existed in other Indian states.

Rowat favourably comments on the effectiveness of ombudsman in the three states by drawing comparison with state ombudsman plans in other countries—

both developed and developing. He points out the defects of Indian state ombudsman plans and suggests remedial measures, such as separation of treatment of allegation and grievances, complaints, cutting delays in investigation, simplification of procedures, enhancing easier accessibility of common man, etc. He also suggests briefly his proposals for overhauling the grievance handling mechanisms in these states.—Reproduced from the editorial.

OPERATIONS RESEARCH

BANKS, JERRY and FREDERICK A. ROSSINI. Ten reasons why MS/OR (Management Science/Operations Research) methods fail in public sector applications. Journal of Urban Analysis and Public Management, 8(1) 84, p. 17-35.

PAPOULIAS, DEMETRIOS B. Operational research and socio-economic development. Journal of the Operational Research Society, 45(7) July 84, p. 579-86.

GRAHAM, ROBERT J. Anthropology and O.R.: the place of observation in management science process. Journal of the Operational Research Society, 35(6) June 84, p. 527-36.

ORGANISATION

BRYSON, JOHN M. The policy process and organizational form. Policy Studies Journal, 12(3) Mar. 84, p. 445-63.

COHEN, MICHAEL D. Conflict and complexity: goal diversity organizational search effectiveness. American Political Science Review, 78(2) June 84, p. 435-51.

DUBHASHI, P.R. (I.I.P.A., New Delhi). Organisational behaviour in public administration. Public Administrator, Special Issue, 83-84, p. 1-7.

In this article the author takes a holistic view of the mechanical as well as non-mechanical aspects of an organisation. The participative organisation is really the ideal organisation because it

evokes greater loyalty, more trust and confidence, better motivation and morale. According to the author, in such organisations sound decisions are made, higher productivity is achieved, overall objectives are more effectively fulfilled and the organization is not damaged.

KULKARNI, S. Organisational climate for effectiveness. Defence Management, 11(1) Apr. 84, p. 18-23.

NYSTROM, PAUL C. and WILLIAM H. STARBUCK. To avoid organizational crises unlearn. Organizational Dynamics, 12(4) Spring 84, p. 53-65.

REDDI, MAYA. Team development: a review. ASCI Journal of Management, 13(1) Sept. 83, p. 57-75.

ORGANISATIONAL CHANGE

RAMAKANTH, J. Inter-relations between social structures and organisation. ASCI Journal of Management, 13(1) Sept. 83, p. 76-95.

PEASANT UPRISINGS

ARNOLD, DAVID. Gramsci and peasant subalternity in India. Journal of Peasant Studies, 11(4) July 14, p. 155-77.

HANNINGHAM, STEPHEN. The agrarian question and peasant movements in twentieth-century India: a review of some studies of Bihar (Review Article). Journal of Peasant Studies, 11(4) July 84, p. 222-37.

PENSIONS

OCHS, JACK and THOMAS MERZ. On testing the hypothesis that Myopia is a cause of municipal pensions undertakings. Journal of Urban Economics, 15(3) May 84, p. 371-7.

PERSONNEL

DIAMOND, MICHAEL A. and SETH ALLCORN. Psychological barriers to personal responsibility. Organizational Dynamics, 12(4) Spring 84, p. 66-77.

MILES, RAYMOND E. and CHARLES C. SNOW. Designing strategic human resources systems. Organizational Dynamics, 13(1) Summer 84, p. 36-52.

RAO, T.V. Human resources management Japanese style: an experience. Vikalpa, 8(4) OCt.-Dec. 83, p. 289-92.

PERSONNEL—CLASSIFICATION

CORNELUIS, EDWIN T., III, FRANK L. SCHMIDT and 'THEODORE J. CARRON. Job classification approaches and the implementation of validity generalization results. Personnel Psychology, 37(2) Summer 84, p. 247-60.

PERSONNEL—EMPLOYEE REPRESENTATION

BALFOUR, ALAN. Five types of nonunion grievance systems. Personnel, 61(2) Mar.-Apr. 84, p. 67-76.

PERSONNEL—PHYSICAL EXAMINATIONS

CAMPION, MICHAEL A. Personnel selection for physically demanding jobs: review and recommendations. Personnel Psychology, 36(3) Autumn 83, p. 527-50.

PERSONNEL—RECRUITING

RAMA SUBRAMANIAN, D.A. and P. SRIDEVI. Recruiting advertising. Indian Management, 23(8) Aug. 84, p. 33-8.

PERSONNEL-SELECTION

LAWSHE, C.H. A simplified approach to the evaluation of fairness in employee selection procedures. Personnel Psychology, 36(3) Autumn 83, p. 601-8.

SACKETT, PAUL R. and MICHAEL M. HARRIS Honesty testing for personnel selection: a review and critique. Personnel Psychology, 37(2) Summer 84, p. 221-45.

SCHMIDT, FRANK L. and JOHN E. HUNTER. A within setting empirical test of the situational specificity hypothe-

sis in personnel selection. Personnel Psychology, 37(2) Summer 84, p. 317-26.

PERSONNEL—SERVICE RATING

BIANCO, VIRGINIA. In praise of performance. Personnel Journal, 63(6) June 84, p. 40-50.

KAYE, BEVFRLY L. Performance appraisal and career development: a shotgun marriage. Personnel, 61(2) Mar.-Apr. 84, p. 57-66.

KIRKPATRICK, DONALD L. Two ways to evaluate your performance appraisal system. Training and Development Journal 38(8) Aug. 84, p. 38-40.

LAWLER, FDWARD E., III, ALLAN M. MOHRMAN, Jr., and SUSAN M. RESNICK. Performance appraisal revisited. Organizational Dynamics, 13 (1) Summer 84, p. 20-35.

VANCE, ROBERT J., PETER S. WINNE and E. SCOTT WRIGHT. A longitudinal examination of rater and ratee effects in performance ratings. Personnel Psychology, 36(3) Autumn 83. p. 608-20.

PERSONNEL MUNICIPAL

MAI HOTRA, D.D. (IIP.A., New Delhi). Development of personnel for local government administration in Nigeria. Nagarlok, 16(1) Jan.-Mar. 84, p. 79-92.

The attempt in this paper is to high-light the crucial significance of such factors as the structure and functions of local government, the constitution and management of unified local government service and management practices and basic issues having a bearing on the development of personnel in local government in Nigeria. It is assumed that the appropriate dealing with these issues will provide a relevant framework within which formal training will become effective.

PERSONNEL, PUBLIC

BHADKAMKAR, S.M. Personnel man-

agement policy in health services. Public Administrator, 83-84, p. 25-31.

CHARI, V.T. Problems of personnel management in state administration. Public Administrator, 83-84, p. 8-14.

GOWRIE, LORD. (Ministry of Defence). Personnel management strategies in the civil service—an overview. Management in Government, 39(1) Feb. 84, p. 17-28.

This is the text of an introductory address given by the author to the Public Services' Seminar at the Institute of Personnel Management annual conferenc at Harrogate on October 20, 1983. The purpose of this address is to describe personnel management, general management efficiency, training, recruitment policy and other conditions of Civil Service. It is concluded that the main purpose of personnel work is to mobilise the experience, talents and abilities of staff in an organisation to secure the efficient and effective execution of its policy and operational goals. The author opines that Financial Management Initiative would give individual civil service managers substantial and well-defined objectives and responsibilities and delegate to them the resources and authority so that they can be held accountable for meeting those objectives.

HASTIE-SMITH. R.M. New approaches to personnel management in the Ministry of Defence. Management in Government, 39(1) Feb. 84, p. 29-42.

KAMATH, P.M. (Univ. of Bombay). Personnel behaviour in the American and Indian public administration: some comparative views. Public Administrator, 83-84, Special issue, p. 63-9.

The author gives a comparative view of the behaviour of public servants in India and U.S.A. based on his personal experience. The article highlights certain similarities and major attitudinal differences in the two demo cracies both at the level of political administrators and

permanent civil servants. The author has suggested the following three measures to develop certain positive attitudes in the Indian civil service. (1) There is an urgent need to provide periodically inservice training to the personnel at all levels emphasising specially the need to cultivate a positive attitude towards the public they serve. (2) There is need for frequent interaction between service community and those who administer the services. (3) There is also a need to create a public relations cell in every office, at every level to get the public input in the administrative decision-making as well as to carry out the decisions reached in the meetings of the public and public servants.

NIGRO, FELIX A. (Rider College). Public personnel administration: from Theodore Roosevelt to Ronald Reagan. International Journal of Public Administration, 6(1) 84, p. 1-54.

Public personnel administration has progressed greatly since passage of the Civil Service Act of 1883, but despite this progress for many years there has been widespread dissatisfaction with traditional civil service practices. Because of these criticisms, alternative approaches to traditional civil service have been formulated and have already had much impact. Four such approaches or models are identified and discussed at length in this article: (1) management flexibility: (2) political and public responsiveness: (3) social justice and individual rights; and (4) collective bargaining. In evaluating the present state and future possibilities of public personnel administration. certain realities are often overlooked. specifically the peculiar features of government that make adoption of admired private sector practices impossible or very difficult; the need for much improvement in the "state of the art" in many technical and other aspects of personnel administration; and the deep differences of opinion and divergent values over public personnel policy that make it impossible to foresee

a public personnel administration that does not displease many people.—Reproduced.

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The present-day system of confidential reports in most of the state governments is primarily a tool of control, a legacy of the colonial days. It is felt that the confidential reports do not satisfy public servants' essential conditions, namely, adequacy, relevance, objectivity, comparability and precision. Unless it is given a developmental orientation it would not meet the present-day needs. On the basis of intensive and extensive study of the forms of confidential reports existing in most of the state governments, an outline of a model system of performance appraisal is suggested.

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Since independence, the focus of public administration has changed radically. The regulatory administration has given way to a weifare one and development takes priority over law and order. The administration at the national, state and district levels has also undergone a major transformation. It has become accountable to the democratic institutions. At the district level the administration is effected through the development of Panchayati Raj and cooperative institutions. At the national and state levels new types of promotional and financial corporations have come up. It is concluded that improvement in administrative performance as well as the accessibility to the people has to be a continuous effort, so

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Despite the economic progress made by some developing countries, the poorest segments of the population—living mainly in rural areas—have often been bypassed owing to the absence of a favourable political and policy framework and to the complexity of the poverty problem. The author provides insights into the nature of these two factors as causes of the failure of rural development projects and concludes that governments and agencies providing external assistance need to devote more attention to land reform, the improvement of rural institutions and delivery systems, and appropriate adjustments in economic policies. He lays special stress on the ways in which the rural people themselves can participate in this process.—Reproduced.

BAPNA, ASHOK. New strategy for rural development. Kurukshetra, 32(9) June 84, p. 4-6.

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CHOWDHURY, T.K. Integrated rural development: a case study. Capital, 192 (4784) 9 July 84, p. 31-6; 193(4785) 23 July 84, p. 49-52.

DUGGAL, N.S. National policy and rural development. Khadi Gramodyog, 30(8) May 84, p. 317-20.

This paper was presented at the seminar on "Urbanisation in India: Its Implications" held on Februrary 25, 1984 at New Delhi. The seminar was organised by the Centre for Adult Continuing Education and Extension in collaboration with the Khadi and Village Industries Commission. Its focus was on: (i) urban housing, (ii) slums, (iii) informal sector, (iv) Urban Land Ceiling and Regulation Act 1976, (v) transport congestion, and (vi) small town development and national urbanisation policy.

GANAPATHY, R.S. The political economy of rural energy planning in the Third World. Review of Radical Economics, 15(3) Fall 83, p. 83-95.

GHANGHAS, D.P. (Univ. College, Rohtak). Rural development in Haryana: a study of growing inter-sectoral and intra-sectoral disparity. Social Scientist, 12(3) May 84, p. 43-50.

This paper attempts to analyse the impact of rural development on intersectoral disparity in Haryana. Section I provides a general background of Haryana economy. Section II deals with the main elements of the strategy adopted for rural reconstruction and Section III attempts to assess its impact on rural masses, keeping in mind the movement of prices during 1966 to 1980. It is concluded that small and marginal farmers, agricultural labourers, and artisans are living on starvation diet.

HARI NARAIN. Rural development an integrated S & T (Science and Technology) approach. Mainstream, 22(48) 28 July 84, p. 11-12.

HARI KUMAR, S. (Univ. of Cochin, Cochin). Has IRDP (Integrated Rural Development Programme) succeeded? Yojana, 28(16) 1 Sept. 84, p. 17-20.

In this article the author attempts to evaluate the implementation of the IRDP programme in Vyitila Block in Ernakulam district on the basis of sample survey conducted in the Kumbalam village in the block. The case study proves that the IRDP has contributed towards reducing povetry, employment generation and raising the peace of rural development. However, some gaps and detects in the implementation process remain to be bridged and remedied.

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JAIN, S.C. Re-orienting rural development strategies. IASSI Quarterly Newsletter, 3(1 and 2) June 84, p. 20-2.

MALHOTRA, RAM C. Rural development—national improvement. Mazingira, 8(2) May 84, p. 3-8.

MODAK, S.K. (Sydenham College of Commerce and Economics, Bombay) and V.N. PATKAR. (Bombay Metropolitan

Regional Development Authority). Priority-setting in planning rural development Programme. Indian Journal of Regional Science, 15(2) 83, p. 1-8.

Since Independence various rural development schemes and programmes have been launched and 360 million people are still living on a starvation diet. It is believed that the people at the bottom layer of the rural society get no chance to participate in the decision-making process and the result is that their basic needs are being ignored by the elites, politicians and hired experts. How to go about doing this job? In what way can we scientifically elicit the opinions of the people at the bottom laver of the rural society and know decisively their preferences for various schemes launched by government? An attempt is made in this paper to describe Sazty's hierarchical scaling and Interpretive structural modelling methods for prioritization of schemes by beneficiaries, the issues that arise in the application of these methods in the context of our rural setting and the role of social scientists and social science institutions can play in this delicate task.

MUTHAYYA, B.C., M. ANEESUDDIN and K.K. NAIDU. (NIRD, Hyderabad). Inerural disadvantaged: a psycno-social study in Bihar and Orissa. Journal of Rural Development, 3(3) May 84, p. 175-248.

Specifically, the objectives of the study are: (i) to assess psycho-social factors innueacing the ochaviour of the disadvantaged groups; (ii) factors which might affect their development and accessibility to facilities and economic opportunities; and (iii) to find out the relationship between one's socio-economic status and the various behavioural aspects. The study was taken up in the states of Bihar and Orissa. The selection of the study area and the sample is discussed separately for these two states.

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Seminar an Rural Development strategies and production opportunities for weaker sections. Indian Economic Journal, 31(2) Oct.-Dec. 83, p. 121-8.

PATEL, A.R. IRDP (Integrated Rural Development Programme): some basic issues. Khadi Gramodyog, 30(10) July 84, p. 400-8.

SATYA SUNDARAM, I. (Hindu College, Balaranunipet, Andhra Pradesh). Rural development and people's participation. Khadi Gramodyog, 30(8) May 84, p. 338-40.

Rural development was given much importance in almost all the five year plans and measures were taken to raise the living conditions of the rural poor. After three decades of such incessant efforts one could not bring about the desired goals. It is all due to lacked people's participation at various stages of the planning process. It is believed that people's active participation leads to realistic plans; better resource mobilisation; labour and finance; better implementation with greater cooperation; better chances to develop talent for management and administration; better integration activities and services from below; better evaluation of the success of programmes and finally wider distribution of benefits.

SHARMA, GYANENDRA and K.C. TYAGI. Implementing IRDP (Integrated Rural Development Programme): a challenge. Yojana, 28(17) 16 Sept. 84, p. 33-4.

IRDP, started six years ago, has been extended to all the development blocks in the country. A large amount has been provided in the form of loans and subsidies to improve the lot of the rural poor. The authors point out that due to faults in identification of the beneficiaries and lack of credit supervision, the programme has not produced the desired results.

SHARMA, PARSHU R. (Univ. of Sus-

sex). Spatial organisation model for rural development: an approach through settlement systems. Habitat International, 8(1) 84, p. 29-34.

An attempt has been made in this paper to study the existing settlement systems of Jangir tahsil of Bilaspur district in Madhya Pradesh as a case in spatial organisation of settlement systems, in brief. The aims and objectives of these systems for integrated rural development are: (1) to identify the service centres and their hierarchy in the sense of their adequacy or otherwise to serve the growing needs of the study area; and (2) to recognise the gaps that exist.

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MILLER, DELBERT C. Whatever will happen to industrial sociology. Sociological Quarterly, 25(2) Spring 84, p. 251-6.

TAYLOR, LANCE. Social choice theory and the World in which we live: review article. Cambridge Journal of Economics, 8(2) June 84, p. 189-96.

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State-municipal relations in Andhra Pradesh: problems and prospects. Quarterly Journal of the Local Self-Government Institute, 55(2) Apr.-June 84. p. 82-5.

Dr. Ashirwad in his studiously written article has thrown glaring light on how relations between the Andhra Pradesh Government and civic bodies in that state are far from cordial. He laments over the procrastination resorted to by the State Government in making funds available to the civic bodies. The Andhra Pradesh Municipal Amendment Bill is full of shortcomings and the Rent Control Act is also not effective as it should be. The lacunae in these two legislations are causing great hardships to the civic administration. The restrictions on recruitment imposed by the Government are also a hurdle in the efficaious implementation of various schemes undertaken by the municipalities, nay, these Government flats are proving a hurdle in the progress of the civic administration. As the State Government is reluctant to release funds for community welfare programme works, Dr. Ashirwad suggests the remedy of provincialization of Municipal Services and expresses the view that the Central Government should pay to the Municipalities a share from the income tax and other imposts so as to enable civic bodies to provide to the citizens essential amenities such as housing, potable water, roads, etc. Dr. Ashirwad in his instructive and informative article has not minced words in calling a spade a spade and has proposed some remedies to set right a malaise that is threatening to assume alarming proportions.-Reproduced.

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solutions, by M.N. Joglekar; Appraisal and evaluation of urban development projects—case study in low cost sanitation, by B.S. Rau; Management of building systems, by S.K. Narayana; Appraisal of urban development projects—issues in practice, by N.S. Saini; Experiences in project formulation and appraisal; Panel discussion on appraisal techniques in planning practice, by L.M. Menezes, J.P. Bhargava, and N.S. Saini.

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'Panchayati Raj' institutions were specially created in post-independence period in order to lay down a strong foundation for national development. Since the real India lies and lives in rural areas and a strong rural India only could lead to the prosperity of the country, our rulers realised that the development of rural sector would be the basis of the development of entire country. It was obvious that for this important task the cooperation and efforts of the local people would be of immense value. Thus it was that small administrative units were created in the rural areas in the form of Panchayati Raj. They were armed with financial and administrative powers in order to make them viable and selfsufficient. Of course the overall control rests with the State Government. Prof. Pimplaskar in his admirably informative article which was originally written as a paper to be read at the 'National Seminar on Panchayati Raj in India', at Gandhinagar Rural Institute, Madurai, laments that the lofty ideals and the far reaching fruits

of this scheme envisaged by its precursors have not yielded the expected results. The main reasons of this scheme envisaged by its precursors have not yielded the expected results. The main reasons for this are that the Panchayati Raj institutions were not made autonomous, avers Prof. Pimplaskar. Added to this there was failure on the part of government to educate people about this ambitious programme. Prof. Pimplaskar has pinpointed all these lacunae and has suggested ways and means to make this programme successful.—Reproduced.

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In this article an attempt has been made to present the socio-economic background of women IAS officers during the years 1964-78. The socio-economic background has been branched further by: (a) Individual background, (b) Family background, and (c) Provincial background. Under the individual background. the author discusses their age group, martial status, educational qualifications, the degrees obtained at various levels. division obtained, the subject taken for post-graduation, and representation of different universities. Under the family background, the occupational background of parents and religious background of women IAS officers have been studied. Under the provincial background all the states have been contributed to its total strength. Delhi is over-represented followed by Uttar Pradesh, Kerala, Tamil Nadu and Maharashtra. In case of scheduled castes all of them came from different states, i.e., Hyderabad, Meghalaya, Punjab and West Bengal whereas women belonging to scheduled tribes came from Bihar and Assam.

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BOOK NOTES

ACHARYA, K.C.S. Food security system of India: evolution of the buffer stocking policy and its evaluation. New Delhi, Concept Publishing House, 1983. 285 p. Rs. 100.00.

Based on the dissertation approved by the Bhopal University for the award of Pn.D. degree in 1981, the book deals with various facets of food security in India. Historical method of analysis has been adopted for the study relating to the evolution of the concept of foodgrain reserve in the food policy of India. Thereafter the author explains the meaning and components of food security in general and its crucial importance for India. For evaluation of the buffer stocking policy, comparative analysis method has been adopted. What does it cost to work out the present buffer policy and what should be the costs of alternatives; what benefits have accrued from the policy and to whom; can the costs be reduced and if so with what risks—these are some of the questions that have been examined in this study. Finally some thoughts have been expressed on the relevance of Indian system to the policy that is evolving under the aegis of the Food and Agriculture Organisation and other international bodies for world food security.

AGGARWAL, S.P., ed. Operational research in managerial systems. New Delhi, Academic Publications, 1984. 227 p. Rs. 240.00.

This volume emanates out of the revised and edited version of some selected papers presented at All India Seminar on Operational Research and Decision Making held under the auspices of the Department of Operational Research, University of Delhi, in March 1981. This seminar was sponsored by the University Grants Commission. The book contains 28 contributed research papers covering a broad spectrum of OR techniques and in areas of Mathematical Programming, Inventory Management, Dynamic Programming, Queueing Theory and Reliability. One of the salient features of this book is the incorporation of many applications and case studies relating to a control model of fish harvesting, application of deterministic queue to an X-Ray clinical problems, practical approach to standby decisions, analysis of machines breakdown, data for developing machine maintenance system in a shop. Abstracts are presented at the beginning of each paper. Bibliographical references are also presented at the end of each chapter.

AGRAWAL, GOVIND RAM., ed. Emerging concepts in Nepalese management. Kathmandu, Centre for Economic Development and Administration, Tribhuvan, Univ., 1982. 452 p.

The book is an attempt to present a selection of 46 articles written by Nepalese as well as foreign scholars to provide an insight into the management scenario of Nepal. The publication consists of 5 parts. The first part is an attempt to introduce the setting of management in Nepal and indicates that the environment for managers in Nepal is full of challenges. Part 2 deals with the current scenario as well as problems and prospects of personnel management, organizational

arrangements for personnel function, motivation and factors affecting employee attitudes, industrial relations and their management, trade unionism, and education and training for human resources development in the environmental setting of Nepal. Part 3 deals with Marketing and Production Management in Nepal. Part 4 examines financial management, working of public enterprises including their earning power and dividend paying capacities, technical aspects of portfolio theory and cost of capital, auditing and control systems, auditing of public work and cost control. The concluding part deals with the challenges of management education, committed commerce, management science, computers, project management model of tourism management.

AZIZ, ABDUL. Urban poor and urban informal sector. New Delhi, Ashish, 1984. 144 p. Rs. 75.00.

The purpose of this study is to find empirical answers to some of the following questions: Who are the urban poor and what are their socio-economic profiles? What could be an operational definition of informal sector in the Indian context? It also focuses attention on the waste recycle industry in Bangalore city. The work also sketches the profile of the so-called urban poor, examines the character of the labour market of urban informal sector and suggests policy measures for ameliorating urban poverty. The book has been divided into 7 chapters. After brief introduction second chapter sketches theoretical and policy issues involved in labour absorption in the Indian economy. Chapter 3 presents a short profile of the urban informal sector of Bangalore city. Chapters 4 and 5 give an account of the structure of waste recycle industry and a socio-economic profile of the workers engaged in this industry. Chapter 6 reviews the production and market relations of the waste recycle industry and also highlights its formal and informal attributes. The findings of the study and their implications to policy formulations are presented in Chapter 7.

BAHADUR SINGH, I.J., ed. Indians in South Asia. New Delhi, Sterling, 1984. 268 p. Rs. 100.00.

The central mission of this work is to investigate the motivations of migration of the Indians who moved to the neighbouring areas, their history of settlement in these countries and to highlight the developments and problems in recent years. The work includes countries like Afghanistan, Bangladesh, Bhutan, Nepal, Pakistan and Sri Lanka. The study discusses in detail the Sirimavo-Sastri Pact and the fortunes of the people of Indian origin in Sri Lanka, the rehabilitation of Sri Lanka repatriates; the socio-economic status of the Indians and the emerging political order in South Asia and the Indian joint ventures abroad with special reference to South Asia. This volume is a continuation of the research project on the other India, sponsored by the India International Centre, New Delhi. Bibliographical references are presented at the end of each chapter and an appendix gives the current population estimates of persons of Indian descent for 149 countries. There is also a twenty-seven page select bibliography.

BENNER, JEFFREY. Structure of decision: the Indian foreign policy bureaucracy. New Delhi, South Asian Publishers, 1984. 214 p. Rs. 85.00.

The book deals with Indian foreign policy bureaucracy, not only of the Ministry of External Affairs (MEA) but discusses various agencies, committees and

divisions concerned with planning coordination of foreign policy 'Community'. It also outlines the relationship of the top leadership, the 'policy elite' to the lower career leadership. The author traces a brief historical development of the bureaucracy and the bureaucracy policy relationship. The author opines that the foreign policy formulation is not the uncontrolled empire of the foreign policy bureaucracy. In addition to sharing power with traditional departments involved in foreign affairs, they have to shape foreign policy according to the broad outlines laid down by the political leadership. At present important communications with world governments are prepared, processed and dispatched from the Prime Minister Secretariat (PMS). In recent years intelligence agencies controlled by the PMS have emerged as another rival to the MEA supremacy.

BEYME, KLAUS VON, ed. Policymaking in the German Democratic Republic, ed. by Klaus Von Beyme and Hartmut Zimmerman. Aldershot, Hants, Gower, 1984. 401 p. \$35.00.

The central mission of this volume is to focus on the policy output of the German Democratic Republic without neglecting policy input and the decision making process. The work is translated from German by Eileen Martin. After brief introduction the authors of this volume discuss such topics as: Power distribution and opportunities for participation; Economic system and economic policy: the challenge of the 1970s; Foreign trade relations of the GDR; Military policy in the GDR; The education system and society; Continuity and change: Cultural policy in the GDR since the VIIIth SED Party Congress in 1971; Social policy and the transformation of society; Relation between the two German states; Output policy in the GDR in comparative perspective. A comprehensive 79 pages bibliography on the GDR is included at the end of the text.

CHATTERJEE. LATA, ed. Urban and regional policy analysis in developing countries, ed. by Lata Chatterjee and Peter Nijkamp. Aldershot, Gower House, 1983. 268 p. \$31.50.

This book aims at providing an operational framework for strategic and effective urban and regional policy analysis in developing countries. The volume is composed of two parts. The first part of the book is devoted to a sample of policy issues which are of crucial importance in development planning. In the next part, a set of modern tools is discussed in order: (1) to critically judge the usefulness of conventional quantitative tools for policy analysis, and (2) to pay attention to recently developed tools that are more appropriate for the specific problems of developing countries especially those which have a poor data base. This book is a follow-up to an earlier book, Urban problems and economic development, Hague, 1981. Bibliographical references are presented at the end of each chapter.

CHEN, EDWARD K.Y. Multinational corporations, technology and employment. London, Macmillan, 1983. 247p. £25.00.

The present publication attempts to analyse the role of foreign firms in technology transfer and employment generation in the four major industries (textiles garments plastics and toys, and electronics) of Hong Kong. Special attention is directed to the differences in behaviour and characteristics between foreign and local firms.

This study is largely based on data collected from a special survey of 529 firms. After brief introduction, the book begins with a survey of the theories of foreign credit investment. Chapter 3 discusses the production and transfer of technology. the choice of technology, and the exporting behaviour of foreign firms in Hong Kong manufacturing. Chapter 4 discusses the importance of diffusion in the process of technological change and it concludes that foreign firms in Hong Kong manufacturing contribute faster rates of technical progress. The next chapter deals with the choice of technology. The author argues that the foreign firms in Hong Kong have not chosen capital-intensive technology and these firms have used more labour-intensive technology. Chapter 6 examines another aspect of employment generation from the point of view of the propensity to export of multinational corporations compared with local firms. Chapter 7 concentrates on the activities of multinational corporations in four Asian countries, viz., Indonesia, Malaysia, Taiwan and Thailand. The last chapter touches on the rise of Third World multinationals in the light of the experiences of multinationals from Hong Kong. There is a nineteen-page bibliography.

DARMSTADTER, JOEL and Others. Energy today and tomorrow: living with uncertainty, by Joel Darmstadter and others. Englewood Cliffs, N.J., Prentice Hall, 1983. 233p. \$15.50.

The book deals with energy issues and is written from an economic perspective. The structure of the publication is as follows. Chapter 1 describes why energy has become one of society's major concerns. Chapter 2 discusses the many ways in which we use energy, both as individuals and collectively and highlights what it means to use energy efficiently. Chapter 3 looks at resources. The energy resources of the United States are described in some detail and placed in a global context, both for conventional and novel sources or forms of energy. How research and development, come to the rescue by expanding our capacity for doing old things better and supplementing them by new ways is the discussion of chapter 4. Chapter 5 focuses on the public policy debates which have centred on the effectiveness of completion in energy industries and the pros and cons of government regulation. Chapter 6 looks at the environmental constraints and these constraints affects all phases of the energy cycle from searching for resources to utilizing them and disposing of the residual waste. In chapter 7 the authors extend their horizon beyond U.S.A. borders. The scope and sense of this chapter is conveyed by its title "Energy in an unstable world". Finally in an epilogue. the writers attempt to draw some highly simplified profiles of major energy issues, describe divergent perceptions and attitudes, and formulate the kind of criteria and questions that nonexperts might want to keep in mind as they attempt to follow the continuing debate in the years ahead. Bibliographical references are presented at the end of each chapter.

DESAI, A.R. India's path of development: a Marxist approach. Bombay. Popular Prakashan, 1984. 258p. Rs. 120.00.

The present work is basically comprised of writings which aim to critically examine, from revolutionary Marxist point of view, those currents of Marxist thought and scholarship which are pursued by traditional communist parties and their fellow travellers in academic field. The author suggests that the Marxist scholarship erroneously attempts to analyse the changes taking place in India from the strategic perspective of "Two stages theory of revolution and overwhelmingly

accept peaceful, parliamentary road to socialism". While conceding that these scholarly endeavours generate valuable and significant empirical material in terms of changing class configuration in specific region, the writer states that they overlook or bypass many vital perspectives and elements which are indispensable for a proper Marxian comprehension of these developments. This publication attempts to urge the scholars and activists to recognise that a correct strategy and tactic for socialist transformation can be evolved only if the basic truth underlying India's path of development is acknowledged.

ESHAG, EPRIME. Fiscal and monetary policies and problems in developing countries. Cambridge, Cambridge University Press, 1983. 287p. £8.50.

The main purpose of this book is to examine the fiscal and monetary policies of developing countries and overcome these obstacles: inadequate investment; misallocation of investment resources; and internal andexternal imbalances, i.e., inflation and balance of payments deficits. The publication is divided into six chapters. The first two chapters are devoted to the definition of concepts and to an explanation of the Keynesian model of income determination and of Kalecki's model of financing investment, within the framework of which the role of fiscal and monetary measures and of foreign capital is examined. Chapters 3 and 4 discuss the role of fiscal measures and of foreign capital, respectively, in promoting domestic investment. Chapter 5 examines the use of both fiscal and monetary instruments, including industrial and agricultural development banks to influence the pattern of investment. The last chapter examines the problems of internal and external imbalances and the 'relevance' and 'efficacy' of restrictive fiscal and monetary policies for dealing with them. It identifies the various types of imbalances and the factors responsible for generating them.

EZEKIEL, HANNAN, ed. Corporate sector in India. New Delhi, Vikas, 1984. 174p. Rs. 125.00.

In this volume, prepared by The Economic Times Research Bureau, an attempt has been made to present a detailed analysis of the performance and financial results of giant and mini-giant companies in the private sector and corporate undertakings in the public sector. The publication consists of two parts: Part 1 has been organized under the following ruberics: Private Sector corporate giants to 101 companies; private sector corporate giants—next 150 mini companies; profitability ratios of private sector companies—giant and mini-giant companies; private sector corporate giants—capital formation and tax rates; diversified giant companies: 1981-82; private sector corporate giants and mini-giants value added. The second part deals with public sector companies. The public sector companies covered are those which are included by the Bureau of Public Enterprises tn its survey. Studies in this volume have been prepared under the supervision of Dr. A.D. Suklikar, T.C. Visvanathan, N.V. Venkataraman and A.P. Nayar.

HAM, CHRISTOPHER. The policy process in the modern capitalist state, by Christopher Ham and Michael Hill. Brighton Sussex Spiers 1984. (Distributed by Harvester Press). 210p. £5.95.

This book offers a comprehensive introduction to policy studies and policy analysis. It focuses on the complex processes of policy formulation, the role of the state in contemporary capitalist society and the distribution of power in the

policy and implementation process. The book has been divided into 10 chapters. The first chapter discussed the distinction between analysis of policy and analysis for policy. Chapter 2 reviewed different theories of the state and questioned the validity of the pluralist assumptions which inform much policy analysis work. Chapter 3 concentrated on the role of bureaucracies and assessed the ability of macro theories to explain adequately the part played by bureaucracies in advanced capitalist societies. Chapter 4 examined the literature on power and decisionmaking, exposing the weaknesses of pluralist analyses of the power structure. Chapter 5 focused on the debate between comprehensively rational and incremental models of decision-making and examining the relationship between the incrementalist thesis and pluralist theories of power. Chapter 6 analysed approaches to the study of public policy implementation, questioning the value of the top-down model of implementation, drawing attention to the normative assumptions often to be found in the model, and noting that policy is frequently made during what is conventionally described as the implementation stage of the policy process. Chapter 7 concentrated on the relevance of organisation theory to the study of public policy. Chapter 8 examined the role of bureaucrats in the implementation process, paying particular attention to theories concerned with bureaucratic personalities, professions and street level bureaucrats. concentrated on the analysis of discretion in the implementation process. In the concluding chapter the authors want to bring the various strands of their argument together. There is a fifteen-page bibliography.

HARRISS, BARBARA and Others. Exchange relations and poverty in dryland agriculture: studies of South India. New Delhi, Concept, 1984. 301p. Rs. 130.00.

The present study centres around three themes. The first theme concerns the nature of agrarian structure and of its analysis, especially the manner in which relations of production in agriculture condition relations of exchange. What are the forces giving rise to the transfer of control over commodities? What determine market participation and market dependence? Are markets interlinked and if so what is the implication of this phenomenon? The second theme is a detailed exploration of an aspect of the nature of agrarian structure and of its analysis. The third theme concerns the specific characteristics of dryland production and dryland exchange. This study is based on data provided by the Indian Council of Agricultural Research's Dryland Project. There is a thirteen-page bibliography.

HAYS, STEVEN W. Personnel management in the public sector, by Steven W. Hays and T. Zane Reeves. Boston, Allyn and Bacon, 1984, 508p. \$34.95.

This book attempts to provide a detailed review of the major issues, concerns and techniques of contemporary public personnel management. The text is divided into three parts. Part 1 "Foundations of the modern public service" consists of three chapters. Chapter 1 contains a detailed history of the merit system and a discussion of the varying definitions and expectations that have been assigned to merit systems. Chapter 2 discusses several most significant problems of public personnel systems and concludes with a lengthy treatment of current efforts to reform state and federal civic service systems. Chapter 3 focuses on the personnel function as a distinct management activity. The organisational and social roles of personnel management are discussed, and the public personnel administrator

is examined. Part 2 provides a thorough review of the major personnel techniques and functions. It not only deals with conventional functions as Job classification, recruitment and selection, but also emphasizes the more 'modern' personnel functions as job evaluation strategies, human resources planning approaches, employee training and development techniques, and wage and benefit programme. Part 3 consist of eight chapters. This part is planned as follows: Chapter 8 examines the problems and prospects of employee motivation. Various motivational theories, techniques, and, strategies are examined in reference to their applicability to the public sector. Chapter 9 embellishes the discussion by linking motivation to the current crisis in public sector productivity. Chapter 10 deals with labour-management relations. Chapter 11 discusses equal employment opportunity and affirmative action. Chapter 12 highlights inter-governmental relations. The last three chapters are devoted to the relationship of the personnel function to public budgeting, the ballooning rate of professionalism within the civil service, and employee accountability and the impact of judicial decisions on that accountability. Bibliographical references are presented at the end of each chapter.

HENNEY, ALEX. Inside local government: a case for radical reform. London. Sinclair Browne, 1984. 414p. £5.95.

The purpose of this book is to discuss how local government can be made more efficient and more directly accountable to its consumer, and can truly become government by local people for local people. Local government in Britain employs one eighth of the country's work force and spends a seventh of gross domestic product. Its responsibilities extend from regional planning, housing and education, to inspecting snack-bars and licencing street traders. It is therefore important that local government should be accessible to the electorate, responsive to the needs of its consumers, and at it should operate both fairly and efficiently. The author raises these fundamental issues: How they can be made more cost-effective? How can they be made more democratic and accountable? How can they be made more local? The work consists of 13 chapters. The first six chapters provide an explanation of constitutional, political, financial, and legal framework within which local government operates. The rest of the publication contains a detailed critique of the way it works in practice, asks what the public wants of it and concludes with some practical suggestions for reform.

HOPKINS, MICHAEL. Basic needs in development planning by Michael Hopkins and Rolph Van Hoeven. Aldershot, Hampshire, Gower, 1983. 184p. \$23.50.

In this book the authors describe some aspects of basic needs in development planning. The structure of the book is as follows: Chapter 1 provides a general discussion on the basic needs approach to development planning. This chapter examines the issues; why a basic needs approach, what is a basic needs approach, how could a basic-needs approach be implemented and what are the international aspects of a basic-needs approach? In chapter 2 some aspects of economic theory relevant for understanding a basic-needs approach are discussed. In chapter 3 the authors discuss empirically how a basic needs approach, relates to the process of economic growth and industrialisation. Chapter 4 provides an over-view of basic-needs performance over the years 1960 to 1975 amongst the major regions of the world and tests some inter-relations between economic and social pheno-

mena in such areas as growth income, distribution, trade patterns, etc. Chapter 5 discusses some aspects of basic needs and employment in the future. The concluding chapter discusses some examples of planning for basic needs in India, Egypt and Portugal. An appendix provides a detailed discussion on some possible pitfalls in target setting for basic needs. The present study was prepared for the International Labour Office within the framework of the World Employment Programme.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. Administrative reforms, ed. by S.R. Maheshwari. Series ed. T.N. Chaturvedi, New Delhi, IIPA, 1984. Rs. 80.00.

The eight articles included in this work and originally appearing in The Indian Journal of Public Administration deal with various facets of reform in administration. The first article outlines some of the main currents of administrative reforms effected from time to time over a period of nearly two hundred years of British rule. In the second article the author enunciates the broad approach to the question of administrative reform and lays stress for setting up of Ombudsman in the country. In the third article the author surveys the major recommendations contained in the three five-year plans and examines to what extent the existing machinery for administrative reforms needs to be reorganised. The next article is a detailed analysis of the working and the work of Administrative Reforms Commission. The succeeding article highlights reforms at state level administration as suggested by the Administrative Reforms Commission, A.P. Saxena in his article 'Improving state administration: search for directions' discusses agricultural administration and lays stress on the use of management techniques for improving administration. In the seventh article M. Sunder Raj identifies what he considers to be the priority areas in administration and suggests some proposals for reform. In the concluding article the author recommends an administrative strategy to secure first-rate implementation of measures to reform. There is a sixteen-page bibliography.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION, CENTRE FOR URBAN STUDIES. Municipal government and urban development: a study of the recent reforms in West Bengal, by Asok Mukhopadhyay. New Delhi, IIPA, CUS, 1984. 156p.

This is a case study of the major reforms introduced in the field of municipal government and urban development in West Bengal between 1977-78 and 1982-83. This is the period when the Left Front government in the state brought in an urgency in introducing new legislations, new policies and new institutions all affecting municipal government and urban development. This study has sought to identify the forces working behind the urgency to reform, analyse the basic contents of reforms and discover the reasons for the gaps noticed between declared purposes of reforms and their actual implementation. Finally an attempt has been made to generalise on the experiences of undertaking reforms in municipal government and urban development in West Bengal under the aegis of the political parties claiming to pursue the goal of socialist revolution.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR URBAN STUDIES. Municipal personnel administration: a comparative study of unified and separate systems, by Asok Mukhopadhyay. New Delhi, IIPA, CUS, 1984. 136p.

This study is the first ever full-length empirical research on municipal personnel administration. Based on field investigation in four municipal each in Rajasthan and Gujarat, this study has compared the actual functioning of the unified and separate personnel systems followed in municipal administration in Rajasthan and Gujarat respectively. This empirical analysis has been prefaced by a thorough discussion about the theoretical advantages and disadvantages of 'separate', 'unified' and 'integrated' municipal personnel systems and a short review of the practices and thinking on municipal personnel administration in India. The present study leads to the conclusion that the advantages claimed for unified states cadre of municipal personnel have not been derived in practice. Rather the case for separate personnel system in municipal administration emerges stronger provided of course, the overdue reorganization of state-municipal relations could be achieved and sufficiently large amount of financial resources could be devoted to popularly elected municipal bodies. The final message of this study is that centralisation of personnel administration is likely to injure the basic value of municipal government without producing any substantial compensating impact on the effectiveness of municipal government. This study has been funded by the Ministry of Works and Housing, Government of India.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Financing state and local government in Brazil: recent trends and issues, by Dennis J. Mahar and William R. Dillinger. Washington, D.C. World Bank, 1981. 55p.

Brazil's system of intergovernmental fiscal relations has, with some minor exceptions, remained unchanged for almost two decades. Economic, social and political conditions in the country, however, have undergone profound transfor mations during the same period. This paper investigates whether the mechanisms established during the 1960s, for financing state and local governments are still adequate in the environment of the 1980s. The main conclusion is that they are not and that certain fiscal adjustments are called for in order to bring resource availability at the subnational level more into line with functional responsibilities. Given the extreme intra and inter-regional economic disparities prevailing in Brazil, special attention is given to the fiscal problems of governments in poorer regions. Bibliographical references are presented at the end of the monograph. This is World Bank Staff Working Paper Number 612.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Managing state-owned enterprises, by Mary M. Shirley. Washington, D.C. World Bank, 1983. 101p.

State-owned enterprises are increasingly important actors in developing economies, and more attention has been focused on how to enhance their operating efficiency. The paper suggests ways to improve state owned enterprises efficiency by examining on the special circumstances and constraints that are common to most of them. These include confused and conflicting objectives; government interventions in operating decisions; monopoly powers; and managers who are not held accountable for results or given the incentives to perform well, and whose skills are inappropriate for a commercial enterprise. Although all of these problems are complex and resistant to change, many countries have begun to develop useful approaches to correct some of the main weaknesses of state owned enterprises. Negotiated agreements between governments and state owned enterprises are used

to clarify objectives and set targets for both parties. System to monitor and evaluate performance take into account the special constraints placed on state owned enterprises and adjust for distorted prices. Competition and better accountability to customers are used to encourage efficiency. Incentives linked to performance help motivate top managers. Compensation and training can be geared toward creating a corps of competent managers with appropriate skills. Finally governments are reducing the managerial and fiscal burden of state owned enterprises through selective liquidation and divestiture. Bibliographical references are presented at the end of the paper. This is World Bank Staff Working Paper No. 577 and Management and Development Series Number 4.

JOSHI, P.L. Introduction to zero base budgeting. New Delhi, Deep and Deep Publications, 1984. 138p. Rs. 90.00.

The objective of this study is to explain the complete process of applying Zero base Budgeting techniques in any environment whether private or public. It describes the situation where Zero Base Budgeting can be best applied. It also summarises the benefits claimed and problems generally confronted under Zero Base Budgeting process. It also gives a complete case problems based on Zero Base Budgeting process. The organisation of the publication is as follows: Chapter 1 deals with budgeting and budgetary control. Chapter 2 discusses the introduction to zero base budgeting in terms of concepts, characteristics need and limitations of the incremental budgeting. Chapter 3 has been focused on the process of Zero Base Budgeting. Chapter 4 deals with case study and includes solution to the case problem. Chapter 5 outlines the applications of zero base budgeting for both the industry and the government agencies. A checklist of questions have been given in this chapter which takes up the situations where the implementation of zero base budgeting becomes desirable. Chapter 6 discusses the benefits and problems confronted under zero base budgeting. Chapter 7 briefly analyses the criticism levelled against zero base budgeting and the last chapter contains summary and conclusions apart from discussing the potential applications of zero base budgeting in Indian context. It also contains four appendices on preparation of a master budget, cost-benefit analysis and internal transfer pricing. Also gives a bibliography.

KABRA, GOVIND DAS. Development of weaker sections: organisational alternatives. New Delhi, Inter-India Publications, 1984. 182p. Rs. 160.00.

Despite three decades of planned programmes, the benefits of these programmes are not reaching the poor of India. Such an attempt is made at the commencement of the present work which after establishing the theoretical foundation of the developmental process, discusses the role of the bureaucracy responsible for the implementation of these programmes. Approaching the problem from the sociological perspective, the study delineates the sociographic background of officials and their functions as against the needs of the small and marginal farmers. The study focuses on the functioning of the Small Farmer Development Agencies and other development departments involved in implementing programmes for small and marginal farmers. Data has been collected by interviewing beneficiary and non-beneficiary farmers, and officials from selected villages of Rajasthan. Evaluating the data the discussion has been carried out on two lines. Firstly, within the theoretical framework, the role of the bureaucracy in the developmental process in general, and implementing programmes for the down-

trodden in particular is considered. Secondly, concluding from data from this project and other studies, the author has stated policy implications for future programmes of this kind. Also contains bibliography.

KAHLON, A.S. Managing agricultural finance, by A.S. Kahlon and Karan Singh. New Delhi, Allied, 1984, 344p. Rs. 150.00.

Agriculture finance in India has witnessed a phenomenal growth during 1970s but is still not without certain intractable problems, solution to which cannot be found without a careful and critical examination of the theory and practice not only of the whole system of agricultural finance, but also of the design and operations of the banking system in the country. The book explores new areas of project financial (highlights complimentary relationships between different components of such integrated projects as watershed approach to the development of dry farming system), and monitoring and evaluation of credit system in such greater depth to unravel the intricacies of the system. It also looks into the future and focuses the attention of the policy makers more on the need of financial and credit discipline than on continuous acceleration of credit.

KARNATAKA TAXATION REVIEW COMMITTEE, 1981. Report. Bangalore, 1982-83. 2 parts.

Contents: Part 1: Report on State taxes; 321p. Part 2; Report on Local finances. 142p. Chairman: I.S. Gulati. The Committee headed by I.S. Gulati was appointed in 1981 for reviewing the structure of taxation in the State and Local Bodies and making recommendations for the mobilisation of additional resources for planned development apart from suggesting measures for the rationalisation of the States tax structure wherever necessary. The terms of reference are: (1) To study the existing taxation structure in the State including that of agricultural income tax and to suggest ways for rationalising it, which may include suggesting new taxation measures with a view to securing larger revenue to the State; (2) To study the existing taxation structure of the local bodies, viz., Corporations; Municipalities Taluk Board and Village Panchayats and to suggest ways for augmenting their tax revenues to enable them to discharge minimum obligations under the various Acts; (3) To study the existing rate structure and commodity-wise analysis of the tax revenues and to suggest ways for readjustment or rationalisation of incidence of taxation; (4) To study the incidence of taxation on various classes of people and taxable capacity and recover of taxes from sections of the population who can afford to bear them; (5) To study the effectiveness of the various tax concessions extended by the State in its attempt to attract entrepreneurs for starting new industries and to suggest revision of schemes, if necessary; (6) To suggest measures to avoid diversion of trade to other states; (7) To make detailed analysis of the administrative apparatus for tax procedures currently followed and suggest appropriate measures that are necessary to maximise revenue to the State while removing hardship of the tax payers; (8) To recommend measures for raising resources of non-tax nature for financing a larger developmental effort; (9) Any other aspect which the Committee feel as relevant for resource mobilisation. The report consists of 2 Vols. The first and second part were submitted in April 1982 and February 1983 respectively.

MISHRA, JAGANNATH. Financing of state plans: problems and prospects, by Jagannath Mishra and R.K. Sinha. New Delhi, Sterling, 1984. 318p. Rs. 150.00.

The book highlights the problems of financing state plans with special reference to backward states and draws the attention of the Central Government towards the problems. The Indian Economic Association in collaboration with the Planning Commission, U.P. State Planning Institute, Lucknow and L.N. Mishra College of Business Management, Muzaffarpur organised a seminar on the problems of financing state plans. The present volume is the outcome of that seminar. The publication consists of 19 papers and most of these papers are on the mobilization for resources to finance the programmes of development embodied in its Sixth Plan. The major issues which have received the attention of the contributors are: (a) transfers of resources from the Centre to the States; (b) increasing states' own resources and affect of inflation on state resources.

MISHRA, RAMESH. The welfare state in crisis: social thought and social change. Brighon, Sussex, Wheatsheaf Books, 1984. (Distributed by Harvester Press). 208p. £4.95.

This book is concerned with ideological rather than political or economic aspects of the current crisis of welfare capitalism. This study is based on British and North American literature on welfare which successfully harmonise the market economy with social welfare. It is argued that some form of corporatist or 'integrated' welfare state, provides the best 'evolutionary' path of development for capitalist democracy in the West. The book is planned as follows: Chapter 1 looks at the nature of the legitimacy of the post-war welfare state and the process of its erosion. Chapters 2-5 examine some major ideological orientations, namely the various diagnoses offered and the solutions proposed which respect to the crisis in welfare. Finally, chapter 6 presents a personal view of the future of the welfare state in the light of the discussion and in the preceding chapters, and argues that a 'corporatist' form of the welfare state could be the way ahead. It contains eleven-page bibliography.

MISRA, SHASHI P. Fundamental rights and the Supreme Court; reasonableness of restrictions. New Delhi, Deep and Deep Publications, 1984. 232p. Rs. 90.00.

The theme of the publication is to study judicial behaviour as an integral part of the political process in India. The contribution of this work is that the norms evolved by the Supreme Court to operationally the concept of reasonableness have been identified from the mass of judicial decisions on fundamental rights. It has also been brought out that by an astute combination of legal craftsmanship and judicial statesmanship, the courts have employed these norms to achieve different policy results in order to meet the exigencies of the situation. The specific area selected for the study in the judicial determination of "reasonableness of restrictions" on the fundamental freedoms guaranteed under the Constitution of India. The study has been made under these rubrics. Chapter 1 'Introductory' only articulates the problem for study in the area of judicial interpretation of fundamental rights. Chapter 2, "Judicial review in America and India" traces the history of judicial review and gives a brief trend analysis on the basis of cases. Chapter 3, "Reasonableness under the Indian Constitution" traces the history of how and under what circumstances did the term 'reasonable' find place in the Indian Constitution. Chapters 4 and 5 discuss the standards or tests evolved and applied by the Court in judging the reasonableness of restrictions. Chapter 6, "Concluding Observations", offers certain generalizations arising out of the study and sets up certain hypotheses for further study. There is a seventeen-page bibliography.

NATIONAL INSTITUTE OF PUBLIC FINANCE AND POLICY. Central government expenditure: growth, structure and impact (1950-51 to 1977-78), by K.N. Reddy, J.V.M. Sarma and Narain Sinha. New Delhi, National Institute of Public Finance and Policy, 1984. 175p. Rs. 80.00.

The book provides, authoritative information on the growth of Central Government expenditure, both in money and real terms, and the factors accounting for it. Several conceptual and statistical problems concerning the study of government expenditure, have been discussed in detail. Contribution of increase in prices, wages, employment and volume of goods purchased to the growth of Central government expenditure has been quantified. Expenditure by different functional categories in real term has also been examined, while an attempt has been made to estimate income elasticity of the major categories of expenditure. The objectives of this study are: (a) the growth of Central government expenditure; in nominal and real terms; (b) the sources of growth of Central government expenditure; (c) the changes in the structure of Central government expenditure; (d) the elasticity functions in relation to major categories of Central government expenditure; (e) the Commodity composition of Central government purchases: (f) the impact of Central government purchases on various sectors of the economy: (g) the commodity composition of state governments purchases; and (h) the impact of state governments' purchases on various sectors of the economy. The study consists of eight chapters. After brief introduction, the second chapter initiates a discussion on conceptual and statistical problems in the trend analysis. The third chapter traces the growth of aggregate Central government expenditure. The fourth chapter analyses changes in the structure of Central government expenditure. The fifth chapter presents the estimates of elasticities of major categories of expenditure. The sixth chapter discusses the composition of Central government purchases and examines their impact on the sectoral output. The seventh chapter analyses the impact of the State government purchases. The concluding chapter presents the main findings. A statistical appendix is given at the end of the report. It also includes a note on sources of data and the statistical tables. Bibliographical references are presented at the end of the report. This study was sponsored by the Planning Commission, Government of India and was, conducted by National Institute of Public Finance and Policy, New Delhi.

POLLITT, CHRISTOPHER. Manipulating the machine: changing pattern of ministerial developments, 1960-83. London, Allen & Unwin, 1984. 243p. £18.00.

The book deals with the changes made in the pattern of ministerial departments between the beginnings of 1960 and the 1983 general election. The publication comprises eleven chapters. After brief introduction, chapter 2 deals with the constitutional and administrative rules and procedures for altering machinery of government. Chapters 3-8 cover the ambitions and aspirations of prime ministers, ministers and senior officials, or more precisely, those of their aspirations which they felt could be realised or assisted by reshaping the organisational machinery of Whitehall. Chapter 9 seeks to draw together the evidence from the previous, chronological, chapters in a descriptive summary of the process of decision-making about the machinery of government. Chapter 10 contains an analysis of the similarities and differences between the 'designers' and the 'sceptics', and explains how and why the 'designers' fell from grace, and in the final chapter the question of the relative merits and demerits of alternative theoretical approaches is examined in length. The aims of the book are: (1) to fill a gap in the description of

British Central government through the provision of a full record of changes in the pattern of ministrial departments from 1960 to 1983; (ii) to analyse the process of decision-making from which these changes emerged; (iii) to identify the main assumptions and attitudes which condition and constrain the decision-making process and by dissemination help protect it from disturbance; and (iv) to reflect upon the advantages and limitations of alternative approaches to the study of the machinery of Central government. There is a twenty-five page bibliography.

POUDYAL, MADHAB PRASAD. Public administration and nation-building in Nepal. Delhi, NBO Publishers, 1984. 127p. Rs. 50.00.

This study is the outcome of unpublished work, Administrative Barriers to Nation Building in Nepal, conducted in 1982 on behalf of the office of the Dean, Institute of Management, Tribhuvan University of Kathmandu. The present publication focuses mainly on public administration and nation building with special attention to administrative barriers to that process in Nepal. The study has been divided into two parts. The first part deals with some theoretical issues regarding concepts like nation, nationalism, nation-building, state-building as well as the reasons and requirements of public administration to involve itself in the task of nation-building in the developing countries. The second part is devoted to the historical perspective of public administration in Nepal, the process of nation-building and administrative barriers to nation-building. There is a sixpage bibliography.

RAGHAVULU, C.V. Organizational conflict in Indian Government organizations. Delhi, Academic Publications, 1984. 139p. Rs. 125.00.

The present book deals with organization behaviour and organizational conflict in select Indian Government and Semi-Government organizations with a spotlight on the interplay of ethnic factors in organization behaviour. Three broad types of conflicts have been identified. The first type of conflict exists between the politician and bureaucracy; the second between management and labour unions: the third is intra-organization. The ethnographic and empirical data are drawn from a wide cross-section of government organizations in the three coastal districts of East Godavari, West Godavari and Visakhapatnam in Andhra Pradesh. The survey data are based on a sample of 236 employees of Visakhapatnam Port Engineering Workshop. Some more conflict-generating factors like the ill-distribution of authority attemps to protect self interests by key persons, overall weak infrastructures, resource gaps, organizational innovations have been identified across a wideranging sample of organizations like State Bank of India, Visakhapatnam Ship-Building Yard, Port Trust, Railways, Bharat Heavy Plates, and King George Hospital. Other variables prone to higher levels of role conflict such as socio-economic status, organizational and behavioural factors, lower levels of education and per capita income, lower levels of organizational positions have been identified, researched and established. This study emanates out of the author's doctoral research for the Ph.D. degree in Political Science at the University of Illinois. There is a nine-page bibliography.

RAINA, S.M.N, Law, judges and justice. Indore, Vedpal Law House, 1979. 264 p. Rs. 77.00.

The theme of this publication is "Life of law is justice and it is for the judge to breathe life into law". The book opens with salient provisions of the Constitution

of India and the spirit thereof and proceeds to point out the true function of a judge and how he stands in relation to law and justice. After dealing with the concept of law and the concept of justice, the author has pointed out what the judge is expected to do in the discharge of his functions so as to harmonise law with justice and to make the courts not merely courts of law but courts of justice. The book deals with the confrontation between the judiciary and the Parliament with reference to Golaknath's case, the Bank Nationalization case, the Privy Purses case and the Fundamental Rights case. It also deals with the emergency provisions in the Constitution with particular reference to the emergency from June 1975 to March 1977 and the Habeas Corpus Case. The writer has suggested minor amendments to the Constitution which, in his opinion, would prevent any misuse of the provisions. The publication deals with the independence of Judiciary with particular reference to Smt. Indira Gandhi's election case. In the chapter entitled 'Judges and the People' the author tries to explain the position of the judges so as to remove certain misunderstandings in the minds of the people regarding their performance. Chapters 13 and 14 are meant for the subordinate Judiciary with a view to give them guidance in regard to handling of cases and writing of judgements. Chapter 15 relates to the subordinate judiciary and the concluding chapter deals with supremacy of the Parliament and the various problems of democracy in our country. Also contains appendices and bibliography.

RAJAPUROHIT, A.R., ed. Land reforms in India. New Delhi, Ashish Publishing House, n.d. 216p. Rs. 100.00.

This book is an outcome of the Symposium on Land Reforms in Karnataka, which was held on March 18, 1982 at the Institute for Social and Economic Change, Bangalore. The Agricultural Development and Rural Transformation Unit of the Institute organised this symposium with the financial help from the Ministry of Agriculture, Government of India. Though the discussion centred on the issues of land reforms in Karnataka, the few points expressed and shared appear to be useful to a cross section of the persons interested in land reforms in India and other developing countries of Asia and Africa. There were nine papers presented in the symposium. The first paper presents a historical account of land relation from two coastal districts, South Kanara and North Kanara. The second paper touches the historical, social and political issues of land reforms. The third paper focuses attention on the bias in favour of big land holders, both at the stages of legislation and implementation of land reforms legislations. The fourth paper touches an important aspect of land reforms with reference to the collective and distributive aspects. The fifth paper emphasises upon the specific issues on distributive land reforms. The next article has also raised similar issues with reference to the surplus land distribution among the landless in Karnataka. Rajan's paper discusses the constitution of tribunals, working of the tribunals, legal issues involved in land reforms legislation and weak socioeconomic position of the tenants. Satyapriya and Erappa paper brings out the fact that the hidden tenancy in Karnataka is quite small. The final paper raises the issues related to the equity, productivity and labour absorption effects of the land reform legislaion in Karnataka.

RAO, K. RANGA. Cities and slums: a study of a squatters' settlement in the city of Vijaywada, by K. Ranga Rao and M.S.A. Rao. New Delhi, Concept, 1984. 117 p. Rs. 65.00.

The purpose of the study is to understand the nature of the Bhaskara Rao Peta

Slum in the city of Vijaywada, Andhra Pradesh in context of migration, urbanization and rural-urban interactions, and to reflect on the general problems of slums and urban development. The work discusses the pattern of growth of the slum and the nature of its social organization in the general context of other slums in the city. It also analyses the process of migration and the adjustments of migrants to the urban conditions of life. The study examines the occupational structure of the slums in relation to the city on the one hand, the occupational mobility patterns of the slum dwellers on the other. The authors discuss the relations that the slum dwellers maintain with their places of origin. Lastly, it also considers the problem of slums in the context of clearance, development and control policy. The present work is the revised version of the study of Slums of Vijaywada which was sponsored by the Indian Council of Social Science Researchs. Also contains a select bibliography.

REIN, MARTIN, From policy to practice. London, Macmillan, 1983. 256p. £18.00.

This book is essentially about how policy, design, and practice go together and the legitimating role of social science at each stage. The book has thirteen chapters. Chapter 1 examines the social policy of the firm as a way of criticizing the traditional distinctions in social policy such as public and private, or social Chapter 2 criticizes the view that the distribution of economic resources is best understood as a reward for contribution to productivity. Chapter 3 deals with social services, describes how the same design can serve many purposes. Chapter 4 takes up one of the central design questions in social policy. How can social services be more effectively coordinated? Chapter 5 deals with issues in the design of inkind benefits. Chapter 6 concerns value conflicts in the design of incomesupport programmes. Chapter 7 develops a theoretical perspective for identifying stages of implementation, from the development of guidelines to what practitioners actually do. Chapter 8 deals with the everyday practice worries of practitioners. Chapter 9 explores how questions of implementation and practice enter the study of programme evaluation. Chapters 10, 11 and 12 are devoted to ways in which social science contributes to the value questions posed by design. policy, and practice. Chapter 13 takes up the theme of the uses of social science and explains how the subject of "use" can fruitfully be studied. Bibliographical references are presented at the end of each chapter.

SIDDIQUI, H.Y., ed. Social work and social action: a developmental perspective. New Delhi, Harnam Publications, 1984. 184 p. Rs. 70.00.

This volume is an attempt to highlight the various dimensions of the dynamic method and to encourage its incorporation in social work practice. The present publication emanates out of papers presented at the Association of Schools of Social Work in India seminar held at Madras in June 1980 on the theme of "Social Action and Social Work Education". Five papers have been included in this work as well as one paper by G.A.A. Britto which was presented in an earlier seminar. In the first paper Dr. Siddiqui attempts to clarify the concept, scope and methodology of social action. The second paper attempts to identify some principles of social action. In the next paper, the author attempts to define social action and discusses its typology by describing various models of social action. Dr. Desai in her paper points out the need for giving a new orientation to the entire social work education, rather than making few changes in the curriculum to incorporate

social action as a method of social work. Dr. Singh in his paper outlines the process of social action and discusses the various models and strategies and their implication for social work. In the concluding paper Dr. Surendra Singh provides a background to the development of social action by quoting extensively from valious sources to establish the need for incorporating it as a method of social work, and also suggests a curriculum outline. A brief summary of the deliberations at the seminar and a twelve-page bibliography have also been included.

SINGH, V.B., Profiles of political elites in India. Delhi, Ritu Publishers, 1984. 178p. Rs. 85.00.

The present work deals with socio-political profiles of political leaders, traces the contours of their career patterns, examines their value commitments and probes into their adherence to certain democratic norms. It is based on a secondary data analysis of the 1971 National Election Study conducted by the Centre for the Study of Developing Societies, New Delhi. The study consists of six chapters. After brief introduction, the author discusses socio-economic and demographic profiles of party activities and political leaders and also examines social bases of different political parties in chapter 2. Chapter 3 deals with political socialization of leaders and their career patterns with a special reference to mobility and achievements in politics. It also examines relative significance of leader's social background and his experience in politics influencing advancement in political career. Chapters 4 and 5 deal with leaders' faith in the system, their sense of efficacy and the effect these have on their stand on various national issues vis-a-vis their national affiliation. The concluding chapter tries to present an integrated picture of the leadership and its implications for sustenance and development of the democratic system. There is an eight-page bibliography.

STEWART, MICHAEL. Controlling the economic future: policy dilemmas in a shrinking world. Sussex, Wheatsheaf, 1983. 192 p. £5.95.

The aim of the book is to explore the nature of economic problems and to discuss the new directions of economic policy. After brief introduction, chapter 2 discusses traditional macro-economic policy and both Keynesian and monetarist. Chapter 3 briefly documents the growth of interpendence in the world economy over the past ten or fifteen years with particular reference to the growing importance of international trade and capital flows. Chapter 4 traces in some detail how fiscal and monetary policies pursued in one country affect key variables in other countries. Chapter 5 argues that the general consequences of macro-economic policies which take no account of effects on other countries is given the attitudes and activities of the world financial community, a deflationary bias in the working of the world economy as a whole; and that this process has recently been intensified by a newly-resurrected and frequently inappropriate hostility to budget deficits. Chapter 6 examines in some detail the way in which the deflationary bias has operated in a number of OECD countries over the past decade, reinforcing restrictive policies and discouraging expansionary ones. Chapter 7 discusses two different strategies which countries might adopt in order to avoid the effect of this deflationary bias. Chapter 8 moves on to consider the temporal dimension, asking whether traditional short term demand management policies are capable of creating and maintaining full employment in a world in which rapid technological change is eliminating large numbers of existing jobs, and suggesting that among other things there will need to be an increase in the size of the public sector. Chapter 9 introduces growth, pollution and exhaustible resources. Chapter

10 fucuses on the energy question. Chapter 11 examines the prospects of energy conservation. The concluding chapter attempts to pull the various threads of the argument together, discussing the approaches which hold out the best hope of successfully tackling both spatial and temporal problems. Bibliographical references are presented at the end of the text.

SUSSAMS, JOHN E. How to write effective reports. Aldershot, Hants, 1983. 109p. \$8.50.

In business, administration and research the report is an essential tool and whatever their function or level in the hierarchy, the executive will need to master the skills involved in writing report. The book not only discusses matters of language and style but also explains how the subject matter can be structured and organised to facilitate understanding. It also deals with methods of planning, presentation and production. The text is supported by many examples and illustrations and a number of exercises, designed to improve report-writing ability.

TILAK, SHRINIVAS. The myth of Sarvodaya: a study of Vinoba's concept. New Delhi, Breakthrough, 1984. 102p. Rs. 45.00.

In this study, an attempt is made to critically examine and evaluate the extent to which Vinoba succeeded in formulating the ideology of Sarvodaya and transmiting it to the masses. It also centres around Acharya Vinoba Bhave's efforts to bring about revolutionary changes in traditional property, polity and family relations and thereby establish economic equality and social justice in modern India. For this purpose, it is argued, Vinoba made extensive use of the familiar Hindu myths and metaphors. The present study also evaluates his relative success as a mythmaker and a transmitter of his cherished ideals and concepts through the medium of his myths to his intended audiences.

VARMA, S.C., A Millions of poverty grip: India's rural works programme. New Delhi, Kunj Publishing House, 1984. 172p. Rs. 90.00.

This is a book on the Indian experience in planning and execution of the rural works programme. There are millions of poor who have neither assets nor skill worth the mention. It is believed that the national rural employment programme not only provides employment to the poorest but also helps strengthen the infrastructure, to generate purchasing power among the agricultural labourers and to make use of the large stock of foodgrains available in the country. The assumption of the earlier Indian economic planning that the projected prosperity in the country would trickle down right upto the lowest layer of the economic profile did not materialise and, therefore, the government, decided to launch a rural employment programme throughout the country.

WELLS, LOUIS T., Jr. Third World multinationals: the rise of foreign investment from developing countries. Cambridge, MIT Press, 1983. 306p. \$ 8,75.

The purpose of this book is to explore the question of why firms based in developing countries have chosen to invest in branches, joint ventures, and wholly owned subsidiaries overseas rather than simply export goods or enter into licensing arrangements abroad. In addition to the cost of transport, tariff barriers, and import restrictions, it identifies a number of less apparent factors, such as the

motivation of managers in wanting to go abroad, the meshing of technological levels, ethnic ties, and the desire to protect proprietary processes and competitive advantages. The author compares the similarities and differences between these firms and their more established counterparts from the industrialised countries, both large and small. He examines the implications of these developments on the relations between specific home and host countries, and on North-South relations and South-South relations in general. It contains an eight-page bibliography.

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INDEX AND ABSTRACTS OF ARTICLES

ACCOUNTING

LOEB, STEPHEN E. and LAWRENCE J. GRAMLING. Accounting education and training: accreditation of accounting programs. Government Accountants Journal, 32(4) Winter 83-84, p. 64-7.

OFOBIKE, EMEKA. Inventory valuation method: tax advantage of LIFO (Last-infirst-out). Chartered Accountant, 33(4) Oct. 84, p. 349-53.

SALEM, TAHSEEN B. The roots of government accounting and its relationship with general accounting. Public Administration (Saudi Arabia), 22(42) July 84, p. 26-7.

ADMINISTRATIVE AGENCIES

LANGFORD, JOHN W. The question of quangos: quasi-public service agencies in British Columbia. Canadian Public Administration, 26(4) Winter 83, p. 563-76.

ADMINISTRATIVE CONTROL

BROWN, M. PAUL. Responsiveness versus accountability in collaborative federalism: the Canadian experience. Canadian Public Administration, 26(4) Winter 83, p. 629-39.

CARINO, LEDIVINA V. (Univ. of the Philippines, Manila). Administrative accountability: a review of the evolution, meaning and operationalization of a key concept in public administration. Philippine Journal of Public Administration, 27(2) Apr. 83, p. 118-48.

Administrative accountability may be defined as the evolution of the actions of appointed, career employees and officials in terms of whether their actions are within or outside the bounds of their authority. The concept has exhibited varying concerns and emphases over the years. Four variants of accountability may be distinguished on the following dimensions: who is considered accountable, to whom he is accountable, the standards or values he is accountable. and the means by which he is accountable. These are: traditional accountability which focuses on the regularity of fiscal transactions and faithful compliance as well as adherence to legal requirements and administrative policies; managerial accountability which is concerned with efficiency and economy in the use of funds, property, manpower and other resources; program accountability which pays attention to the results of government operations and process accountability which emphasizes procedures and methods of operation. Relating accountability with Public Administration theory, a congruence of concerns is found in the types of accountability and the varieties of Public Administration. Accountability may be promoted through the imposition of external controls and through the inculcation of self-regulating values. The use of power, discretion, the processes of employee behaviour regulation such as control; supervision, influence and management and other extra-bureaucratic values bear upon accountability. There is an increasing reliance on program content and participatory procedures, and stress on negotiation and even self-determination

of standards of accountability. Despite these changes, however, problems of graft and corruption and the incongruence of official actions with public interest remain.—Reproduced.

ADMINISTRATIVE DECENTRALIZA-TION

CONYERS, DIANA. Decentralization and development: a review of the literature. Public Administration and Development, 4(2) Apr.-June 84, p. 187-97.

PREMDAS, RALPH R. and (Univ. of California, Berkeley) and JEFFREY S. STEEVES. (Univ. of Saskatchewan, Canada). Vanuatu: the evolution of the administrative and political context of decentralization. Public Administration and Development, 4(3) July-Sept. 84, p. 231-48.

late to Local government came Vanuatu and even then was more a response to external events than a reflection of community interests. The first local council experiment, from 1957 to 1958, failed because of rivalry between the colonial powers, Britain and France. Subsequently national political developments set up additional obstacles to the successful functioning of local government. Political conflicts at the national level, reflecting the divisions created by the Anglo-French condominium, delayed implementation and undermined the administrative viability and democratic quality of local councils. Popular support for the trust in local government has not developed. A system created in haste and altered to serve the interests of competing national elites has not been able to adopt to the needs of local communities. A viable system decentralization requires a degree of national consensus to be combined with local involvement in planning implementation.—Reproduced.

ADMINISTRATIVE LAW

GUPTA, BALRAM K. (Panjab Univ.,

Chandigarh). Some recent developments in Indian administrative law. International Review of Administrative Sciences, 50 (2) 84, p. 157-66.

The paper traces some recent developments in Indian administrative law. The judiciary has played a vital role in this upbringing. Its main achievements are: (i) the rules of natural justice should be applicable to administrative proceedings: (ii) every action of the executive must be informed with reason and should be free from arbitrariness; (iii) when the grievance is a common one it should not be necessary to give a separate order to each individual; (iv) the State should provide at its own expense in the case of persons who were accused of bailable offences but whose cases could not be heard as they had no lawyers, and (v) the Supreme Court has provided a good tool in the Public Interest Litigation for social iustice. It is concluded that the legislature and executive should also help in developing a sound administrative law.

JAIN, M.P. (Univ. of Malaya, Kuala Lumpur). Reform of New Zealand administrative law. Journal of the Indian Law Institute, 25(3) July-Sept. 83, p. 297-316.

This article purports to be a synoptic description of the various recommendations made by the Public and Administrative Law Reforms Committee which was set up in July 1966 and the steps taken in New Zealand to reform the system of administrative law as a consequence thereof.

PANDEY, D.C. March of law in China. Popular Jurist, 1(2) Mar.-Apr. 84, p. 45-6.

SCHMIDT-STRECKENBACH, WOLF-GANG (Institute of Public Administration, Spayer). Current problems of administrative procedure law: the case of the Federal Republic of Germany. Indian

Journal of Public Administration, 30(2) Apr.-June 84, p. 431-45.

In this article, an attempt has been made to examine in greater detail the background, development and scope of relevant endeavours to generalise administrative procedure law in the Federal Republic of Germany.

ADMINISTRATIVE REORGANIZA-TION

BABER, WALTER F. Reform for principle and profit. Bureaucrat, 13(2) Summer 84, p. 33-7.

IGLESIAS, GABRIEL U. (Univ. of Philipines, Manila). Appraising administrative capability for coordinating the implementation of regional development. Philippine Journal of Public Administration, 24(3) July 80, p. 219-32.

A number of approaches has been suggested for appraising the administrative capability of public organizations. However, shortfalls in the implementation of national development plans and continuing inadequacies in the printing process created pressures toward reforming the government machinery in developing countries to improve their planning and implementation capability. The focus on appraising administrative capability for coordinating the implementation. aspects of regional development is most appropriate as it makes the appraisal feasible, manageable, and also responsive to an important problem area in the whole regional development strategy. Moreover, the mobilization, allocation, and utilization capability of the regional framework to ensure adequate, relevant, and timely financial, human, and physical resources will be influenced by management resources, i.e., structure, policy, technology, and support. Guide questions are proposed to elicit responses suggesting the capability of the regional framework in terms of the financial and human resources .- Reproduced.

MAHESHWARI, S.R., (IIPA, New Delhi). Strengthening administrative capabilities in India. Public Administration and Development, 4(1) Jan.-Mar. 84, p. 49-62.

Reform in public administration has been pursued in India since 1947 and received particular attention since the 1960s. The approach in the 1940s and 1950s was to hold inquiries into different facets of administration, then in the 1960s the strategy was adopted of having an administrative reforms commission with terms of reference which gave it uniquely wide powers and an opportunity to recommend an overhaul in the country's administration. Its recommendations were, indeed, far reaching, but the failure of its report to result in significant reforms being implemented has contributed to a change in emphasis in the 1970s. Attention has come to be directed once more to administrative improvements at the microlevel, and there are a number of significant criticisms to be made of these currently continuing approaches to improvement and reform.-Reproduced.

ADOPTION

LATIFI, DANIAL. Guardianship and adoption. Popular Jurist, 1(3) May-June 84, p. 22.

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ADULT EDUCATION

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Reproduced from editorial.

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Reproduced.

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Nigeria has been under, within the past 70 years or more, a colonial regime until 1960, a civilian democratic regime until 1966 and four military regimes until 1979. It is presently under a presidential form of government. During these changes, the patterns of recruitment into the higher public service in Nigeria have been influenced by both merit and non-merit criteria. Ethnic politics, educational imbalance among different states, and the need to ensure unity and stability were among several factors affecting recruitment patterns.

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CIVIL SERVICE AND LEGISLATORS

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Reproduced from the editorial.

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COMMUNITY DEVELOPMENT

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Several Communities in the Bendel State of Nigeria have distinguished themselves in their enthusiasm for community development through self-help efforts. In addition to their contributions in labour and money these communities also make demands on the government for various forms of aid. Because of the uncoordinated nature of the projects and the demands, the government is precipitated into responses without a thorough examination of the development impact and the priority needs of the projects. An analysis of the characteristics of the completed and on-going community development projects in Bendel State between 1970 and 1982 shows that the prime interest of communities is in the

provision of social infrastructure rather than in improved production which will create wealth and employment. Similar mistakes are made by the government in its total funding and in providing matching grants for projects which have doubtful rationales. The paper suggests that planning for community development projects should involve the cooperation · of the government and the people. The enthusiasm for development should be encouraged but not at the expense of coordinated effort which could bring about the much desired even development by sorting out priorities and conserving resources.—Reproduced.

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Health Demonstration Centre-teaching preventive medicine in Shanghai County. by Gu Xue-qi; A million villages, a million decades?, by Sumi Krishna Chauhan and K. Gopalakrishnan: Rural land uses in the Netherlands. by Hubert N. Van Lier; The elements of land policy toward a comprehensive classification, by Albert Z. Guttenberg; Regions and regional delimitation as aids for urban and rural development in Kenya, by George K. Kingoriah; The role of small and intermediate-sized urban settlements in national development, by Om Prakash Mathur; Barefoot architects: a proposal for the Third World, by B S. Saini; The rural university, by Gerry Toomey; Rural access to know-how through low cost satellite, by Gary Garriott; integrated approach to desert development, by Adli Bishay; Rural settlement experiences in postcolonial Africa, by Alberto Arecchi; Hassan Fathy's Abiqulox: an experimental Islamic educational center in rural new Mexico, U.S.A., by S. Adbullah Schleifer; How cheaply can we live? by F.E. Trainer; Rural settlements in the world economy; Implications of soil loss, by Lester R. Brown; The rural component in the age of ecumenopolis, by John G. Papaioannou.

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G. MARCH. Decision-making and postdecision surprises. Administrative Science Quarterly, 29(1) Mar. 84, p. 26-42.

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DEFENCE, NATIONAL—COSTS

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DEVELOPMENT ADMINISTRATION

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This paper briefly examines: (i) the implications for management of the

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DISTRICT ADMINISTRATION

HARIDWAR RAI and AWADHESH PRASAD. (Centre for Regional Studies Bhagalpur, Univ.). Restructuring district administration in Bihar: restoration of the Campbellian idea. Bihar Journal of the Public Administration, 1(1) Spring 84, p. 27-41.

The Central mission of this article is to analyse the structural changes brought about the district administration in Bihar and to examine the circumstances which reversed the trend towards weakening the institution of the district officer and restoring his traditional pre-eminence in the district.

LAKHINA, ANIL KUMAR (Maharashtra Development Administration Institute, Pune). Reforms in the collectorate of Ahmadnagar (Maharashtra)—a report. Indian Journal of Public Administration, 30(2) Apr.-June 84, p. 446-60.

The author as collector had initiated and introduced these administrative reforms in the collectorate of Ahmadnagar to make it more efficient and people oriented. In this case study, the broad premises of the exercise were: (1) Regulation of clerk public contact; (2) Demystification of office procedures and accessibility of documents both to the staff and to the public; and (3) Better working conditions and creation of efficient environments.

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ECONOMIC DEVELOPMENT

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Address delivered at a meeting of Kautilya Parishad (Department of Economics), Patna University, Patna, on 17th March 1983.

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ECONOMIC PLANNING

CHAMBERS, DAVID. Plans as promises: what does corporate planning mean in a publicly owned corporation? Public Administration (U.K.) 62, (1) Spring 84, p. 35-49.

CHARAT RAM. Strategy for the Seventh Plan. Management Review, 11(1) 84, p. 13-17.

FAROOQUI, JAMIL. Crisis in nation building. Journal of Social and Economic Studies, 10(1&2) 82, p. 17-25.

KHUSRO, A.M. Economic planning and national development. Lok Udyog, 18(6) Sept. 84, p. 3-7.

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Foreign Review, 21(21) 31 Aug. 84, p. 5-7. MITRA, ASHOK. Planning and the Planning Commission. Popular Jurist, 1 (2) Mar.-Apr. 84, p. 16-17.

PATWARDHAN, M.S. The approach to the Seventh Plan: a critique. Monthly Commentary on Indian Economic Conditions, 26(1) Aug. 84, p. 93-4.

SPECIAL number on planning systems. Indian Journal of Public Administration, 30(3) July-Sept. 84, p. 497-899.

Contents: Development planning in South-Asia and the current challenges, by Tarlok Singh; Planning systems in socialist countries: lessons for the Third World, by Mohit Sen: Politics of planning, by M.J.K. Thavaraj; Planning in the Third World; an overview of experiences in India, by R.B. Jain; Planning of plan implementation in India, by Kamal Nayan Kabra; Administering the planning system, by Shriram Maheshwari; The politics of industrial planning in India: the Second Plan, by Sunil Kumar Sahu: Planning and budgeting in India: concept and practice, by K.L. Handa; Block level planning in education, by Jandhgula B.G. Tilak: French and Indian planning systems: a comparative study, by Kamta Prasad: Economic planning in Japan, by P.R. Dubhashi; Rehearsals for planning in Nepal, by Madhab Prasad Poudyal; Development planning in Singapore, by David L. Schulze; Development planning systems in the South Pacific region by Ganeshwar Chand; Some aspects of the Soviet planning system: some reflections, by Arvind Vyas; Federal Republic of Germany: planning in federal government and federal administration, by Dietmar Sailer; Economic development and national planning, by A.M. Khusro;

Planning: a select bibliography by S. Bakshi and Suresh Kumar.

In this Number, Tarlok Singh, in his learned contribution, tries to give an overview of the planning experience in the countries of South Asia like Bangladesh, India, Nepal, Pakistan and Sri Lanka. Besides, pointing out that these countries have mixed economies, he indicates the areas of weakness as well as strength. He makes a plea for taking a wider view in order to introduce elements of regional ecoperation into national planning as prevailing within each of the economies of South Asia.

Mohit Sen in his contribution has succinctly summed up what, according to him, constitute the lessons that the planing systems of social countries have for developing countries and merit thorough discussion. Though coming much later in the sequential arrangement of articles, K.K. Dasgupta discusses some aspects of the Soviet system of planning including the various techniques and methodologies as well as theoretical issues in optimal and micro-level planuing. His article is followed by a contribution from Arvind Vyas containing wide-ranging reflections on the Soviet planning system, highlighting the role and organisation of foreign trade within a centrally planned system. He also identifies problem areas within the Soviet planning system.

Planning necessarily becomes political in nature because, it has an allocative function and also affects power structure, M.J.K. Thavaraj dilates on the implications of the politics of planning in general. The strategies and the directions of development are greatly influenced by the nature of the political approach that lies behind the planning system. Sunil Kumar Sahu discusses at some length, in the background of the Mahalanobis model of industrialisation during the Second

Plan, the politics of industrial planning. He discusses the role which Nehru envisaged for public sector as well as for industrialization in general in our society. Sahu provides a historical and an analytical perspective of industrial planning in India. R.B. Jain as a student of political science and public administration, analyses the experiences of planning in India and indicates the significance of our plan effort for the developing countries in the Third World.

We have an article by Kamal Navan Kabra on planning of plan implementation in India. Implementation is crucial for the credibility of the planning system as well as for policy formulation. Kabra has analysed a number of conceptual as well as operational problems in the context of "planning of plan implementation in a non-socialist economy, partially planned economy like India". Adopting a different approach, Shriram Maheshwari in his contribution, broadly on the theme of implementation, discusses the various elements intrinsic to administering of the planning system. Since very often the dichotomy is made that planning is good but implementation is faulty, these articles pinpoint for us some very significant factors which have to be properly considered if plan implementation has to be on the lines as we would like.

Proper linking of planning and budgetary practices is very much needed if limited resources have to be optimised and plan goals achieved. We have an article by K.L. Handa in which he focuses on this linkage as it is obtained in India at the Central level. The present planning mechanism has not succeeded in ensuring balanced growth of infrastructure at block level in the crucial sector of education. Tilak brings out issues relating to decentralised planning for education. The questions. such centralisation versus decentralisation, and local planning and linkages in the

functional system have emerged in the course of our planning effort and need continuous attention.

We have a comparative study of the French and Indian planning systems by Kamta Prasad. As is known, at a particular stage of thinking on planning in our country, the French system of indicative planning was a much discussed subject. Kamta Prasad provides a comprehensive study in a comparative perspective.

P.R. Dubhashi, in his articles, has discussed the historical background as well as the developing perspectives of planning in Japan. It is of great interest in view of the spectacular progress that Japan could make within a very snort period after the total collapse of its economy during World War II. David Schulze in his article gives very useful information about policy and practice of planning in Singapore, another last growing economy.

Poudyal introduces us to the objective strategies and difficulties of planning in Napal. He has made an effort to cover the economic issues along with administrative as well as socio-political problems.

We have also included a very informative contribution by Ganeshwar Chand on "Development Planning System in South Pacific Region". This provides an insight into the economic problems of a region about which enough published material is not readily available.—Reproduced from editorial.

SRIVASTAVA, K.K. Planning strategies in India. Bihar Journal of Public Administration, 1(1) Spring 84, p. 65-74.

ECONOMIC POLICY

WEATHERFORD, M. STEPHEN and LORRAINE M. MCDONNELL. The role of Presidential ideology in economic

policy making. Policy Studies Journal, 12(4) June 84, p. 691-702.

EDUCATION

ADINARAYANA REDDY, P. and T. KUMARASWAMY. Non-formal education in India: prospects and problems. University News, 22(42) 8 Nov. 84, p. 2-4.

BHAGIA, SUSHMA. Some problems of non-formal learning. University News, 22(40) 23 Oct. 84, p. 6-7.

RAMA, G.W. Education and democracy. Journal of Higher Education, 9(1) Monsoon 83, p. 1-19.

TULSYAN, S.L. Change in the system of education in India: a mere slogan. University News, 22(34) 8 Sept. 84, p. 7-8.

ZUCK, ALFRED M. Education of political appointees. Bureaucrat, 13(3) Fall 84, p. 15-18.

EDUCATION AND STATE

DESAI, UDAY. Public policy process in India: a study of educational policy process in a state. Journal of Social and Economic Studies, 11(1&2) 83, p. 1-21.

MOON, JEREMY and J.J. RICHARD-SON (University of Stratchlyde). Policy-making with a difference? The technical and vocational education initiative. Public Administration, 62(1) Spring 84, p. 23-33.

In this study the authors focus on the emergence of the technical and vocational education initiative. The formulation of the policy is found to differ from that of the conventional British policy style, in that it was announced without prior consultation with the education policy community. Further, overall responsibility for the initiative lies outside the traditional sphere of education with the

Manpower Services Commissions. However, in the subsequent processing and implementation stages of the initiative, the established educational interests (local and national) are seen to move from the auditorium back to centre stage. The reasons for the original departure from the conventional policy style, those for the return to normality and some implications, are examined. —Reproduced.

EDUCATION, HIGHER

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GHODKE, N.B. Corrective measures in the field of higher education. University News, 22(46) 8 Dec. 84, p. 41.

JOSHI, DINESH CHANDRA. Role of an academic in higher education. University News, 22(34) 8 Sept. 84, p. 2-4, 6.

KOLHATKAR, M.R. (Finance Deptt. Govt. of Maharashtra). Administration of institutions of higher learning: purposes, problems and remedies. Indian Journal of Public Administration, 30(2) Apr.-June 84, p. 357-80.

We have a good deal of literature on problems of education in general but not much thought has been given to the management and administration of institutions of higher learning, the number of which has necessarily to increase in the developmental process. Inadequacies in management of these institutions very often distort their original objectives, resulting in wastage of effort and resources, more particularly the latter for which a developing country is always very hard pressed. It is in this background that M.R. Kolhatkar's

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BRIJ MOHAN and SHITAL PARKASH. Productivity improvement in educational administration—some experiments. Management in Government, 16(1) Apr.-June 84, p. 39-57.

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MISRA, SURYA NARAYAN. Delimitation: an appraisal. Orissa Political Science Journal, 4(1&2) Jan.-Dec. 82, p. 128-33.

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TACKE, WALTER. Germans and the European parliament elections: a preelection survey. Monthly Public Opinion Surveys, 29(9&10) June-July 84, p. 8-11.

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PANDA, USHA and N. HAZARY. The process of modernisation in rural Orissa: a study of electrification in two villages. Orissa Political Science Journal, 5(1&2) Jan.-June and July-Dec. 83, p. 31-9.

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PADHY, K.S. and D. SABAT. Identification of rural elites: a case study of Podamari Panchayat. Orissa Political Science Journal, 5(1&2) Jan.-June and July-Dec. 83, p. 96-105.

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EMPLOYEES' REPRESENTATION IN MANAGEMENT

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Preservation and restoration of environment is a high priority area for government action. But as governmental intervention in this regard has lacked effectiveness, voluntary organisations have started appearing on the scene to supplement and even correct governmental effort. R.B. Jain discusses role of these organisations, based in some of the Indian cities.—Reproduced from the editorial.

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VARMA, M.K. The managers' dilemma in the 80s. Bihar Journal of Public Administration, 1(1) Spring 84, p. 53-61.

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GOVERNMENT ENTERPRISE

BANERJEE, GAUTAM. Changing jobs in the public sector. Lok Udyog, 18(7) Oct. 84. p. 39-41.

"There are good reasons why job migration within the public sector has been low as compared to that in the private sector where job migration necessitates selection, recruitment and training of replacements on a continuous basis. Not infrequently the manager who has left a private company would like to return and in advanced countries he is considered a highly motivated executive having tested himself outside. What factors must prompt an executive to seek a change and the right time when this may be done (considering the life-span of a person and the psychological metamorphosis through which he passes) have actuated psychoanalysts to come to some certain conclusions. According to them a person must acquire a clear idea about his ego-ideal and strive towards its fulfilment instead of proceeding

cause eventual regret. This article seeks to present these aspects so that executives in the public sector may undertake job change with greater introspection and in more enlightened manner. For, if they have less occasion to look back on such decisions, it would usually confirm that they have not been wrong".—Reproduced.

CAUSEY, MARGARET CAMERON. Public enterprise in Algeria: law as a bridge between ideology and reality. Public Administration and Development, 4(2) Apr.-June 84, p. 155-69.

In 1971, the Algerian government promulgated the Charte de l'Organisation Socialiste des Enterprises. By means of this Charte it ostensibly sought to reform Algerian public enterprise law and to correct increasingly disruptive problems in public enterprise management. It also sought to reduce the widening gap between workers and the technocratic elite managing the state-controlled economy. The Charte and its subsequent implementing legislation have been criticized as being, at best, ambiguous; at worst, insincere. Moreover, implementation of la gestion socialiste, as the reform came to be known, was uneven and slow.

This article discusses Algerian public enterprise law before and after the 1971 reform. It does so within the context of comparing the utility of applying a symbolic rather than an instrumental view of the role of law in development. On the basis of analysis of the Algerian experience, the article suggests that the symbolic view of law allows a much deeper understanding of the role of law in development, primarily because it allows, if not requires, consideration of the influence of economic, political and social factors on the role of law in developing countries.—Reproduced.

DWIVEDI, R.S. (Univ. of Kurukshetra, Kurukshetra). Analysing and managing

morale in a public enterprise. Lok Udyog, 18(5) Aug. 84, p. 13-20.

Notwithstanding the significance of morale for raising productivity, minimising restraints and improving quality of work life, there are very few morale studies in public enterprises in India. A study was conducted in a leading public sector textile mill using a sample of 40 executives and trade union leaders to determine the level of morale, factors associated with it and measures to manage it effectively. The analysis of results revealed moderate level of morale attitude towards supervisor, towards co-worker, towards work and towards the company. While trust age and pay had significant relationships with positive distrust had significantly negative relationship with it. The relationships between morale and experience and between morale and children were positive but insignificant, while between morale and negative education they were insignificant. Based on this diagnosis, several measures (i.e., trust building, general principles for managers, modification of behavioural measures and human relations programme) have been suggested to manage morale in the enterprise. -Reproduced.

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KRISHNA KUMAR. Autonomy, control and accountability in the public sector. Indian Management, 23(10) Oct. 84, p. 21-33.

MCHENRY DEAN E., Jr. (Deptt. of Government. Claremont Graduate School). The government versus management controversy: ascribing responsibility for the failure of a public corporation in Nigeria. Public Administration and Development, 4(3) July-Sept. 84, p. 259-74.

Efforts to employ public corporations in African countries to promote development have had limited success. A major controversy have developed over who is responsible for such failure. On the one hand are those who accuse management; on the other hand are those who accuse government. This study seeks to assess the merits of the contending arguments through an analysis of Nigeria's Cross River State Agricultural Development Corporation. There is a strong prima facie case against management. It failed to sustain the enterprise; it failed to produce any profits; it failed to give employees satisfaction in their work, it failed to give strong direction to the corporation; it failed significantly to advance the technology of the ADC; and it made little contribution to the community. But, on close examination, it is apparent that management's failure was a consequence of structural and financial constraints imposed on it by government. Thus, real responsibility for the failure of the ADC belongs to the government. The reasons for government 'killing' its own public corporation are partly constraints imposed on it and partly the opposition of its supporters to public enterprise.—Reproduced.

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ISAAC-HENRY, K. (City of Birmingham Polytechnic). Taking stock of the local authority associations. Public Administration, 62(2) Summer 84, p. 129-46.

This article examines the achievements of the local authority associations in the period from 1974 to the present. In particular, it considers whether the associations have met the major objectives set by their predecessors. The conclusion indicates that there are a number of factors which have inhibited the achievement of these objectives.

Two of the main inhibiting factors are the close connection between the associations and central government and their readiness to respond to every move the centre makes. The associations might now consider adopting a weaker connection and a more discriminating response in relation to central government.—Reproduced.

KRAEMER, KENNETH L. and JOHN LESLIE KING. (Univ. of California, Irvine). National policies for local government computing: an assessment of experience in ten OECD countries, International Review of Administrative Sciences, 50(2) 84, p. 133-47.

The central mission of this paper is to examine the fundamental aspects of national policies followed in ten developed western countries and their relationship to certain characteristics of computing as an innovation in local government, management and planning. It also analyzes some features of computing within the individual city governments. The paper consists of four sections: a discussion of computing as an innovation, and the nature of the diffusion and development of this innovation in local government; current views on the inter-

action of support policies and inter-and intra-organizational computing development; the impact of national policies on the evolution of computing use in the countries—Austria. Canada, Denmark, Finland, France, Germany, Japan, Sweden, and the United Kingdom; and a discussion of the findings and their implications for understanding the development of computing technology in local governments.

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MAUZY, DIANE K. and R.S. MILNE. The Mahathir administration in Malaysia: discipline through Islam. Pacific Affairs, 56(4) Winter 83-84, p. 617-48.

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Contents: Introduction, by E.A. Lowe; Subjectivity, sophistry and symbolism in management science, by W. Graham Astley; Management as a social practice, by M.I. Reed; The moral character of management practice, by John Roberts: Myth and reproduction: the contextualization of management theory, method and practice (1) by Michael Rosen; The nature of management: a problem for management education, Rosemary Stewart: The fragmented state of management studies: reasons and consequences, by Richard Whitley; Images and ideals of managerial work: a critical examination of conceptual and accounts (1), by Hugh C. Willmott.

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MOUNTBATTEN OF BURMA, FRANCIS ALBERT VICTOR NICHOLAS, 1ST EARL, 1900-1981

MOORE, R.J. The Mountbatten vice-royalty. Journal of Commonwealth and Comparative Politics, 22(2) July 84, p. 204-15,

MUNICIPAL FINANCE

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Several, often competing, objectives must be considered when evaluating fiscal instruments including the ability of the mechanism to raise revenues, its effect on economic efficiency, its equity implications and its administrative feasibility. After discussing each of these objectives, the authors show how numerous constraints. including those imposed by the political/ legal system, administrative structure, the economy and the culture of the country, must be recognized while searching for a workable set of reforms that will mobilize additional resources without doing great harm to the other objectives. The key to these reforms would seem to be incentives or disincentives inherent in the revenue structure. Without recognizing these incentives or attempting to alter them, resource mobilization efforts are likely to go astray,-Reproduced.

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In this article the author briefly discusses the different forms of local government in the United States, outlines the history of the Council-manager form of government, including its municipal success and popularity, examines the duties of a city manager, and analyzes the factors that should be taken into consideration before implementing a desirable plan to manage a city-regardless of what form it takes. This form of local governments include strong mayor, commission, mayor-council, and council-manager systems (plans). The characteristics of each are also highlighted in this article.

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The purpose of this article is to reapprasie, in the light of recent French experience with the Ombudsman, the prevailing orthodoxy shared by elite opinion in both France and Britain in the 1960s, that the Ombudsman and a system of administrative courts applying 'droit administratif' (a body of autonomous rules separate from private law), were mutually exclusive modes securing redress for citizens aggrieved by administrative action. The thesis is advanced that in the contemporary welfare state, irrespective of particular political, administrative and legal traditions a system of administrative law and an Ombudsman are complementary, not competitive institutions.-Reproduced.

KESARI, U.P.D. (LBSNAA, Mussoorie). Public grievances against the government servants in the state of Uttar Pradesh with special reference to the institution of the Lokayukta. Administrator, 29(3) July-Sept. 84, p. 207-26.

The purpose of this paper is to highlight the several forums including the Lokayukta for ventilating the grievances

of the public against government servants in the State of Uttar Pradesh. It is felt that the institution of the Lokavukta has not come up to the expectations of the people in the matter of redressal of their grievances. The following measures may be more helpful for an effective working of the institution: (1) The investigating agency of the Lokayukta may be armed with the powers under Criminal Procedure Code while investigating the cases of corruption and misconduct. (2) It may be empowered to start investigations in the case of corruption and criminal misconduct suo moto. (3) At present people are ignorant about this institution. They should be informed and educated about if.

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JOHNSON, KEITH. Organisational structures and development project planning sequence. Public Administration and Development, 4(2) Apr.-June 84, p. 111-31.

MARTIN, M. DEAN. The Project Management Professional (PMP) Program: certifying project managers Project Management Journal, 15 (1) Mar. 84, p. 22-9.

MOHANTY, R.P. Benefit response functions for irrigation projects. Management in Government, 15(4) Jan.-Mar. 84, p. 330-44.

RAM, B.P., A.N. CHANDRAVANSHI and P.K. SHARMA. Twenty-eight years of project activities and management in Bhilai Steel Plant. Lok Udyog, 18 (7) Oct. 84, p. 19-31.

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PROPERTY TAXES

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SHARMA, M.P. Collection of property taxes: a case study of Delhi. Nagarlok, 16(2) Apr.-June 84, p. 45-60.

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PROSTITUTION

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PUBLIC ADMINISTRATION

CLOETE, J.J.N. Public administration or public management. Journal of Public Administration, 19(2) June 84, p. 37-51.

It is believed that if public administration is referred to as public management this mere change in language will bring about improved public administration. Public administration scientists have never rejected the use of words public management. The objection is: (i) effort to simplify public administration by calling it management with a simple frame of reference consisting of, i.e., organisation, motivation, coordination and control, and (ii) the claims that all that is needed to make public administration effective. efficient and productive is to introduce managerial tools, techniques or aids and management jargon into the public administration sector. Therefore, the public administration scientists stressed on policy analysis and productivity research which will bring about improved public administration.

DREW, JOSEPH. (Kent State Univ., Kent). Marketing the MPA degree: access and program structure as determinants of successful enrolments, International Journal of Public Administration 6(2) June 84, p. 151-81.

During the months of October through December of 1982, a national comparative evaluation of 186 MPA program was undertaken to determine which variables are associated with enrolment strength across these programs. Two sets of variables, one corresponding to the structural characteristics of the programs, the other corresponding to measures of access for these programs, were statistically analyzed. The findings, are as follows: (1) the highest enrolments are determined by access to a market population and whether or not the program was located in a school of public administration; (2) there is a fundamental difference between programs oriented towards full-time students; and those oriented towards part-time students, (3) full-time oriented program enrolments are dependent on structured characteristics of a program while part-time oriented programs are sensitive to access variables and not program characteristics; and (4) larger enrolments are associated with organisational autonomy with the lowest enrolment levels occurring in political science departments.-Reproduced.

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LAOHAVICHIEN, UTHAI, Dwight Waldo: the leading light of public administration for three decades. Philippine Journal of Public Administration, 27 (1) Jan. 83, p. 1-22.

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E. John Rizos takes into account his observation of the administrative scene in his own country, namely Greece, but certain points that he makes have wider implications. According to the author, the tragic refers to "a failure of the response pattern of public administration in the conduct of public affairs".—Reproduced from Editorial.

SAVOIE, DONALD J. The minister's staff: the need for reform. Canadian Public Administration, 26(4) Winter 83, p. 509-24.

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This article examines journal prestige in the field of public administration. using data from three surveys in 1975, 1978, and 1981, of the membership of the American Society for Public Administration. Two dimensions of intensity and extensity were strength of feeling toward a particular journal, while the extensity rating measured the breadth of recognition for a journal. The results of these surveys indicate that the top-rated journals maintained their positions over time. The surveys also revealed differences between academics and practitioners in their perceptions of public administration and related journals.

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(Master of Public Administration) find jobs? Bureaucrat, 13 (2) Summer 84, p. 48-51.

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GEORGE, P.S. Some aspects of public distribution of foodgrains in India. Economic and Political Weekly, 19(39) 29 Sept. 84, p. A-106-10.

PUBLIC GOODS

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This paper introduces the notion of coprovision which is defined as the voluntary involvement of citizens in the provision (financing) of publicly provided goods and services of their close substitutes. This concept extends and modifies the coproduction concept to permit a more meaningful framework for examining the efficiency and equity efforts of voluntary behaviour of citizens, through time and money donations, in the delivery of public services. In addition, the conditions conducive to this alternative service delivery management are explored.

—Reproduced

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BROOKS, STEPHEN. The state as entrepreneur: from CDC (Canada Development Corporation) to CDIC (Canada Development Investment Corporation). Canadian Public Administration, 26 (4) Winter 83, p. 525-43.

CUTLER, NEAL. Aging and public policy: the politics of agenda-setting: a symposium. Policy Studies Journal, 13 (1) Sept. 84, p 111-13.

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DURANT, ROBERT F. EPA (Environmental Protection Agency's), TVA (Tennessee Valley Authority) and pollution control: implications for a theory of regulatory policy implementation. Public Administration Review, 44 (4) July-Aug. 84, p. 305-15.

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KRISHNA IYER, V.R. Exordium. Popular Jurist, 1 (2) Mar.-Apr. 84, p. 19-25.

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RURAL DEVELOPMENT

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ALMELU, S. Decision making in rural development planning. Khadi Gramodyog, 30(11) Aug. 84, p. 438-40.

Until and unless the simple rural folk that it is ultimately meant for their own benefit, no programme or scheme however massive it might be, can make even a dent on the gigantic problem or rural backwardness and misery. It is therefore as much necessary to involve the local populace in development planning for the rural areas as the government machinery

which should, equipped with the necessary funds, look after the implementation of the policies taken up.

AMINUZZAMAN, SALAHUDDIN MD. (Univ. of Dacca). Integrated rural development in the Philippines: the coordination problem. Philippine Journal of Public Administration, 26 (2) Apr. 82, p. 176-97.

The integrated approach to rural development is distinguished as a conspicuous concern in the field of public administration vis-a-vis the development agenda of Third World countries. Different approaches and model on rural development programs, have been adopted by the developing countries from the Western countries' expertise only to discover that disparities in terms of context and background encumber the applicability of such models. It is imperative, therefore, that selection of a particular method should depend on the existing political, economic, cultural and social conditions of the country involved. Integrated rural development (IRD) as an approach basically requires the achievement of two broad objectives: (1) a coordinated and concerted effort of comprehensive development for the rural areas; and (2) the creation of an institutional base at the grassroot level to ensure effective participation. The nature of IRD programs demand a wide variety of administrative policy, financial and technical inputs, and at the same time increases pressure on national government planning and organizational machinery. These activities have generated multifarious problems, one of which is the problem of coordination. Lack of coordination is identified as a chronic issue plaguing rural development planning. Thus, attempts have been directed towards the coordination and integration of development efforts through the enactment and creation of laws and implementing agencies, respectively, deemed to be supportive to carry out such activities.-Reproduced.

ANGADI, V.S. and C.K. RENUKARYA. Integrated Rural Development Programme in Nanjangud Taluk. Khadi Gramodyog, 30(11) Aug. 84, p. 464-70.

Integrated Rural Development Programme was launched as an eraser of poverty in rural areas in India. In this article an attempt is made to assess the impact of IRDP in Nanjanud Taluk of Mysore district in Karnataka. It is concluded that most of the beneficiaries did not know the various schemes under the IRDP and it is suggested that they should be properly guided in this direction.

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CHOUDHURY, BISHNU CHARAN. The role of the Small Farmers' Development Agency in rural development: a study of the impact of S.F.D.A. Programme in the Ganjam district (Orissa). Orissa Political Science Journal, 5 (1&2) Jan.-June and July-Dec. 83, p. 81-9.

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The present paper envisages egalitarian society incorporating the ideals and dreams of Gandhiji in which the proletariat has as much say in the developmental process as the capitalistic classes. Comprising of ten sections, the paper attempts to present a prospective as well as a retrospective analysis of the concept of development. The emerging structure involving people's active participation, and its efficacy, in which people are the 'King pin', in shaping their goals as well as participating in rural and urban community development. It emphasises the transformation of rural Indian through total development which can come about only through the total participation of villagers. - Reproduced.

GUPTA, M.P. (ICAR, New Delhi) and S.B.L. GUPTA (Banaras Hindu Univ., Varanasi). Impact of SFDA (Small Farmers Development Agency) programme on the resource use and resource productivity of the small farmers. Agricultuarl Situation in India, 39(6) Sept. 84, p. 431-8.

The Small Farmers came into being in 1969-70 and its main objects are: (i) identify the eligible small farmers in the project are; (ii) investigate and identify their problems; (iii) formulate programme incorporating suitable measures to deal with their problem; and (iv) devise ways and means for implementing the programmes. The present article attempt to assess the impact of the SFDA on the resource use and its productivity. This article is based on cross sectional data of 132 cultivators selected from two blocks of Gurgaon district of Haryana. The data pertain to the agricultural year 1976-77.

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KLITGAARD, ROBERT E. (Harvard Univ.). Integrated rublic service for rural development: a policy framework. Philippine Journal of Public Administration, 26(2) Apr. 82, p. 93-127.

Integration as an important strategy of rural development can be analyzed in terms of the benefits derived and the costs incurred in carrying out relevant activities. An analytical framework based on economics is utilized to array the major advantages and disadvantages, and the factors influencing the magnitude of integration. The two prominent economic reasons of integration are complementarity and superadditivity. The concept of complementarity justifies the

most popular reason for integrated rural development which states that the different components of rural development are complementary. Super-additivity, on the other hand, supports integration through four rational concepts, namely: (1) resource reallocation, (2) economies of scale, (3) collective goods, and (4) production externalities. Analogies between integrated rural development and horizontal and vertical integration in both the public and private sectors are presented.

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This study aims at identifying certain psychological factors which operate at individual level facilitating participation. The objectives of this study are: (i) To study the personal and social characteristics of the people who participate in the activities of the organisations and those who are non-participants; (ii) To study the factors influencing people's participation in religious, political, social and development activities and to assess the extent of participation; (iii) To study the factors facilitating programmes implemented by voluntary and government agencies involving people's participation and (iv) To develop a check list of participation. The study was undertaken in three states and the blocks covered were Tonk and Niwai in Rajasthan, Mawana and Pilana in Uttar Pradesh and Bashirhat-II and Deganga in West Bengal.

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DUBHASHI, P. R. Training in public administration. Indian and Foreign Review, 21(23) 30 Sept. 84, p. 13, 22.

GUESS, GEORGE M. Profitability guardians and service advocates: the evolution of Amtrak training. Public Administration Review, 44(5) Sept.-Oct. 84, p. 384-93.

HOYLE, A. R. (Canberra College of

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The literature on evaluation needs to be classified into education and training. The latter reveals many difficulties and regards evaluation. Scientific and quantitative methods are not popular. Evaluation appears to be undertaken reluctantly and with the simplest methods. Behavioural objects are rarely even set by trainers. Progress in the techniques of evaluation has been slew, though a good deal of research has been done. The literature is small but growing.—Reproduced.

JONES, EDWARD E., Jr. Training for changes: guidelines for the new practitioner. Training and Development Journal, 38(10) Oct. 84, p. 73-5.

MANALILI, ANGELITO G. Training educational objectives and community development: the Institute of Social Work and Community Development experience. Philippine Journal of Public Administration, 27(2) Oct. 80, p. 366-74.

MISHRA, R.K. and S. RAVISHANKAR. (Institute of Public Enterprise, Hyderabad). Training needs of public enterprises in India. Lok Udyog, 18(6) Sept. 84, p. 9-17.

The quality of managerial performance is critical to the success of any public sector organization. Managerial effort is directed towards accomplishing productive work by organizing and motivating the efforts of other people. In public enterprises, the top management personnel are also expected to create the appropriate type of work climate that will enable people to achieve their personal goals and a sense of satisfaction from their work. Training is a means to buildup effective organizational environment and to develop the needed knowledge. attitude and skills among the working personnel. It is necessary to develop a suitable philosophy and strategies of

training if the public sector personnel are to play effective roles in developing their organizations. This paper discusses the concept, significance and objectives of training the public sector personnel. The existing training system is examined and the core problems are highlighted. The curriculum, methodology and evaluation of training, which form the important components of training are also discussed by the authors. As the trainers play a crucial role in making the training programmes successful, the authors emphasize the need for special training programmes for trainers in methodological issues, instructional technology, and · curriculum development. The top management has to provide adequate facilities and motivation for the development of needed competence and skills among trainers.-Reproduced.

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MITRA, BARUNA. Training needs of farm women. Kurukshetra, 32(12) Sept. 84, p. 37-8.

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U.S.A. - GOVERNMENT

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UNDERDEVELOPED AREAS— GOVERNMENT

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Two broad features for government in developing countries are discussed: (1) the future of the past, which depends on historical trends that point to a break future for government and its progressive inability to improve the well-being of its constituents; and (2) the future of the present, which acknowledges the historical evidence of general government inadequacies, but which also acknowledges the existence of forces that pressure governments into becoming more effective political integrative and delivery mechanisms. The latter type is preferred since beyond moralistic valuations. governments, as a pragmatic political consideration, could maximize their capabilities to work for the present. For both types of futures, the presence of stronger governments is foreseen, either as attempts to undertake repressive social control or to implement a more effective welfare and equity policy.-Reproduced.

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BOOK NOTES

AGARWALA, NIRMAL. The development of a dual economy: a theoretical analysis. Calcutta, K.P. Bagchi, 1983. 180p. Rs. 60.00.

This book is an outcome of Ph.D. thesis submitted to Calcutta University in 1978. It represents a theoretical enquiry into the problem of economic development of a densely populated dual economy country like India. It critically surveys the existing theories of disguised unemployment in agriculture and extends two of them, namely. Leibenstein's theory and the choice theoretic approach. It briefly reviews the classical and the neoclassical approaches to dualistic economic development and sets up a general equilibrium model in the classical tradition. The book has been divided into six chapters. After brief introduction, Chapter two studies the working of the agricultural sector in a densely populated economy. Chapter three critically reviews the classical and neoclassical approaches to dualistic economic development and finds them deficient. Chapter four studies the interrelationship between population growth and economic development in a domestic setting. Chapter five studies the interaction between foreign trade and economic development. Chapter six studies the problems of technological progress in an underdeveloped economy. There is a nine-page bibliography.

AKHTAR ALI. Pakistan's nuclear dilemma: energy and security dimensions. New Delhi, ABC Publishing House, 1984. 218p. Rs. 75.00.

This book centres on the issues raised for Pakistan in the wake of India's nuclear explosion of May 1974, and her refusal to commit to a bilateral or multilateral nuclear arrangement for containing nuclearisation in South Asia. The book provides the most comprehensive account of Indian nuclear capability yet published. Collecting scattered information, the author has built a unified picture of Indian nuclear capability pointing the not too-obvious relationship between the 'peaceful' nuclear activities and military objectives. The author evaluates the political base for bomb drawing upon the publicly available evidence and statements of the politicians, public opinion surveys and published literature. The author traces the incentives and disincentives of Indians for pursuing one or the other nuclear direction. The book comprises of seven chapters. After brief introduction, in chapter 2 it has been attempted to trace the political trace in India for the acquisition of military nuclear capability. third chapter evaluates the nature and scope of Indian nuclear programmes. The fifth chapter deals with the current nuclear status of Pakistan. In chapter VI, the irrelevance of Pakistan nuclear capability to the Arab-Israeli conflict has been discussed. Chapter VII surveys the prospects and postures of non-proliferation efforts through the eighties. In an extensive appendix the author brings to light certain obscured and eclipsed aspects of Pakistan's energy issue, recommends a programme for energy development and offers in some respects, sobering advice to Pakistan policy makers. Also contains a bibliography.

AMRIK SINGH. Asking for trouble: what it means to be a vice-chancellor today. New Delhi, Vikas, 1984. 269p. Rs. 125.00.

In this book, the author presents a view of the working of higher education in India today. In his treatment of the subject the author goes beyond mere personal experience. From a wide-ranging perspective he discusses students and violence; the quality of student leadership and the way students' organisations function; the thrust and nature of teachers' organisations; the role of the politicians; the state government as also the Chancellor; the quality of research being done in the universities; rotation of headships; examination reform; hostel management! language and development; among other issues. He raises the question of the kind of change required in the universities while foreseeing the impediments to such a change, and assessing to what extent academics can be treated as agents of change. It is the author's contention that the real menace to the universities are the self-seeking academics who constitute a sizeable percentage of the total teaching community. While political interference is without question a serious disruptive force, no less disruptive is the role of the academics from within. The real issue, according to the author is autonomy versus accountability and not the shadow boxing called university autonomy.

ANDHRA PRADESH. COMMISSION FOR IRRIGATION UTILIZATION, 1981. Report, Hyderabad, Irrigation Department, 1982. 2 Vols. 103+180p.

The Government of Andhra Pradesh constituted a one-man commission comprising of Mr. Syed Hasim Ali in February 1981, to go into all aspects of irrigation potential and its utilisation in Andhra Pradesh and to specifically examine: (i) the reason for non-utilisation or mis-utilisation of irrigation potential created block-wise; (ii) assessment of area not developed in each block and the reasons thereof. The basic idea would be developed to determine the extent of land not developed in each block in a command area; (iii) the structure of water rates prevailing; and to suggest remedial measures. The Commission submitted the report in November 1982. The report is being published in two volumes, Volume one contains the main report in six chapters besides the foreword. The introductory chapter gives some background material and statistics on irrigation and agricultural production in Andhra Pradesh. The second chapter deals with irrigation potential, its meaning and application. The third chapter deals with the utilisation of irrigation potential, the concepts and the general understanding of the utilisation of land and water. Chapter four deals with the evaluation of the creation and utilisation of irrigation potential in the selected projects. Chapter five deals with the analysis of problems in the creation and utilisation of potential and remedial measures needed to achieve the ultimate objective of increasing agricultural productivity. Chapter six contains the summary of recommendations. Volume two contains appendices as follows: (i) The Government orders constituting the Commission and sanctioning the supporting staff; (ii) questionnaires designed for the report; (iii) names of officers examined by Commission; (iv) names of MPs/MLAs/MLCs who sent replies to the questionnaire, (v) list of states and projects visited and names of officers with whom discussions were held; (vi) Government orders, references, acts and rules referred to in this report; (vii) a summary of evidence of officers, specialists and notes from the replies received from the legislators.

BANDYOPADHYAY, ARUN KUMAR, Economics of agricultural credit with

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special reference to small farmers in West Bengal. New Delhi, Agricole Publishing Academy, 1984. 174p. Rs. 125.00.

The present study is concerned with the agricultural sector, the emphasis is on the small farmers and the focus is on their credit aspects with special reference in West Bengal. The study consists of eight chapters. After brief introduction, the second chapter presents survey design and some salient features of the villages and households surveyed. In the third and fourth chapters the author describes the prevailing systems of loans and brings out their implications. While in the third chapter, the terms and conditions faced by the landowning cultivators have been analysed, the fourth chapter concentrates on the terms and conditions faced by the non-landowning cultivators like bargadars, kisans and agricultural labourers. The fifth and sixth chapters are devoted to the explanation of two most important features of the agricultural credit of West Bengal, viz., the co-existence of multiple systems of loans and the high rate of interest. The seventh chapter concentrates on the organised sector's contribution to the agricultural credit market as well as the terms and conditions attached to loans from this sector. Finally, the evaluation of the findings and conclusions are given in the eighth chapter. Also contains bibliographical references at the end of the text.

BANERJEE, KISHALAY. Regional political parties in India. Delhi, B.R. Publishing Corporation, 1984, 375p. Rs. 200.00.

The present work attempts to make a systematic analysis of the regional political parties in India in general and in Orissa in particular. In analysing the regional parties attention has been drawn on three essential aspects. How they have developed and built up their organisations; how they portrayed themselves in the wider context of Indian politics and how they operated in the elections. The work has been divided into eleven chapters. The first chapter deals with theoretical framework of regional political parties in India, their origin and development. role of relevance in India, significance of the study, its scope, objectives, hypothesis and methodology. The second chapter deals with a brief socio-economic profile of Orissa. The third chapter discusses the geography, history and political background of Orissa from 1936 to 1947. The fourth chapter explains the genesis of the regional political parties in Orissa. Fifth and sixth chapters describe the organisational structure, ideology and programmes of the regional parties respectively. The seventh chapter makes an analysis of election politics that involved the regional parties from 1952 to 1974. Eighth and ninth chapters deal with the performance profile and leadership pattern of the regional parties respectively. The tenth chapter highlights the resurgence of a few new regional parties in India in the recent years and their impact upon the centre-state relations. The final chapter is the summary and conclusions. This work is the slightly modified version of Ph.D. thesis. There is a twelve-page bibliography.

BERGMANN, THEODOR. Agrarian reform in India with special reference to Kerala, Karnataka. Andhra Pradesh and West Bengal. New Delhi, Agricole Publishing Academy, 1984. 216p. Rs. 125.00.

Agrarian reform is an issue of long standing for India. It has accompanied during its hard struggle for independence, but also during its efforts for economic take-off after 1947. Abolition of obsolete land tenure systems, land to the tiller, equality in the village was and is a political, economic and social problem

affecting the country's basic development strategy. The book deals with a general theory of agrarian reform, summarizes briefly the all Indian aspects and results, and then turns to an analysis of progress in four states; Kerala Karnataka, Andhra Pradesh and West Bengal, where governments of different leaning claim to have achieved agrarian reform. There is a ten-page bibliography.

BINSWANGER, HANS P., ed., Contractual arrangements, employment, and wages in rural labour markets in Asia, ed. by Hans P. Binswanger and Mark R. Rosenzweig, New Haven, Yale University Press, 1984, 330p. \$38.50.

The papers selected for this volume are revised versions of some of those prepared for conference on "Adjustment Mechanisms in Rural Labour Markets in Developing Areas" which was held at the ICRISAT Research Centre in Hyderabad, August 22-24, 1979. The conference was jointly sponsored by the Agricultural Development Council, the International Crops Research Institute for the Semi-Arid Tropics and the Ford Foundation. These papers focused primarily on the determination of earnings of individuals in rural sectors of South and Southeast Asian Societies, societies that share certain characteristics vet vary sufficiently to provide the contrasts that help illuminate the more fundamental regularities of rural labour markets. Although the papers' approaches and perspectives varied widely, one of their unifying themes was the characterization of the extent to which markets for the important factors of production in the agrarian setting operate, in particular labour markets, according to the principles of the supply-demand, competitive model. The papers also addressed an important policy question: How flexible is the response of institutional arrangements, as well as of labour market wages and earnings, when there are fundamental changes in the supply or demand for the factors of production. There is a fifteen-page bibliography.

CHILCOTE, RONALD H., ed. Theories of development: mode of production or dependency? ed. by Ronald H. Chilcote and Dale L. Johnson. Beverly Hills, Sage, 1983. 255p. \$12.50.

The essays in this book are drawn from the symposium "Theories of Imperialism and Dependence Reconsidered", which was organized by the co-editors at the July 1979 meetings of Congress of Americanists in Vancouver, British Columbia. The main purpose this book is to focus on the relationship of theories of dependency and imperialism to Marxist theory and to examine, in particular, patterns of circulation, markets, and production relations. The book consists of three parts besides brief introduction. Introductory comments are presented by Ronald H. Chilcote. The first part contains the critical views of Carlos Johnson and Aijaz Ahmad; part two includes interpretation and application of theory by Norma Chinchilla to Guiatemala and Anibal Quijano to Peru; finally there are theoretical reflections by Henry Veltmeyer, Andre Gunder Frank, and Dale Johnson, who examine such issues as the relationship of a class analysis to the dependency and modes of production approaches and the weight of world-system-level forces. Bibliographical references are presented at the end of each chapter.

CLOKE, PAUL J. An introduction to rural settlement planning. London, Methuen, 1983. 380p. £9.95.

This book attempts to provide a structured and comprehensive treatment of the main themes connected with rural settlement planning in Britain. The book consists of twelve chapters. Chapter 1-4 provide a background of socio-economic trends, prevailing theories and government legislation. Chapters 5-7 deal with county level rural settlement planning. Chapters 8-11 delve into the detailed working of rural resource allocation, and finally offers some thoughts on the future of rural communities and planning needs. There is a twenty-one page bibliography.

COUNCIL FOR SOCIAL DEVELOPMENT. Rural drinking water supply and electrification: a case study in selected districts of Madhya Pradesh, by Govind Narain Sharma and Girish K. Mishra. New Delhi, Council for Social Development, n.d.? 223p.

The purpose of this study was to analyse the magnitude of rural drinking water problem; identify areas of rural drinking water schemes and scope for electrification; and estimate the overall financial support for the successful implementation of the programme at the State or macro level. On the other hand, at the micro level the mission was mainly to analyse problems faced by villages under their existing socio-cultural power structure and to remove them by not only modifying the schemes but also by an efficient organisational system for ensuring a proper functioning of these schemes. After presenting the historical perspective of rural water supply problem in the country and the progress made during the five year plans in the introductory chapter. The study consists of two parts: (i) State level, and (ii) Micro level. In the first part chapters 2-5 are devoted towards the attainment of the macro-level objectives whereas in second part chapters 6-7 deal with micro-level findings. Chapter VIII is devoted for presenting conclusions and recommendations and the final chapter presents the summary of the study. The present study was sponsored by the Rural Electric Corporation.

DAS, MANAMOHAN. Peasant agriculture in Assam: a structural analysis. New Delhi, Inter-India Publications, 1984. 289p. Rs. 300.00.

This books provides a deep insight into the problems of the peasantry in Assam. The main objectives of this work are: (1) Analysis of the socio-economic structure of peasantry and spatial pattern of peasant agriculture in Assam. (2) Finding out the basic causes for the continuation of the present mode of production. (3) Analysis of the innovatory measures so far taken and the problems that have arisen and are likely to arise in the course of innovation. (4) Analysis of the various organic problems of peasantry. (5) Synthesis of the problems and propsects of peasant agriculture. 6. Suggesting measures for a rational transition of the peasant agriculture in Assam. The book consists of three parts-introduction, analysis of the problem and synthesis. The introduction consists of two chaptersthe introduction to the book and to the study region. In the second part, the problem is analysed in two sections-spatial pattern of peasant agriculture and socio-economic structure of the peasantry. The third part consists of the synthesis and is divided into two chapters titled summary and conclusions. The conclusion comprises findings of the research as also suggestions and prognosis, There is an eleven-page bibliography.

DAWSON, ANDREW H. The land problem in the developed economy. London,

This book deals with some of the most basic problems which are associated with land. It surveys the major problems and debates connected with land use in the developed world. The first three chapters examine the main components of the problem and describe the development of the debate about land from Malthus onwards. It then analyses land policy in a number of developed countries, including Britain, with its tradition of tight control, the United States, where the tradition of plentiful supply and non-intervention by government is giving way to greater control. Japan, where rapid economic development has taken place in the context of severe land shortage, and Eastern Europe, particularly Poland. There is a sixteen-page bibliography.

GERSHUNY, JONATHAN. Social innovation and the division of labour. London, OUP, 1983. 191p. £6.95.

This book proposes a new model of economic development of the 'first world'. It considers the consequences of change in patterns of unmeasured 'informal' production activities for the structure of these developed economies. It asks about possible technological futures from the point of view of their impact on patterns of work whether paid or unpaid, the distribution of unemployment between skills and sexes, and the viability of the welfare state. It argues that the diffusion of informal models of provision of domestic, transport and entertainment services, insofar as new markets for a number of modern manufacturing industries were provided, gave a substantial stimulus towards the economic growth of the 1950s and 1960s. This book is about the future of work, particularly the problems of securing full employment, and increasing productivity in the public sector. The author points out how hours of work, in both formal and informal production have been reduced in affluent societies. He shows how the relatively low rates of productivity growth in traditional service industries promote new patterns of household behaviour—and may limit for prospects for service employment.

GHATAK, SUBRATA. Agriculture and economic development, by Subrata Ghatak and Ken Ingersent. New Delhi, Selectbook Service syndicate, 1984, 380p. Rs. 275.00.

In this book, an attempt has been made to provide an up-to-date and comprehensive account of the interaction between agriculture and the economic development of the less developed countries. The authors examine the nature and mobilisation of agricultural surplus for economic growth, efficiency and resource allocation, and technical changes in less developed countries. They evaluate the role of public policy and the utility of planning and project appraisal in improving economic development, as well as taking account of such institutional constraints as land ownership and an imperfect capital market. The authors offer a thorough analysis of the problems of rural poverty and lagging food supplies in less developed countries, together with a comprehensive review of reme dial policy. Bibliographical references are presented at the end of each chapter.

GOROSTIAGA, XABIER. The role of the international financial centres in underdeveloped countries. London, Croom Helm, 1984. 148p. £14.95.

This study proposes to analyse the structural causes which have induced the almost simultaneous creation of International Financial Centres in various underdeveloped countries, their functions and operating mechanisms and their impact on the host countries and on the areas in which they operate. It was first

published under the title Los Centros financieros internacionales en los paises subdesarrollados. There is a twelve-page bibliography.

GUPTA, MOHAN PRAKASH. Education systems analysis and reforms: with special reference to agricultural education. New Delhi, Agricole Publishing Academy, 1984. 162p. Rs. 125.00.

This book attempts a system analysis of the trimester, semster and annual systems prevailing in agricultural universities/colleges with the use of rating and ranking scales, an effort has been made to highlight shortcomings and mistakes embedded in these systems. The study is of immense importance as it deals with vital problems confronting the students and teachers in the corresponding components of the systems, i.e., teaching learning situation, evalution system and co-curricular activities. It also makes some constructive policy recommendations to make the system of instruction more useful. The book contains five chapters. Chapter one is devoted to the problems of educational system and need of the study. Chapter two deals with review of conceptual and practical aspects of agricultural education systems. In chapter three the methodology adopted in the study has been dealt with. Chapter four highlights the findings and discusses different systems of education. The concluding chapter contains summary and conclusion of this study. This book is the outcome of Ph.D. thesis submitted to Punjab Agricultural University, Ludhiana. There is a seven-page bibliography.

INDIA. STUDY GROUP ON RESOURCES OF URBAN LOCAL BODIES AND MUNICIPAL CORPORATIONS. Report. New Delhi, Ministry of Works and Housing, 1983. 35p.

The Study Group was set up by the Ministry of Works and Housing on the basis of the resolution approved by the Central Council for Local Government and Urban Development in its meeting held in December, 1980. The Study Group took note of the recommendations made by various Committees. Commissions and Studies in regard to the financial structure and resources of the urban local bodies in various aspects. The Group makes the following main recommendations. I. A statutory obligation should be introduced in the constitution to set up State Municipal Finance Commissions every five-year on the lines of Central Finance Commission. II. The State Government may take action to set up Municipal Finance Commissions by administrative order, pending amendment of the constitution for assessing the requirements of local bodies. III. The obligations of the State Government should be clearly defined for providing assistance to local bodies. IV. The property tax should be rationalised and a Central Valuation Board may be considered for scientific assessment of rateable value. V. Octroi should be abolished, only effective arrangement of alternate source has been introduced. VI. The local bodies should have access to institutional finance and they should be encouraged to undertake remunerative enterprises to enhance their annual revenues. VII. The possibility of utilising urban land as a resource and an instrument of planned development may be explored.

INDIA. STUDY GROUP ON THE STRATEGY OF URBAN DEVELOPMENT. 1981. Report. New Delhi, Ministry of Works and Housing, 1983. 106p. Chairman: H.M. Singh.

The Study Group was set up in December 1981, by the Ministry of Works and

Housing, Government of India under the Chairmanship of Shri H.M. Singh. The terms of reference are: (1) To suggest measures to ensure a pattern of planned urban development in the country so that towns and cities can perform functions appropriate to their size and location within a regional context and within the context of the development of each state. (2) To indicate the contribution of the process of urbanisation to the overall economic development of the country and to project the likely pattern of urban development in the next 10 years. (3) To identify the criteria for the selection of small and medium towns which could be taken up for development in the context of the over-all development of the region. (4) To evolve strategies for the development of cities of different sizes including the Metropolitan Areas in the context of the overall pattern of investment during the current Five Year Plan. (5) To evolve a strategy for the provision, financing and maintenance of basic urban public services in order to reduce subsidies progressively and improve the access of the urban poor to the services. (6) To advise on a systematic programme of urban research which would help in formulating a long term policy on housing and urban development in time for the Seventh Five Year Plan. The Group held detailed discussions on the terms of reference and felt that the subject is too vast and requires a number of detailed studies on various issues before definite conclusions can be reached. Therefore the Group commissioned a number of individual papers from the members of the Group especially SI Shri P.S.A. Sundaram, M.N. Buch, B. Bhaskara Rao, & Rakesh Mohan. On the basis of these papers, the Group came to certain conclusions. These papers, conclusions and recommendations are presented in the report.

INDIA. STUDY GROUP ON TOWN PLANNING AND BUILDING REGULATONS, 1981. Report. New Delhi, Ministry of Works and Housing, 1983. 42p. Chairman: H.U. Bijlani.

The Study Group was set up in August 1981, by the Ministry of Works and Housing, Government of India under the chairmanship of Shri H.U. Bijlani. The terms of reference are: (1) To examine and make suitable recommendations of the reorienattion of the existing development controls, planning and building regulations in order to deal adequately with the requirements of housing for the poorer sections problems of old built-up areas and urban renewal. (2) To consider suitable changes in the existing approach to town planning to make it more flexible and relevant to the needs of the urban areas and poorer sections of population. (3) To suggest specific methods of public participation in formulating, finalising and reviewing statutory urban planning functions. (4) To make suitable recommendations on the need for an integrated administrative system covering the planning enforcement development and maintenance functions in the urban areas. (5) To suggest suitable strengthening of urban local authorities including municipal corporations to undertake functions mentioned in (4) above effective. The Group had two meetings. On the basis of these meetings the Group came to certain conclusions. These recommendations and conclusions are presented at the end of the report.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR RURAL DEVELOPMENT ADMINISTRATION. Integrated rural development programme in Delhi Union Territory: an evaluation, by M.L. Sudan and M Lakshmiswaramma. New Delhi, IIPA, CRS., 1984. 158p.

The purpose of this study is to provide answers to some important questions in

the field of planning and implementation of the Integrated Rural Development Programme in Delhi, Union Territory. This study consists of 10 chapters. The eleven questions dealt within this study and the methodology of this study is contained in chapter II. The questions mainly deal with the methodology followed for preparing block level plans under IRDP, proportion between land based and other activities, priority accorded to scheduled castes, identification and selection of beneficiaries, extent of income and return per unit of investment by the beneficiaries selected for interview from various IRDP scheme, adequacy of IRDP assistance to the beneficiaries selected for interview, selected aspects of institutional credit supply arrangements and position regarding loan repayments by the beneficiaries selected for interview. The main conclusions and suggestions are contained in the last chapter. This study was sponsored and funded by the Delhi Administration and has been conducted on their behalf.

INDIAN INSTITUTE OF PUBLIC ADMINISTRATION. CENTRE FOR URBAN STUDIES Municipal Finances in India, by Abhijit Datta. New Delhi, IIPA., CUS 1984. 112p. Rs. 80.00.

The present monograph attempts to piece together information and studies in the broad field of municipal finances in India covering: (a) national perspective of municipal finance, (b) municipal functions and revenues, (c) municipal revenue mobilisation, (d) intergovernmental fiscal and financial relations, (e) municipal financial management, and (f) finally, there is a discussion on the municipal provision of public services. In the end the monograph presents a summary and conclusions of the key issues and suggestions for further research.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Energy efficiency in the steel industry with emphasis on developing countries, by Maurice Y. Meuner and Oscar de Bruyn Kops. Washington, DC, World Bank, 1984. 67p.

This report provides an assessment of the potential for improving energy efficiency in the steel industry particularly in developing countries and of the measures required at plant and country level to achieve such improvements. Chapter 2 gives an introductory overview of recent production and technology trends in the steel industry. Chapter 3 contains a detailed analysis of energy consumption in the steel industry, including its share in overall energy consumption specific energy consumption, by various steelmaking processes, and the costs of energy in steel production. Furthermore, it describes energy efficiency improvements realised in selected countries and estimates the potential for such improvements in the developing countries. Chapter 4 reviews energy efficiency measures at the plant level, and is followed in Chapter 5 by a brief overview of measures at the industry and country level to promote energy efficiency concerning the technical aspects related to the energy consumption of various production processes and energy efficiency measures at the plant level, the report is based largely on a report prepared for the Bank by Nippon Steel Corporation. This is volume 4 in Industry and finance series.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Industrial location policy: the Indian experience, by A. Uday Sekhar. Washington, DC, World Bank, 1983. 117p.

The Government of India has been utilizing a wide-ranging set up measures to influence the location of industry. They are generally intended to disperse industries from large metropolitan areas and to promote the development of less developed regions. This paper probes into the working and impact of individual location policies, and demonstrates certain serious deficiencies and lacunae in the justification, design and implementation of many of them. These short-comings call for a thorough overhauling in the approach of the Government towards industrial location policy. In particular, this paper recommends that whenever there is evidence that the existing concentration is inoptimal or inequitable, policy makers should operate with incentives rather than controls as this form of industrial location policy instrument appears to provide the least damage to the economy while achieving the locational objectives. Also contains bibliography. This is World Bank staff working paper no. 620.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Industrial restructuring: issues and experiences in selected developed economies, by Alan R. Roe. Washington, DC, World Bank, 1984. 52p.

The rationalizing and restructuring of industries is an increasingly important phenomenon in all countries of the OECD and in many developing countries a well. This paper examines that phenomenon from a number of different angles. It defines a taxonomy of restructuring in terms of the level at which restructuring takes place (company, sector or economy-wide) and the motivation behind it. It attempts to identify the market failures that may justify government intervention with the process. The paper then uses this analytical framework to examine why the pressures on governments to intervene have so manifestly intensified in recent times and to identify types of industries most likely to be the object of such intervention. Finally, the paper provides a selective and comparative overview of the industrial restructuring experiences of six major OECD countries. The juxtaposition of the theoretical arguments for intervention to correct market failures with the descriptive analysis of OECD country experiences provides both an analytical framework and certain policy implications of relevance in a developing country context. The insights gained will be used both to conduct studies of industrial restructuring in selected developing countries, as well as to help design specific assistance packages for some of them.

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT. Managing the public service in developing countries: issues and prospects, by Selcuk Ozgediz and assisted by Paramjit Sachdeva. Washington, DC, World Bank, 1983. 84p.

Better management of the public service requires action on three fronts: the structural barriers to efficient management must be removed; the quality and allocation of human, financial, informational, and physical resources must be reoriented toward performance goals. Of these, the paper focuses mainly on ways of better managing the human resources of public service. Public service employment in developing countries has been growing four times as fast as in developing countries in recent years, partly in response to the demand for improved public services. In many countries overstaffing at lower levels is accompanied by shortages of professional and technical staff. These shortages are exacerbated by the "brain drain". Problems of public service training systems in developing

countries lead to five policy recommendations: raising the status of the training function in government; preparing national training policies and plans; forging closer links between training and other areas of personnel management; strengthening the banks between training, research and consultancy; and expanding international cooperation in training.

In the personnel management are, the central need is to shift from a philosophy of passive administration of personnel policies to one of active management of the human resources of the civil service. This requires, among function in government building effective career development, systems, improving public sector pay and conditions and linking material and non-material incentives more closely to performance.

The last major issue covered is the applicability of Western management practices in developing country settings. Although some quantitative management techniques that have evolved in developing countries can be used successfully in developing countries after some adaptation, the transfer of people-oriented qualitative management practices often requires considerable tailoring to make them consistent with local political and cultural realities.

KEARNEY, RICHARD C. Labour relations in the public sector. New York, Marcel Dekker, 1984. 337p. \$35.50.

The purpose of this book is to provide a comprehensive examination of public employee unionism and the unique process known as collective bargaining. The book has been divided into nine chapters. The intent of the first chapter is to convey the nature of unionization and collective bargaining in the public sector. The second chapter describes the legal environment of public sector labour relations in the federal, state, and local sectors, and introduces the major participants in establishing the legal context, including the president, congress, federal and state courts, state and local legislative bodies, attorneys general, and the public. It also includes the right to form and join unions. The third chapter examines the multidimensional bargaining process and attempts to shed some light on the "black box" of labour-management decision-making. It concludes with a look at the politics of public sector collective bargaining. The fourth chapter assesses the monetary impacts of public employee union. It looks at two major types of impacts on the budgetary process and outcomes, and on employee wages and benefits and concludes with a brief description and analysis of productivity bargaining. The fifth chapter explores the impact of unions on public personnel administration. First it considers merit systems, and the interface between merit system and their relationship to the principle of merit. This chapter also addresses the impacts of collective bargaining on public personnel administration including management rights and management authority in general, and the more specific personnel functions of hiring, promotion, retention, training, grievances, discipline, position classification, introduction of technological change, and other working conditions. The purpose of the sixth chapter is to examine the anatomy of public employee strike in the United States. The seventh chapter examines the three principal measures employed in public sector impasse resolution-mediation, fact finding, and arbitration including their various permutations, advantages and disadvantages, and relative effectiveness. It concludes with a look at several new techniques which have been suggested and experimented with in several jurisdictions. In examination of collective

bargaining agreements and their administration, it focuses on the primary means of living peacefully with the contract—a responsive and effective grievance procedure culminating in binding grievance arbitration. The concluding chapter examines the difficult economical times which governments are labouring, the changes which have taken place in public employment on public employee unions and collective bargaining and this chapter concludes with a look towards the future of public employment and public employee unions. Bibliographical references are presented at the end of each chapter.

KRISHNA RAO, Y.V., ed. Peasant farming and growth of capitalism in Indian agriculture, Y.V. Krishna Rao and others eds. Vijayawada, Visaalandhra Publishing House, 1984, 440p. Rs. 150.00.

The papers in this book are drawn from the seminar "Development of Capitalism in Agriculture and the Importance of the Price Question for the Peasants" which was organized by the Andhra Pradesh Ryotu Sangham at Hyderabad, from 10th to 12th September 1982. More than thirty papers were presented in the seminar and the discussions that followed focused on four major themes: (1) The post-independence agrarian class structure, including the growth of agricultural labourers and the extent of their proletarianisation; (2) Trends in commercialisation of agriculture and the nature and spread of the Green Revolution: their impact on the pattern of incomes distribution; (3) Growth of agrarian capitalism: prospects and constraints; and (4) Inter-sectoral resource flows; terms of trade between industry and agriculture; and problems of remunerative prices for agricultural products.

LYONS, DAVID. Ethics and the rule of law. Cambridge, Cambridge University Press, 1984. 229p. £17.50.

This book grew out of a variety of courses the author has taught at Cornell University since 1964. This book is an introduction to the philosophy of law and offers a modern and critical appraisal of all the main issues and problems. The book has been divided into seven chapters. The first chapter highlights the nature of moral judgements, and especially their possible justification. Chapter two examines the notion that the law is a matter of social fact. Chapter three examines legal obligations, the morality of regulating behaviour by law and, especially, the role of moral principles in adjudication. Chapter four examines general theories of evaluation that bear directly on law. It considers how human welfare, rights and obligations, and social justice are relevant to moral judgement. Chapter five examines justifications for legal punishment, the law's most familiar methods of enforcement. Chapter six examines bounds that should be placed on legal interference with our free choice. The final, chapter takes up "the rule of law" by focusing on two aspects of that ideal; the value that may be found in legal processes, especially how they relate to the outcomes of legal procedures and the idea that we all have an obligation to obey the law. There is a seven-page bibliography.

MISRA, R.P., ed. Local-level planning and development. New Delhi, Sterling, 1983. 347p. Rs. 150.00.

This study is an exercise to familiarise planners and development officers engaged in local planning in the developing countries with the basic concepts—approaches

and methodologies of the programme. The importance of this book lies in the growing concern with inadequacies of local planning and development processes in almost all developing countries. Local level planning is another term for planning from below. As one surveys the local development scene, planning and development rates are essentially played by the government agencies. People are only the recipients of development. According to the editor, the first prerequisite of local-level planning and development is therefore a viable people's organization with a dynamic leadership. The second is a close cooperation and coordination between the people's institutions and government agencies. And the third is the adequate knowledge and understanding of why, what and how of local-level planning. This book has emerged from a research-cum-action programme in local-level planning in Bangladesh.

MUKHERJEE, RAMKRISHNA. Classification social research. Albany, State University of New York Press, 1983, 255p. \$ 44.50.

This book deals with classification in social research. It shows the serious limits of the traditional form of analytic classification. The solution it proposes, the inductive population approach, consider all possible cross-classifications in regard to attitudes of the phenomena. This approach is theoretically grounded, avoids the tendency to generate excessively abstract constructs, and provides a clear way of linking empirical data with theoretically meaningful attributes of socia systems. The last section of the book applies the method to kinship structures. Itl contains ten-page bibliography.

NAGEL, STUART S. Contemporary public policy analysis. Alabama, University of Alabama Press, 1984. 174p. \$ 17.75.

This book is designed to provide a concise introductory survey of trends in contemporary public policy analysis. Recent developments include new ways of dealing with policy goals means and methods, and the public policy profession. Recent concerns particularly focus on the problems of dealing with subjective nonmonetary benefits, the lack of relevant information, the role of policy analysis in productivity improvement, and ethical dilemmas in policy analysis are the topics which the present book seeks, to address. The book brings together the series of lectures which the author delivered in March 1982 as the 38th annual lectureship in public administration at the University of Alabama for the Centre for Administrative and Policy Studies. It contains eight-page bibliography.

POTTS, LEE W, Responsible police administration: issues and approaches. Alabama, University of Alabama Press, 1983. 187p. \$ 19.95.

This book examines several approaches to responsible police administration. It focuses first on traditional external controls—legal and bureaucratic—on police behaviour. It then examines contemporary alternatives that assume responsibility to be a problem of representativeness and professionlization. Lastly it discusses an approach to improving the existing system to provide responsibility that does not require restructuring of the police function or of police_agencies. There is a nine-page bibliography at the end of text.

ROBB, PETER, ed. Rural South Asia: linkages, change and development. London, Curzon Press, 1983. 250p. £ 8.50.

The essays in this book are drawn from an international symposium. The external dimension in rural South Asia; linkages between localities and the wider world which was organized in December 1980 under the auspices of the Centre of South Asian Studies at the School of Oriental and African Studies. London. The symposium was concerned to focus attention on processes of integration and exchange between the levels of government, central markets of regional and metropolitan culture, and the level of the villages of South Asia. After brief introduction, first four papers, those by Eric Meyer, Nurit Bird, Gyan Pandey and Dick-Kooiman, examine the response of South Asian societies specifically to the introduction of 'modern' features of production: plantations foreign imports or capitalist industry. Next four papers treat aspects of external linkages in particular relation to economic development: that by Walter Neal on the role of the moneylender as 'culture broker', that by H.G. Hanumappa and John Adam on the physical communication between villagers and nearby towns, and those of Ghan Shyam Shah and Paul Brass on recent development efforts and different responses to technological advances. The symposium and this book was funded by the Projects Committee at the School of Oriented and African Studies, London.

SAH, A.K. Professional management for the cooperatives. New Delhi, Vikas, 1984. 357p. Rs. 15.00.

The Central mission of the book is to equip cooperators and managers of cooperative organisations with a solid background of management knowledge so that they can make cooperative organisations more effective. The book is divided into three parts: the first part dwells on professional management discussing various managerial functions and principle in the first fourteen chapters, the second part concentrates on the project management in fifteen and sixteen chapters and the third part consisting of five chapters from eighteen to twenty-one opens new vista for the cooperative by presenting a few items of its organisational behaviour and basic problems of human behaviour based on empirical studies. The studies as well as the case studies presented in the book have already been published in journals and periodicals of India such as Integrated Management, Khadi Gramodyog, Indian Management, Maharashtra Cooperative Quarterly, Indian Cooperative Review, Banker, North Eastern Economic Review, NCDC Bulletin, The Consumer Cooperator, etc.

TIRUCHELVAM, NEELAN. The ideology of popular justice in Sri Lanka: a sociolegal inquiry. New Delhi, Vikas, 1984. 215p. Rs. 125.00.

This study analyses the goals of popular justice with a view to isolating some of the forces which may account for the emergence of popular tribunals in different countries. In particular, it studies the significance of popular tribunals in the legal history of Sri Lanka, and illuminates the socialist, revivalist and reformist forces which vied with each other for dominance in the structuring of these institutions. It focuses on one of the central problems of popular tribunals in post traditional societies: the tensions between traditional institutional forms and the socialist goals and study aspirations of these institutions. The study consists of seven chapters. In the first chapter the authors focused on the phenomenon of deprofessionalization in eight different societies which describe themselves as "socialist societies". The second chapter deals with Gramsabhava, the village court and sum up the main features of this institution. The third chapter deals with the state institutionalization of Conciliation Boards and review the various

voluntary organizations which emerged either spontaneously or with the support of the police or other state agencies to deal with the problem of rural and urban crime. The fourth chapter concentrates on the different conception which seemed to wrestle with each other for dominance during different phases of the administration of this state institutionalized confict—resolution scheme. The fifth chapter examines the nature and degree of centralised control, and the mechanism through which that control is exercised in the organization of Conciliation Boards of Sri Lanka. In the sixth chapter the author examines the procedures, the rules of evidence, the different techniques of argumentation adopted by conciliators, the various types of social pressure applied by them in the reconciliation of disputants and the types of normative standards deemed to be relevant to the disposition of disputes by the Conciliation Boards Unit. The concluding chapter deals with specific empirical study of the statutory Conciliation Boards of Sri Lanka within a broader framework of ideas on the institutionalization of popular tribunals in traditional societies which have recently emerged from a Western colonial experience. It also contains bibliography.

UNITED NATIONS. ECONOMIC AND SOCIAL COMMISSION FOR ASIA AND THE PACIFIC. Public service delivery system for the rural poor. Bangkok, ESCAP, 1980, 93p.

Rural development was given much importance in almost all the five year plans and measures were taken to raise the living conditions of the rural poor. After three decades of such incessant efforts one could not bring the desired goals. The sixth five year plan and various recent reports dealing with strategies and policy concerned with rural development have sharply focused on the importance of revitalizing the delivery system for increasing production and improving access to social services. In the light of these perspectives, the Working Party on Public Service Delivery Systems for the Rural Poor was convened under the joint auspices of the Government of India and the United Nations Economic and Social Commission for the Asia and the Pacific (ESCAP) from 8 to 12 November 1979 at New Delhi. The following conclusions and recommendations have been specifically identified for follow up action: (1) Review of major lessons of experience in planning organizing and management of public service delivery systems. (2) Reorientation of the delivery systems for production sector (agriculture inputs, industry, banking, credit, water, technology etc.) (3) Improvement in the social services sector (education, health, family welfare, nutrition, drinking water, housing, etc). (4) Improvement of the capability of administration of delivery systems at the Central, state, district and block levels. (5) Participation by the rural poor through their own organisations or association in the organisations in the management of such delivery agencies, role of voluntary agencies paraprofessionals, and other forms of mobilization.

YAZDANI, ASAD. Modernising urban management. Hyderabad, The Author, 1982. 85p. Rs. 45.00.

The main purpose of this monograph has been to critically evaluate the meaning and relevance of modern management techniques to urban management problems in India. This monograph is divided into six chapters. The first chapter deals with city government in general, and problems of urban administration in India, in particular. The second chapter examines urban government system in India including the administrative and political components. The third chapter deals with

the nature of management leadership issues and management techniques in urban administration. In the fourth chapter attempt has been made to examine the ways of modernising the office system. The fifth chapter attempts to examine the dimension of developing client central organisation in urban centres. Finally the evaluation of findings and conclusions are given in the sixth chapter. Also contains bibliographical references.

YOUNG, KEN. Managing the post-industrial city, by Ken Young and Liz Mills, London, Heinemann Educational Books, 1983. 168p. £ 14.50.

This book arises from a research project, "Local Authority Interventions in the Local Economy" funded by the Social Science Research Council. It centres on the close study of the development of economic policies in two London boroughs. It poses questions of how industrial decline came to be recognised as an issue for policy makers and why local authorities felt obliged—and able—to respond to it. In bringing together a theoretical perspective on policy-making with in-depth case study material the authors focus on the conflict and competition on which characterise the agenda—setting process within local government. They also review the economic forces bearing upon the contemporary city and explore the possible links between urban change and policy innovation.

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